

Meeting of:	<b>Cabinet</b>
Date of Meeting:	<b>Monday, 27 September 2021</b>
Relevant Scrutiny Committee:	Corporate Performance and Resources
Report Title:	Strategic Collaborative Working Initiatives Update
Purpose of Report:	To provide an update for Cabinet on the Council's strategic collaborative working initiatives
Report Owner:	Report of the Executive Leader and Cabinet Member for Performance and Resources
Responsible Officer:	Managing Director
Elected Member and Officer Consultation:	Due to the corporate nature of this report, no ward Member consultation has been undertaken. The development of individual initiatives is subject to appropriate consultation activity.
Policy Framework:	This is a matter for Executive decision by Cabinet.
<p>Executive Summary:</p> <ul style="list-style-type: none"> <li>• Collaborative working activity has increased at pace in response to the challenging financial climate and in recognition of the value that working in partnership to share skills, expertise and experience can have in tackling complex issues.</li> <li>• The Compendium of Strategic Working Initiatives (Appendix A) provides an oversight of the strategic level collaborative working activity in which the Council is involved and captures the detail of the various initiatives underway.</li> <li>• A review of the Compendium has been undertaken to reflect the change in some partnership activities becoming part of core business.</li> <li>• It is suggested that Cabinet move from receiving quarterly updates on strategic collaborative working initiatives to six monthly updates to capture relevant progress against initiatives. It is also suggested that progress reporting moves to exception reporting, with detailed progress reported to Cabinet through this Cabinet Report rather than through the Compendium document itself.</li> </ul>	

## **Recommendations**

1. That Cabinet considers the strategic collaborative working initiatives that are in place to support the delivery and development of Council services and the Council's well-being outcomes and objectives.
2. That Cabinet approves proposals to move to exception update reporting and to receiving reports on a six-monthly basis in relation to these matters.
3. That this report be circulated by e-mail to all Vale of Glamorgan Council elected Members, Clerks of all Town and Community Councils and members of the Public Services Board for their information.

## **Reasons for Recommendations**

1. To provide Cabinet with an overview of strategic collaborative working initiatives.
2. To provide detailed updates on progress against the strategic collaborative working initiatives.
3. To provide elected Members, local partners and strategic partners with an overview of strategic collaborative working initiatives.

## **1. Background**

- 1.1 The Council has long recognised the value that collaborative working has in providing efficient and effective services to residents.
- 1.2 In recent years, collaborative working activity has increased at pace in response to the challenging financial climate and also in recognition of the value that working in partnership to share skills, expertise and experience can have in tackling increasingly complex issues. These activities also contribute to the Council's well-being outcomes and objectives.
- 1.3 To capture the collaborative work in which the Council is involved the Compendium of Strategic Collaborative Working Initiatives was developed and has been reported quarterly to Cabinet since April 2017. As these collaborative activities have progressed, many have transitioned from 'project' based partnership work to core Council business. To reflect this, a review of the Compendium has been undertaken.
- 1.4 This report seeks approval for a renewed process for reporting to Cabinet the strategic collaborative activity the Council is engaged in.

## **2. Key Issues for Consideration**

- 2.1 The Compendium (Appendix A) is maintained to enable oversight of the strategic level collaborative working activity the Council is involved in and provides a

description of the various initiatives that are underway. The Compendium illustrates how each element of collaborative working aligns with the Council's Well-being Outcomes which are contained in the Corporate Plan. As work has progressed to take forward these initiatives, many have moved from being collaborative work in which the Council is involved as a partner to being core business and as such will be the subject of reporting to scrutiny committees and Cabinet in their own right.

- 2.2** To ensure the Compendium reflects the key collaborative initiatives in which the Council is involved, a review of the format and content of the Compendium has been undertaken.
- 2.3** It is proposed that some initiatives be removed from the Compendium to reflect that these are now a part of core Council business. For Cabinet's information and approval, these are shown as Appendix 1 to the Compendium. Cabinet members will note that the section for updates against each initiative has also been removed from the Compendium. It is suggested that substantive updates be instead highlighted through the accompanying Cabinet Report. In order for the updates reported to be substantive, it is proposed that updates be brought on a six-monthly basis instead of quarterly.
- 2.4** It is recommended that notes the contents of this report and to approve the proposed renewed approach to reporting.

