

Revenues Team Plan 2015/16

Team Manager: Paul Russell

Service Plan: Resources

Date signed off: 01/06/2015

Signed off by: Nigel Smith, Revenues and Benefits Manager

Contents

| Team Overview |
|---|
| Our Contribution to Service Plan priorities 2014/15 |
| Our Team Plan 2015/16 |

Team Overview - Council Tax

The Council Tax Team undertakes a number of key roles for the Council. The key objectives and responsibilities of the team are:

- To administer the Registration, Collection & Recovery of Council Tax in accordance with statute and regulations.
- To grant Reliefs, Exemptions and Discounts where applicable in accordance with statute and regulations.
- To implement a Council Tax Discount for those aged over 60/70
- Assists in the administration of the Council Tax (Control & Direct Debit Functions)
- Maximise Income due to the Council from Business Ratepayers.

The Team's broad functions are:

- To collect and recover both efficiently and timely Council Tax due to the Council.
- To meet and respect the needs of customers, colleagues and future generations.
- To implement good staff management practices and ensure there are sufficiently trained staff to provide services to meet customer needs
- To exercise robust financial management and explore all opportunities to improve efficiency and service quality including collaborative working.
- To promote and further develop Electronic service delivery / self-service where justified by a business case
- To manage the Council's assets and resources effectively and securely to deliver the service
- To work towards a smooth transition in service migration using clear timetables and responsibilities with minimum disruption for customers to comply with the Council's statutory requirements.
- Engage with relevant bodies in preparation for changes to alleviate any impact on service continuity and workforce

Our Contribution to Service Plan priorities 2014/15

Our contribution to the Service Plan priorities last year:

• The Section continues to effectively retrieve Council Tax and during 2013/14 97.5% of all Council Tax was successfully received by the authority. As for 2014/15, this figure increased to 97.9%. This contributes to the Corporate and Service plans of the Council by maximising the collection of local taxes.

Our Team Plan 2015/16

| | | | Tale community benefits gement of resources. | from the C | council's sound ar | nd transparer | nt decision- | making through | effective |
|-------|--|-------|---|---------------------------------------|---|----------------|-----------------|---------------------------------|-----------|
| Servi | ce Objective 3: | To op | timise our resources, exer | cise robust | financial managem | ent and provid | de effective re | elevant services a | ınd |
| Ref. | During 2015-16 we p to: | lan | Success Criteria/ Outcomes we'll achieve from this action are: | High, Medium or Low priority | Officer responsible for achieving this action | Start date | Finish date | How will the work be resourced? | Progress |
| 1 | Undertake annual PD and review after six m | _ | Identify key tasks and training needs | High | Paul Russell | 01/10/2015 | 01/12/2015 | Complete Team PDRS | |
| 2 | Maintain/monitor level sickness absence Ensure staff awarenes sickness absence procedure Promote counselling service & occupationa nurse | s of | Implement sickness absence procedure in line with the Council's Management of Attendance Policy Promote through staff inductions and team meetings | High | Paul Russell | 01/04/2015 | 31/03/2016 | RTW interviews | |
| 3 | Raise staff awareness and work within the Vales Equality Scheme of relevant quality issues both internally and for customers | | Staff respond proactively to equalities issues both internally and externally | Low | Paul Russell | 01/04/2015 | 31/03/2016 | Team Meetings | |
| 4 | Continue to support he working | | Increased efficiency and staff satisfaction with flexible working arrangements. Improves staff morale with flexibility which increases efficiency and staff satisfaction. Reduces sickness levels. Increases staff retention. No transport needed | Low | Paul Russell | 01/04/2015 | 31/03/2016 | Maintain Home working option | |

| | | reducing carbon emissions | | | | | | |
|----|--|---|--------|--------------|------------|------------|---|--|
| 5 | Ensure staffing levels are adequate to deal with workload & extra staff available to cover exigencies generated Target resources and prioritise work loads | Complete work generated. Improve staff moral and meet customer needs | Medium | Paul Russell | 01/04/2015 | 31/03/2016 | Monitor staffing levels | |
| 6 | Ensure staff are trained in line with legislation to give correct advice consistently | Accounts are processed consistently and correctly. Ensures staff are polite, helpful and that correct advice is given to the customer | Medium | Paul Russell | 01/04/2015 | 31/03/2016 | Monitor staff training needs when new legislation is introduced | |
| 7 | Hold Team meetings/briefings to communicate with staff on issues that cause concern. | Praise staff for good performance and attendance. Improves staff morale | Medium | Paul Russell | 01/04/2015 | 31/03/2016 | Hold monthly meetings | |
| 8 | Update Internet, leaflets, posters in line with legislative changes from Welsh Government or Parliament | Ensure documents are double sided to reduce paper use and waste. Provide accurate information | Medium | Paul Russell | 01/04/2015 | 31/03/2016 | Monitor Documents & Web pages | |
| 9 | Introduce Academy Modules that improve Software efficiency. | Increase efficiency when processing data and dealing with customer enquiries | Medium | Paul Russell | 01/04/2015 | 31/03/2016 | Upgrade system with software releases | |
| 10 | Promote Self Service & E- Billing for Council Tax, Business Rates & Benefits customers | Customers are able to view bills and accounts online | Medium | Paul Russell | 01/04/2015 | 31/03/2016 | Raise customer awareness | |
| 11 | Control Quality assurance tests in the document management and workflow system | Measure errors made using the system | Medium | Paul Russell | 01/04/2015 | 31/03/2016 | DIP QC system control | |
| 12 | Continue to use DIP & Workflow to scan | Reduction in paper use and paper waste | Medium | Paul Russell | 01/04/2015 | 31/03/2016 | Upgrade system with software | |

| | documents | | | | | | releases |
|----|--|--|------|--------------|------------|------------|--|
| 13 | Produce and implement an annual recovery schedule | Meet the targets of regular specified court dates | High | Paul Russell | 01/04/2015 | 31/03/2016 | Attendance at Court |
| 14 | Continue to promote the uptake of Direct Debit | Increase in uptake of payers by including DD mandates in annual bills | High | Paul Russell | 01/04/2015 | 31/03/2016 | Offer DD to customers |
| 15 | Annual council tax review of all discounts | Maximise income to the Council | High | Paul Russell | 01/04/2015 | 31/03/2016 | Ensure Tax base is accurate |
| 16 | Deal with all appeals in relation to Council Tax | Cases considered and response sent within 2 months of receipt in accordance with Regulations | High | Paul Russell | 01/04/2015 | 31/03/2016 | To meet Tribunal deadlines |
| 17 | Distribute Council funding for Council Tax accounts of eligible over 60/70's | Reduced council tax payments for over 60/70's | High | Paul Russell | 01/06/2015 | 31/03/2016 | To comply with a Corporate Requirement |
| 18 | Estimate the income generated by the Council Tax Base | Ensure accuracy of data | High | Nigel Smith | 01/12/2015 | 31/03/2016 | Estimate Tax base for following year |