

Operational Managers	Alison McDonald and Karen Conway
Teams	Intake and Family Support Team, Care Management Team, Child Health and Disability Team, Fifteen Plus Team & Placements and

	Permanency Team
Service Plan	Social Services Directorate Service Plan 2013/17
Date signed off	30.6.14
Signed off by	Rachel Evans, Head of Service

Outcome 1:	People in the Vale of Glamorgan are able to request support and receive the right help in a timely manner	

Objective 1:	To ensure that people have access to comprehensive information about Social Services and can easily contact key staff. Individuals get prompt advice and support, including their eligibility for service, and are
	well signposted to other services where appropriate.

Ref.	During 2014-15 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?	Progress
SS01/A001	Ensure people making contact with	Families receive the right level of	Н	Head of Service/	2014	2015	Within existing	
CYP6	Children and Young People Services are	support in a timely manner.		Operational Managers/			resources	
CP p10	sign-posted appropriately or receive a timely assessment.			Team Managers/ Duty Manager				
SS01/A001	Ensure people making contact are	Families receive the right level of	Н	Head of Service/	2014	2015	Within existing	
CYP6	aware of the threshold for referral	support in a timely manner.		Operational Managers/			resources	
CP p10	to Social Services, how to make referrals, and how			Team Managers/				

	to refer to other preventative support & services,			Duty Manager				
SS01/A001 CYP6 CP p10	Provide up to date public information on safeguarding, adoption and fostering, short break support, referral routes and advocacy on the Council Website.	Families and children have access to appropriate information on accessing services.	Μ	Head of Service/ Operational Managers/ Team Managers/ Duty Manager	2014	2015	Within existing resources	
SS01/A003 CL14	Tackle child poverty by working with families in need to raise awareness of entitlements to welfare benefits and allowances, and to facilitate access to support services that help people into employment and training.	Ensure children and families receive their entitlements and are supported to reduce their reliance on welfare benefits through accessing appropriate education/training.	Η	Head of Service/ Operational Managers/ Team Managers/ Duty Manager	2014	2015	Within existing resources	

Outcome 1:	People in the Vale of Glamorgan are able to request support and receive the right help in a timely manner	
Objective 2	To ensure that people using Social Services are supported by assessments, care and support plans which are regularly reviewed.	
Context for this objective:	Social Services Directorate Action Plan / Head of Children and Young People Services Annual Report	

Ref.	During 2014-15 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?:	Progress
SS02/A004 CYP5 DR p14, CP p10, IP p33	Continue to improve multi-disciplinary transition planning for young people moving into adulthood. Review protocol & policy. Support young people at 16 years appropriately via TRIGG and via allocation of a Transition Social Worker and YPA to each young person.	Seamless transition for young people moving towards independence or to Adult Services with support.	H	Head of Service/ Operational Managers/ TMs CHAD & Fifteen Plus / Transition social worker	2014	2015	Within existing resources	

Undertake timely completion of initial and core assessments and ensure that children are seen by a worker during the assessment process	Children's and young peoples' perspectives are heard and their views are clearly recorded within assessments.	Н	Head of Service/ Operational Managers/ Team Managers/ Duty Manager	2014	2015	Within existing resources	
	Assessments are focused on outcomes and identify need and the services required to meet the need. All options for care and support are explored incl. private family arrangements, resulting in accommodation only for those children where there is no other option.						
For looked after children, ensure	Plan in place at the point of	Н	Head of Service/	2014	2015	Within existing	

that plans are in place at the point of accommodation ar that plans (includin Pathway Plans) ar reviewed.	nd expected plan for g the period of	Operational Managers/ Team Managers/ Duty Manager	resources	
Children are seen line with statutory requirements.	in Statutory visits are conducted and recorded in line with policy and procedure.			
Reduce the LAC population through screening requests for accommodation and review at Placement Panel and Permanency Panel ensuring children's LAC status appropriate Consider SGO/ RO revocations where appropriate and	All children have a clear permanency plan.			

safe to do so.						
Ensure that all children on the child protection register have an allocated social worker and that child protection plans are reviewed.	Child protection plans are reviewed in line with procedures to ensure a multi- agency response to safeguarding, delivered through timely core group working.	Η	Head of Service/ Operational Managers/ Team Managers/ Duty Manager	2014	2015	Within existing resources
Children on the register are seen in line with statutory requirements and a record is made.	Children are seen by a social worker in line with statutory requirements.					
Monitor the implementation of the CIN process and guidance, and review the equity and sustainability of the management of cases in line with current team remits.	CIN cases are managed and reviewed in line with assessed needs. Cases remain open if necessary, and effective services and support is given to families where cases can	Η	Head of Service/ Operational Managers/ Team Managers	2014	2015	Within existing resources

	be closed.						
staff with the development of pre- court and court	To ensure that staff are skilled and confident to carry out robust risk assessment, and evidence based decision making, and that this and improved analytical skills are evident within assessments and court reports.	Η	Training Department. Head of Service/ Operational Managers/ Team Managers	2014	2015	Within existing resources	