## **Updates**

- 2.5** Cabinet will be aware that the Council continues to contribute to the regional response arrangements to the Coronavirus pandemic. This includes continued support via the Coronavirus Control Plan arrangements (via the multi-organisational incident management and senior leadership teams) and the Test, Trace, Protect service. This notably includes the communications workstream to ensure important public health messages are delivered and the contribution of the Shared Regulatory Services teams to enforcement activity in line with the regulations/guidance in place.
- 2.6** The Public Services Board (PSB) has recently begun work on the statutory process of renewing the Well-being Assessment which will be reported to Cabinet in due course and will inform the PSB's five-year Well-being Plan that will be developed following the Local Government Elections in May 2022 to be put in place by April 2023.
- 2.7** The Community Safety Partnership has recently undertaken a review of its membership, structure and governance arrangements. This has prompted conversations around the interactions between the Community Safety and Safeguarding boards in order to ensure that there are no duplications and that each board is appropriately sited on the work and undertakings of the other. New structures are expected to be created under the CONTEST (counter

terrorism) agenda and the Serious Violence Agenda as a result of consultations that are currently underway. These structures are likely to place additional responsibilities on Local Authorities, in partnership with other statutory agencies to deliver against the specific work streams. This is likely to create additional partnership groups and extend some of the existing work streams that are currently included within the compendium.

- 2.8** Collaborative working activity is significantly influenced by Welsh Government's legislation. The introduction of the Local Government & Elections (Wales) Act includes specific provisions relating to collaborative working on a regional basis. Cabinet will note the submission of responses to consultations issued by Welsh Government on Corporate Joint Committees (CJCs). The latest consultation on CJCs closed on 6<sup>th</sup> September and was submitted using the Managing Director's Emergency Powers. A further consultation is currently underway relating to the guidance to accompany the legislation and will be reported to Cabinet in due course.

### **3. How do proposals evidence the Five Ways of Working and contribute to our Well-being Objectives?**

- 3.1** In working to deliver the strategic collaborative working initiatives set out in the Compendium, the Council will be working through the Five Ways of Working to ensure delivery in line with Sustainable Development Principle.
- 3.2** The Compendium of Strategic Collaborative Working Initiatives illustrates how each element of collaborative working aligns with the Council's Well-being Objectives as set in its Corporate Plan. The collaborative working represented in these initiatives is identified as one of the key ways of working to support the Council's work in delivering the Well-being of Future Generations (Wales) Act 2015. One of the identified initiatives in the Compendium is the Vale of Glamorgan Public Services Board (PSB) which was established through the Act and of which the Council is a statutory member. Through its Well-being Plan, the PSB is working to improve the social, cultural, economic and environmental well-being of the Vale of Glamorgan. Similarly, the Integrated Care Fund, The Regional Collaborative Group and the Welsh Community Care Information Service initiatives are assisting in meeting the requirements of the Social Services and Well-being (Wales) Act 2014.

### **4. Resources and Legal Considerations**

#### **Financial**

- 4.1** There are no financial implications arising as a direct result of this report.

#### **Employment**

- 4.2** There are no employment implications arising as a direct result of this report.

## **Legal (Including Equalities)**

**4.3** There are no direct legal implications arising from this report.

## **5. Background Papers**

December 2020, Cabinet,  
Corporate Joint Committees - Response to Welsh Government Consultation

[https://www.valeofglamorgan.gov.uk/Documents/\\_Committee%20Reports/Cabinet/2020/20-12-21/Corporate-Corporate Joint Committees-Committees.pdf](https://www.valeofglamorgan.gov.uk/Documents/_Committee%20Reports/Cabinet/2020/20-12-21/Corporate-<u>Corporate Joint Committees</u>-Committees.pdf)

November 2019, Welsh Government, [Local Government & Elections Bill – Explanatory Memorandum](#)

21st May 2018, Cabinet Report, [Welsh Government Green Paper Consultation Document "Strengthening Local Government: Delivering for People"](#)

