VALE of GLAMORGAN



BRO MORGANNWG

Operational Managers	Carol Davies and Colette Limbrick
Teams	Intake and Family Support Team, Care Management Team, Child Health and Disability Team, Fifteen Plus Team & Placements and

	Permanency Team
Service Plan	Social Services Directorate Service Plan 2013/17
Date signed off	31.7.13
Signed off by	Gareth Jenkins, Head of Service

Outcome 1:	People in the Vale of Glamorgan are able to request support and receive the right help in a timely manner
Objective 1:	To ensure that people have access to comprehensive information about Social Services and can easily contact key staff. Individuals get prompt advice and support, including their eligibility for service, and are well signposted to other services where appropriate.
Context for this objective:	Social Services Directorate Action Plan / Head of Children and Young People Services Annual Report

Ref.	During 2013-14 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?:	Progress
SS01/A001	Those making contact with	Decrease in referrals made to	Н	Head of Service/	2013	2014	Within existing	
CYP6	Children and young people services are	social services (reduction in		Operational Manager's/			resources	
CP p10	signposted appropriately or receive a timely assessment.	referrals that proceed to IA)		Team Manager's/ Duty Manager				
SS01/A001	Commissioned service providers	Families receive the right level of	Н	Head of Service/	2013	2014	Within existing	
CYP6	are aware of the thresholds of	support, conducted in a		Operational Manager's/			resources	
CP p10	referrals for social services, the range of and how to refer	timely manner (decision making within 24 hours		Team Manager's/				

	to other preventative / support services	and number of IA's undertaken within 7 days. No of contacts which are signposted to other agencies)		Duty Manager				
SS01/A001 CYP6 CP p10	Provide up to date public information on adoption and fostering / short break support / how to contact children and young people services and advocacy on the Council Website	Families and children have access to appropriate information on accessing services	M	Head of Service/ Operational Manager's/ Team Manager's/ Duty Manager	2013	2014	Within existing resources	
SS01/A003 CL14	Tackle child poverty by working with families in need to raise awareness of entitlements to welfare benefits and allowances and to facilitate access to support services that help people into	Ensure children and families receive their entitlements and are supported to reduce their reliance on welfare benefits through accessing	Н	Head of Service/ Operational Manager's/ Team Manager's/ Duty Manager	2013	2014	Within existing resources	

employment and training.	appropriate education and			
	training			

Outcome 1:	People in the Vale of Glamorgan are able to request support and receive the right help in a timely manner	
Objective 2 :	To ensure that people using Social Services are supported by assessments, care and support plans which are regularly reviewed.	
Context for this objective:	Social Services Directorate Action Plan / Head of Children and Young People Services Annual Report	

Ref.	During 2013-14 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?:	Progress
SS02/A004 CYP5 DR p14, CP p10, IP p33	Continue to improve multi-disciplinary transition support for young people moving into adulthood. Young people within CHAD and Fifteen Plus Team are supported appropriately via TRIGG and have an allocated transitions social worker and	Seamless transition for young people moving towards independence or to Adult Services with support.	Н	Head of Service/ Operational Manager's/ Team Manager CHAD & Fifteen Plus and transitions social worker	2013	2014	Within existing resources	

ap tra Ch	PA to plan opropriate ansitions from hildren to Adult ervices.							
co an as en are wo	ompletion of initial and core seessments and asure that children be seen by a corker during the esessment focess	That children's perspective are heard and views of children are recorded within assessments. Assessments are outcome focussed and identify need and the services required to meet the need.	H	Head of Service/ Operational Manager's/ Team Manager's/ Duty Manager	2013	2014	Within existing resources	
		Assessments explore all options including private family arrangements, resulting in accommodation only for those						

	children where there is no other option						
accomm that plar Pathway reviewed	ensure is are in the point of odation and is (including Plans) are d and seen in line utory number of plans in place at the point of accommodation; outlining the expected plan for the period of accommodation. Statutory visits &	H	Head of Service/ Operational Manager's/ Team Manager's/ Duty Manager	2013	2014	Within existing resources	
to review Plans fo prior to t	All children have a clear permanency plant a c						
population	the LAC on through creening of s for Young people leaving care continue to have access to a socia	I					

accommodation and review at Placement Panel, thus ensuring children's LAC status is appropriate. Consider alternatives such as SGO/RO/revocations where appropriate and safe to do so.	worker / YPA and are supported through the Pathway planning process. Reduction in the LAC population.						
Ensure that all children on the child protection register have an allocated social worker and that child protection plans are reviewed and children seen in line with statutory requirements.	Childrens plans for protection are reviewed in line with procedures to ensure the multi agency response to safeguarding, delivered through timely core group working. Children are seen by a social worker in line with statutory requirements.	I	Head of Service/ Operational Manager's/ Team Manager's/ Duty Manager	2013	2014	Within existing resources	