Outcome 2 :	People eligible for Social Services in the Vale of Glamorgan are able to choose from a range of high quality services helping them to maximise their independence whilst keeping them safe
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 Objective 3:
 To provide services which meet assessed individual needs

Ref.	During 2013-14 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?:	Progress
SS03/A007 CYP3 CP p10	Signpost and refer families in the greatest need to preventative and intervention services e.g. Flying Start, FACT and IFSS.	Prevent the escalation of need for families to receive support through Children and Young People Services.	Η	Head of Service/ Operational Managers/ Team Managers	2014	2015	Welsh Government Grant Funding available.	
	Contribute to the screening of family support referrals via the Resource Panel.	Ensure that families receive the most appropriate service in a timely manner.						

	To continue to implement and monitor the progress of IFSS through the IFSS Board and Implementation Group.	Ensure that families within the Vale of Glamorgan receive IFSS services in line with assessed need and service specification.						
SS03/A012 IO	Continue to implement the Foster Carer Recruitment Strategy.	Increase in number of approved in- house foster carers. Reduced use of externally provided foster care placements. Well managed process for recruiting quality foster carers.	Η	Head of CYPS / OM's and Placement and Permanency Team	2014	2015	Within existing resources.	

SS03/A013 IO	Invest in pre- approval training and additional assessment capacity.	Increase in number of approved in- house foster carers. Reduced use of externally provided foster care placements.	Η	Head of CYPS / OM's and Placement and Permanency Team	2014	2015	Within existing resources	
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SS03/A014 IO	Implement regional collaborative arrangements (SEWIC) including exploring the possibility of creating a regional marketing centre for foster care.	Increase in number of approved in- house foster carers. Reduced use of externally provided foster care placements. Well managed process for recruiting quality foster carers.	Η	Head of CYPS / OMs and Placement and Permanency Team	2014	2015	Within existing resources	
	Continue working with Cardiff Children's Services and the Cardiff and Vale UHB on the Joint Equipment Service, a joint Strategy for Children with Disability and CHC. Work with Learning and Skills to develop a model of res./respite provision at the PLC	Improved capacity and responsiveness of local services for children with disabilities and their families.	Η	HoS/OMs and TM /PM CHAD	2014	2015	Within existing resources	

Outcome : 2	People eligible for Social Services in the Vale of Glamorgan are able to choose from a range of high quality
Outcome . 2	services helping them to maximise their independence whilst keeping them safe.

Objective : 4	To ensure that people's views on gaps in services and effectiveness of support, result in changes and help
Objective . 4	inform how services are monitored and developed.

Ref.	During 2013-14 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	medium responsible or low for		Finish Date	How will the work be resourced?:	Progress
SSO4/AO15	Continue to listen to and resolve concerns and complaints of service users in a timely manner.	Increased customer satisfaction and resolution at stage 1. Implement learning from complaint themes to improve practice and service delivery.	М	Head of Service/ Operational Manager's/ Team Manager's	2014	2015	Within existing resources	
	Consult directly with children through the annual service user consultation	Children are listened to and their views are used to inform	М	Head of Service/ Operational Managers/	2014	2015	Within existing resources	

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Outcome 3:	The	Vale	of	Glamorgan	Council	achieves	good	outcomes	for	service	users	and	carers	through	its
Outcome 5.	arran	geme	nts	to protect vu	Inerable	people an	d succ	ess in prom	notin	g indepe	ndence	e and	social ir	nclusion	

Objective 5:	To ensure that people are helped to achieve the best possible outcome for them, maximising their
Objective 5:	independence, developing their abilities and overcoming barriers to social inclusion.

Ref.	During 2013-14 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?:	Progress
SS05/A016 ChP C9	Ensure that service specifications are derived from commissioning plans and that they are clear about the practice and quality standards expected.	Directly provided and contracted social care services will be citizen centred, meet needs appropriately and promote the Council's social care objectives.	М	Operational Managers in Children Services	2014	2015	Within existing budget	
	Review service specifications annually to ensure they continue to	Ensure best value from commissioned services.						