## Vale of Glamorgan Council – Strategic Level Collaborative Initiatives

September 2021

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
<b>Environment and Housing</b>				
<b>1. South East Wales Transport Group</b>	10 Local authorities (Regional)  Emma Reed, Head of Neighbourhood Services	To be determined via Regional Transport Authority work	Environment and Regeneration	To respect, enhance and enjoy our environment
<b>2. Local Authority Partnership Agreement (LAPA)</b>	Sport Wales, LHB, Children and Young People's partnership, Local sport clubs. (Local)  David Knevett, Operational Manager - Neighbourhood Services, Healthy Living and Performance	Vale Sports Board	Environment and Regeneration	To work with and for our communities
<b>3. South Wales Resilience Forum</b> Welsh Government and Local Government to regionalise the delivery of emergency planning services within 2 years and with other partners on a multi-agency basis within 4 years where practicable.	All Welsh Public Sector (Regional)  Miles Punter, Director of Environment & Housing Services	Emergency Planning Board	Homes and Safe Communities	To support people at home and in their community

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
<p><b>4. Safer Vale Community Safety Partnership</b></p> <p>A multi-agency partnership that sets the strategic direction for community safety in the Vale. Partners from South Wales Police, the Vale of Glamorgan Council, Fire Service, Health Service and the voluntary sector meet to discuss performance management information associated with community safety and ensuing legislative policy changes associated with the area.</p> <p><b>Key Sub-Groups:</b></p> <p>MARAC Steering Group- group responsible for overseeing the MARAC and for developing a robust strategic response to preventing and tackling domestic violence in the Vale of Glamorgan. It works with the Police and Crime Commissioner and Welsh Government. It is responsible for ensuring partners are responding to the legislative requirements of the new domestic violence act.</p> <p>Regional Prevent Group and Channel Panel - multi agency groups that are responsible for responding to the requirements placed on local authorities and partners under the CONTEST strategy. These groups respond specifically to the arm of the CONTEST strategy that deals with identifying the threat of terrorism and addressing it preventatively.</p>	<p>Local Authority, South Wales Police, Police and Crime Commissioners Officer, Local Health Board, National Probation Service, South Wales Fire and Rescue and Voluntary Sector. (Local)</p> <p>Miles Punter, Director of Environment &amp; Housing Services</p>	<p>The Safer Vale Partnership reports progress to the Public Services Board.</p>	<p>Homes and Safe Communities</p>	<p>To support people at home and in their community</p>
<p><b>5. Overarching Housing Forum</b></p> <p>The partnership has the purpose of developing the strategic response to housing need in the Vale of Glamorgan.</p>	<p>Newydd Housing Association, Hafod Housing Association, UWHA, Wales and</p>	<p>The Housing Forum reports as required to the Regional Partnership Board.</p>	<p>Homes and Safe Communities</p>	<p>To support people at home and in their community</p>

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
<p>It considers the emerging policy and legislative direction from Welsh Government. It establishes the short- and medium-term objectives associated with housing of all tenure in the Vale.</p> <p><b>Sub-Groups:</b> Strategic Housing Group- this group comprises officers from the Vale and development directors of the various registered social landlords that are zoned by Welsh Government to develop in the Vale of Glamorgan. The partnership considers the funding avenues for new build affordable housing and a programme of delivery for the forthcoming years.</p>	<p>West Housing Association, Cardiff and the Vale Health Board, Residential Landlords Association and the House Builders Federation. (Local)</p> <p>Mike Ingram, Head of Housing and Building Services</p>			
<p><b>6. Regional Collaborative Group (Housing Support Grant)</b> A cross border partnership with Cardiff Council and colleagues from the statutory and supported housing sectors. The partnership considers the strategic priorities for the Housing Support Grant and will encourage joint commissioning between the Vale of Glamorgan and Cardiff Councils designed or focused to optimise the complimentary purposes of supported housing, health and social care.</p> <p>This Committee replaced the Regional Collaborative Committee on 1<sup>st</sup> April 2020.</p>	<p>Cardiff Council, Probation, PCC, Landlord, Support Provider, Substance Misuse (Area Planning Board), VAWDASV representative on RPB, Service User, Children and Communities Grant Funding representative &amp; other housing area representatives e.g. ICF, aids and adaptations.</p>	<p>Supported by an RDC Regional Development Co-Ordinator</p> <p>Ongoing discussions are taking place between Vale of Glamorgan Officers, with Cardiff Council and the Director of Health and Social Care Integration to set up this Group and to agree the Terms of Reference in order to comply with the Housing</p>	<p>Homes and Safe Communities</p> <p>Homes and Safe Communities</p>	<p>To support people at home and in their community</p>



Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
	Hedd Wyn John Supporting People Coordinator	Support Grant Guidance from Welsh Government.		
<p><b>7. Regional Leadership Group</b> This Group comprises key stakeholders involved in the Syrian Vulnerable Persons Resettlement Scheme (and Vulnerable Persons Resettlement Scheme), which is grant funded by Central Government. The Group ensures stakeholder resources are in place to support the resettlement of Syrian refugees in the Vale of Glamorgan and Cardiff.</p>	<p>Cardiff Council, Taff Housing Association, Cadwyn Housing Association, South Wales Police, Cardiff and Vale UHB, WSMP, Muslim Council of Wales, Citizens UK, Jewish Representative Council for South Wales (Local)</p> <p>Mike Ingram, Head of Housing and Building Services</p>	<p>The Regional Leadership Group is the strategic planning group for the Syrian Resettlement Programme</p>	<p>Homes and Safe Communities</p>	<p>To support people at home and in their community</p>

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
<p><b>8. Central Coordination Cell</b></p>	<p>Vale of Glamorgan Council, Police, Probation, Social services, health, Third Sector Representatives including RSLs and Support Providers</p> <p>Nick Jones Operational Manager, Public Housing Services</p>	<p>Reports to Welsh Government and updates provided to Strategic Leadership Group</p>	<p>Homes and Safe Communities</p>	<p>To support people at home and in their community</p>
<b>Learning and Skills</b>				
<p><b>9. Inspire to Achieve/Aspire to Work</b> The Regional ESF Groups aims to provide a new and innovative programme of employer engagement activities to participants identified through the Local Authority's Early Identification Process with the aim of reducing participants who are NEET or are at risk of becoming NEET.</p> <p>Partnership agreements are in place</p>	<p>Newport LA, Cardiff LA, Monmouth LA, Llamau Housing, Cardiff and Vale College, Gwent College and Careers Wales (Regional – but 1 of 4 regions who will collaborate on some work)</p> <p>Martin Dacey, Lead Officer for Social Inclusion and Wellbeing</p>	<p>Inspire to Achieve/Aspire to Work project progress is reported to the Engagement and Progression Framework Strategic group</p>	<p>Learning and Culture</p>	<p>To work with and for our communities.</p> <p>To support learning, employment and sustainable economic growth.</p>

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
<p><b>10. Regional Skills Partnership – Local Authority Cluster Group</b></p> <p>The purpose of the cluster groups is to support the Regional Skills Partnerships (RSPs) to advise Welsh Government on the strategic direction of travel for skills and employability within the region.</p> <p>The cluster groups are asked to consider the skills and employability needs for the region over the next 3 years and make recommendations to the RSP Employment and Skills board on areas of growth or decline, based on robust evidence and strong engagement with employers and regional stakeholders.</p>	<p>Blaenau Gwent LA Bridgend LA Merthyr Tydfil LA Newport LA, Cardiff LA, Monmouth LA, Rhondda Cynon Taff LA Torfaen LA</p> <p>Mark Davies prevention and Partnership Manager</p>	<p>Progress is reported to the Engagement and Progression Framework Strategic group</p>	<p>Learning and Culture</p>	<p>To work with and for our communities.</p> <p>To support learning, employment and sustainable economic growth.</p>
<b>Managing Director and Resources</b>				
<p><b>11. Cardiff Capital City Region – City Deal (CCR)</b></p> <p>The Cardiff Capital Region involves the Vale of Glamorgan and 9 other local authorities: Blaenau Gwent, Bridgend, Caerphilly, Cardiff, Merthyr Tydfil, Monmouthshire, Newport, Rhondda Cynon Taf, and Torfaen, working together to deliver the Cardiff Capital Region City Deal between 2016 and 2025. Cardiff Capital Region City Deal is a £1.2 billion programme that over its lifetime is expected to deliver up to 25,000 new jobs and leverage an additional £4 billion of private sector investment. The Cardiff Capital Region City Deal is expected to unlock significant economic growth across the Cardiff Capital Region and</p>	<p>10 Local authorities, W.G. Westminster Government (Regional- National)</p> <p>Rob Thomas, Managing Director</p>	<p>Being developed – City Deal board currently in place and consists of 10 LA leaders with a support group of Heads of Paid Service</p>	<p>Corporate Performance and Resources</p>	<p>An Environmentally Responsible &amp; Prosperous Vale</p>