Update the current CIN process and guidance and ensure that all CIN have a plan which is reviewed in line with the updated guidance.	Clear process for CIN planning and reviews in place by October 2013. Children receive services in line with assessed need.	Н	Head of Service/ Operational Manager's/ Team Manager's	2013	2014	Within existing resources	
We will support staff with the development of pre- court skills in response to the revision of the Public Law Outline (PLO)	To ensure that staff are skilled to undertake confident risk management and decision making and have improved analytical skills within assessments.	Н	Training Department. Head of Service/ Operational Manager's/ Team Manager's	2013	2014	Within existing resources	

Outcome 2: People eligible for Social Services in the Vale of Glamorgan are able to choose from a range of services helping them to maximise their independence whilst keeping them safe							
Objective 3:	To provide services which meet assessed individual needs						
Context for this objective:	Social Services Directorate Action Plan / Head of Children and Young People Services Annual Report						

Ref.	During 2013-14 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?:	Progress
SS03/A007	Signpost and refer families in the	Prevent the escalation of	Н	Head of Service/	2013	2014	Welsh Government	
CYP3	greatest need to preventative and intervention	need for families to receive		Operational Manager's/ Team			Grant Funding available.	
CP p10	services e.g. Flying Start, Families First and IFSS	support through Children and young people services		Manager's			avallable.	
	Contribute to the screening of Family support referrals via the Resource panel	Ensure that families receive the most appropriate service in a timely manner.						

	To continue to implement and monitor the progress of IFSS through the IFSS Board and implementation group	Ensure that families within the Vale of Glamorgan receive IFSS services in line with assessed need and service specification.						
SS03/A012	Develop a foster carer recruitment	Increase in number of	Н	Head of CYPS / OM's	2013	2014	Invest to save	
IO	strategy including a	approved in-		and			programme	
	fixed term	house foster		Placement			programmo	
	registered social	carers. Reduced		and				
	worker dedicated to	use of externally		Permanency Team				
	recruitment, training and support.	provided foster care placements.		l team				
	and support.	Well managed						
		process for						
		recruiting quality						
2222/12:5		foster carers.						
SS03/A013	Invest in pre-	Increase in	Н	Head of	2013	2014	Within	
Ю	approval training and additional	number of approved in-		CYPS / OM's and			existing	
	assessment	house foster		Placement			resources	
	capacity.	carers. Reduced		and				
	ospsion,	use of externally		Permanency				
		provided foster		Team				
		care placements.						

		Well managed process for recruiting quality foster carers.						
SS03/A014 IO	Develop a foster carer marketing campaign.	Increase in number of approved inhouse foster	Н	Head of CYPS / OM's and Placement	2013	2014	Within existing resources	
	Implement regional collaborative arrangements (SEWIC)	carers. Reduced use of externally provided foster care placements. Well managed process for recruiting quality foster carers.		and Permanency Team				

Outcome: 2 People eligible for Social Services in the Vale of Glamorgan are able to choose from a range of high services helping them to maximise their independence whilst keeping them safe.						
Objective : 4	To ensure that people's views on gaps in services and effectiveness of support, result in changes and help inform how services are monitored and developed.					
Context for this objective:	Social Services Directorate Action Plan / Head of Children and Young People Services Annual Report					

Ref.	During 2013-14 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?:	Progress
SSO4/AO15	Continue to listen to and resolve concerns and complaints of service users in a timely manner.	Increased customer satisfaction and resolution at stage 1. Implement learning from complaint themes to improve practice and service delivery.	M	Head of Service/ Operational Manager's/ Team Manager's	20123	2014	Within existing resources	
	Consult directly with children through the annual service user	Children are listened to and their views are	M	Head of Service/ Operational	2013	2014	Within existing resources	

	s, LAC service development and delivery ck to inform	Manager's/ Team Manager's	
foster	arer reviews		

Outcome 3:	The Vale of Glamorgan Council achieves good outcomes for service users and carers through its arrangements to protect vulnerable people and success in promoting independence and social inclusion
Objective 5:	To ensure that people are helped to achieve the best possible outcome for them, maximising their independence, developing their abilities and overcoming barriers to social inclusion.
Context for this objective:	Social Services Directorate Action Plan / Head of Children and Young People Services Annual Report

Ref.	During 2013-14 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?:	Progress
SS05/A016	Ensure that service specifications are	Directly provided and contracted	M	Operational Managers in	2013	2014	Within existing	
ChP C9	derived from commissioning	social care services will be		Children Services			budget	
	plans and that they	citizen centred,		00111000				
	are clear about the practice and quality	meet needs appropriately and						
	standards expected.	promote the Council's social						
		care objectives.						
	Review service specifications	Ensure best value from						
	annually to ensure	commissioned						
	they continue to	services.						