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meet strategic					
objectives.					
To work with					
commissioned					
service providers to					
renegotiate service					
specifications in line					
with changing need					
and to monitor					
service delivery					
through					
performance reports					
and quarterly					
meetings, ensuring					
it is in line with					
service					
specifications					
Continue to develop	Young people				
a range of	can access				
accommodation	different levels of				
options to support	support in line				
16 and 17 year olds	with their				
who are care	assessed needs				
leavers or facing	and are				
homelessness	supported in their				
Jointly commission	transition into				
with housing	adulthood.				
services and the					
third sector suitable					

	accommodation options for young people between the ages of 16 and 18 years to provide a pathway between care and independence.							
SS05/A022	Develop and promote	Disabled children or those who	М	Head of Service/	2014	2015	Within existing	
CYP2	opportunities for all children and young	undertake a caring role will		Operational Managers/			resources	
CP p10	people including those who have a	have improved opportunities to		Team Managers				
	disability or who undertake a caring	engage in play, physical and		Managers				
	role to engage in play, physical and cultural activity.	cultural activities.						
	Commission and monitor young carers (AfC) and							
	leisure provision (Barnardos) during 2014/15.							
	Ensure children with disabilities are signposted to							

access appropriate community based services.							
Ensuring that LAC children are not disadvantaged through health, education and by being looked after.	Increased number of children registered with GP, optician and dentist. Increased number of children having health assessments and PEP's in place.	Н	Head of Service/ Operational Managers/ Team Managers	2014	2015	Within existing resources	
To support care leavers by remaining in contact with them and facilitating access to appropriate accommodation, education, employment and training opportunities.	Increased number of care leavers are supported to live independently as adults in the community.						

	Performance of Social Services is actively managed and people accessing services in the Vale of
Outcome : 4	Glamorgan are supported by sufficient staff, who have appropriate qualifications, training experience and
	skills

Ob	jective 8:	To ensure that robust workforce planning arrangements are in place within the Directorate
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Ref.	During 2013-14 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?:	Progress
	Recruit to vacancies within teams following the Council's robust safer recruitment policy and provide a programme of induction to support integration into the authority and the role.	Recruit suitably qualified and experienced staff who are supported to fulfil the requirements of the role.	М	Head of Service/ Operational Managers/ Team Managers	2014	2015	Within existing resources	
	Manage staff absences robustly	Decreasing staff absence rates by	М	Head of Service/	2014	2015	Within existing	

via the management of attendance policy.	supporting a return to the workplace at the earliest opportunity		Operational Managers/ Team Managers			resources	
Ensure all staff have supervision in line with policy and an annual PDRS which reflects their training and development needs in line with CCfW Framework	Suitably supported, qualified and trained staff to undertake their role.	М	Head of Service/ Operational Managers/ Team Managers	2014	2015	Within existing resources	
Provide student placements	Promote team development and learning through facilitating student placements and contribute to the quality of future practitioners.						

Outcome :	Social Services in the Vale of Glamorgan review, plan, design and develop quality services that deliver best value for money to improve outcomes for individuals
	value for money to improve outcomes for individuals

	To ensure that services are designed and commissioned to reflect community need from priorities identified
Objective :	by staff and people who may use or need services, and are identified in commissioning strategies and
	annual commissioning plans

Ref.	During 2013-14 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?:	Progress
	Continue to implement actions within the Commissioning Strategy	To support families to stay together - reduce the need for children to be looked after, by ensuring a focus on early intervention and preventative action across all service provision for children.	Η	Head of Service/ Operational Managers/ Team Managers	2014	2015	Within existing resources	

To manage risk confidently and provide support at the 'edge of care' by making sure that need is accurately assessed, resulting in the right children being accommodated at the right time. This includes supporting families to avoid children becoming accommodated unnecessarily and by making private arrangements within their wider family networks (SGO/RO)			
affordable high			

quality placements that meet the diverse range of children's needs.
Give children clearly planned journeys through care which remain focused on achieving care plans, prevent drift, enable them to be reunited with family and friends where possible, have stable
placements and

Outcomo 5:	Social Services in the Vale of Glamorgan review, plan, design and develop quality services that deliver best
Outcome 5:	value for money to improve outcomes for individuals

Objective 10:	To deliver a clear planning process with equity of access, joined up services and best value from a variety of				
Objective 10:	providers with defined, proportionate budgets directed to meeting services priorities				

Ref.	During 2013-14 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?:	Progress
SS10/A044 SP	Through the National Adoption Service, lead on the development of a regional adoption collaborative.	A regional adoption collaborative will be in place which delivers better performance in recruiting and assessing potentia adopters, placing children appropriately and providing post- adoption support for children in need		HOS / OM P&P Team Manager	September 2014		Within existing resources and subject to Welsh Government guidance	