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meet strategic					
objectives.					
To work with					
commissioned					
service providers to					
renegotiate service					
specifications in line					
with changing need					
and to monitor					
service delivery					
through					
performance reports					
and quarterly					
meetings, ensuring					
it is in line with					
service					
specifications					
Develop a range of	Young people				
accommodation	can access				
options to support	different levels of				
16 and 17 year olds	support in line				
who are care	with their				
leavers or facing	assessed needs				
homelessness	and are				
Jointly commission	supported in their				
with housing	transition into				
services and the	adulthood.				
third sector suitable					
accommodation					

	options for young people between the ages of 16 and 18 years to provide a pathway between care and independence.							
SS05/A022	Develop and promote	Disabled children or those who	M	Head of Service/	2013	2014	Within existing	
CYP2	opportunities for all	undertake a		Operational			resources	
CP p10	children and young people including those who have a disability or who undertake a caring role to engage in play, physical and cultural activity.	caring role will have improved opportunities to engage in play, physical and cultural activities.		Manager's/ Team Manager's				
	Commission and monitor young carers (AfC) and leisure provision (Barnardos) during 2013/14							
	Ensure children with disabilities are signposted to access appropriate							

community based services							
Ensuring that LAC children are not disadvantaged through health, education and by being looked after. To support care leavers by	Increased number of children registered with GP, optician and dentist. Increased number of children having health assessments and PEP's in place.	H	Head of Service/ Operational Manager's/ Team Manager's	2013	2014	Within existing resources	
remaining in contact with them and facilitating access to appropriate accommodation, education, employment and training opportunities	Increased number of care leavers are supported to live independently as adults in the community.						

Outcome : 4	Performance of Social Services is actively managed and people accessing services in the Vale of Glamorgan are supported by sufficient staff, who have appropriate qualifications, training experience and skills
Objective 8:	To ensure that robust workforce planning arrangements are in place within the Directorate

Context for this objective: Social Services Directorate Action Plan / Head of Children and Young People Services Annual Report

Ref.	During 2013-14 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?:	Progress
	Recruit to vacancies within teams following the Council's robust safer recruitment policy and provide a programme of induction to support integration into the authority and the role.	Recruit suitably qualified and experienced staff who are supported to fulfil the requirements of the role.	M	Head of Service/ Operational Manager's/ Team Manager's	2013	2014	Within existing resources	
	Manage staff absences robustly	Decreasing staff absence rates by	М	Head of Service/	2013	2014	Within existing	

via the absence management policy	supporting a return to the workplace at the earliest opportunity		Operational Manager's/ Team Manager's			resources	
Ensure all staff have supervision in line with policy and an annual PDRS which reflects their training and development needs in line with CCfW Framework	Suitably supported, qualified and trained staff to undertake their role.	М	Head of Service/ Operational Manager's/ Team Manager's	2013	2014	Within existing resources	
Provide student placements	Promote team development and learning through facilitating student placements and contribute to the quality of future practitioners.						

Outcome :	Social Services in the Vale of Glamorgan review, plan, design and develop quality services that deliving value for money to improve outcomes for individuals					
Objective :	To ensure that services are designed and commissioned to reflect community need from priorities identified by staff and people who may use or need services, and are identified in commissioning strategies and annual commissioning plans					
Context for this objective:	Social Services Directorate Action Plan / Head of Children and Young People Services Annual Report					

Ref.	During 2013-14 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?:	Progress
	We will continue to implement actions within the commissioning strategy	To support families to stay together - reduce the need for children to be looked after, by ensuring a focus on early intervention and preventative action across all service provision for children.	H	Head of Service/ Operational Manager's/ Team Manager's	2013	2014	Within existing resources	

To manage risk		
confidently and		
provide support		
at the 'edge of		
care' by making		
sure that need is		
accurately		
assessed,		
resulting in the		
right children		
being		
accommodated		
at the right time.		
This includes		
supporting		
families to avoid		
children		
becoming		
accommodated		
unnecessarily		
and by making		
private		
arrangements		
within their wider		
family networks		
(SGO/RO)		
To provide		
affordable high		

quality		
placements that		
meet the diverse		
range of		
children's needs.		
Give children		
clearly planned		
journeys through		
care which		
remain focused		
on achieving care		
plans, prevent		
drift, enable them		
to be reunited		
with family and		
friends where		
possible, have		
stable		
placements and		
exit the care		
system positively.		

Outcome 5:	Social Services in the Vale of Glamorgan review, plan, design and develop quality services that deliver best value for money to improve outcomes for individuals				
Objective 10:	To deliver a clear planning process with equity of access, joined up services and best value from a variety of providers with defined, proportionate budgets directed to meeting services priorities				
Context for this objective:	Social Services Directorate Action Plan / Head of Children and Young People Services Annual Report				

Ref.	During 2013-14 we plan to:	Outcomes we'll achieve from this action are:	High , medium or low priority	Officer responsible for achieving this action	Start Date	Finish Date	How will the work be resourced?:	Progress
SS10/A044 SP	Through the South East Wales Improvement Collaborative, lead on the development of a regional adoption service.	A regional adoption service will be in place which delivers better performance in recruiting and assessing potentia adopters, placing children appropriately and providing postadoption support for children in need		HOS / OM P&P Team Manager	2013	2014	Within existing resources and subject to Welsh Government guidance	