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
provides improved transport connectivity, increasing skill levels, supports people into work, and gives businesses the support they need to innovate and grow.				
<p><b>12. Ein Bro/Our Vale – Public Services Board</b></p> <p>The PSB is a statutory body that was established in April 2016 by the Well-being of Future Generations (Wales) Act. The Board meets a minimum of five times a year.</p> <p>The PSB has prioritised work on climate change, Move More Eat Well, timebanking/volunteering and engagement</p>	<p>Cardiff and Vale UHB, Fire, Police, GVS, NRW, Cardiff and Vale College, Probation, PCC, Ambulance Trust (Local), TCC representation.</p> <p>Tom Bowring, Head of Policy and Business Transformation</p>	Cabinet and Scrutiny	Corporate Performance and Resources	This project contributes to the delivery of all Well-being Outcomes.
<p><b>13. Ystadau Cymru (National Board and Cardiff and Vale Regional Sub group)</b></p> <p>Ystadau Cymru encourages excellence in active management of the Welsh public sector estate through strategic collaboration and good practice guidance with the following key criteria:</p> <ul style="list-style-type: none"> <li>• Creating economic growth</li> <li>• Delivering more integrated and customer focused services</li> <li>• Generating capital receipts</li> <li>• Reducing running costs</li> <li>• De-carbonisation of the public estate</li> </ul> <p>YC was established by Welsh Government to enable and influence collaborative asset management across public sector organisations to release efficiency savings, and</p>	<p>Across all public sector – Lead and promoted by Welsh Government.</p> <p>Lead Local Authority Officer for Ystadau Cymru National Board – Lorna Cross, Operational Manager Property</p>	Cabinet Secretary for Finance, Welsh Government, Ystadau Cymru Programme Board, Ystadau Cymru Sub Regional Groups	Corporate Performance and Resources	This project contributes to the integrated planning activities which support the delivery of all Well-being Objectives

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
to develop tools to enable and facilitate this collaboration.				
<p><b>14. Customer Relations / NHS Comms Hub</b></p> <p>Development of customer contact centre at C1V for integrated health services and social care services. The project will simplify access to Health and Social Care services, improve first contact resolution and the overall customer experience. In addition, operational costs will be minimised through sharing of technology and staff resources to deliver services.</p>	<p>Cardiff &amp; Vale UHB (Local)</p> <p>Tony Curliss, Operational Manager – Customer Relations</p>	<p>Reports through Integrated health and Social care Programme, Customer Relations Project Board and PCIC Clinical Board depending on project</p>	<p>Corporate Performance and Resources</p>	<p>An Active &amp; Healthy Vale</p>
<p><b>15. Test, Trace, Protect and Regional Coronavirus Control Plan Arrangements – IMT/TTP Joint Board</b></p> <p>Test, Trace, Protect works by:</p> <p>identifying those who have symptoms consistent with COVID-19, enabling them to be tested while isolating from wider family, friends and their community.</p> <p>tracing those individuals who have been in close contact with the person who has tested positive on any occasion during a period beginning up to two days before they started experiencing symptoms and requiring them to take precautions and self-isolate (for 14 days).</p> <p>providing advice and guidance, particularly where the individual who has tested positive or their contacts are vulnerable or at greater risk.</p>	<p>Cardiff and Vale Public Health Wales, Cardiff and Vale University Health Board, Cardiff Council, Shared Regulatory Services</p> <p>Rob Thomas, Managing Director</p> <p>Tom Bowring, Head of Policy and Business Transformation.</p>	<p>Strategic Leadership Group, Regional Operational Board, Operational Group, Regional Information Group</p>	<p>Corporate Performance and Resources</p>	<p>This project contributes to the integrated planning activities which support the delivery of all Well-being Objectives</p>

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
<p>ensuring that if the individual tests negative and the symptoms are not due to coronavirus, individuals and their contacts can get back to their normal routines as soon as possible.</p> <p>The regional arrangements under the Coronavirus Control Plan have established an Incident Management Team reporting to a Senior Leadership Group in order to maintain a regular review of coronavirus transmission in the Vale of Glamorgan and to make recommendations of measures and approaches to Welsh Government.</p>				
<p><b>16. Barry Place Board</b> The Place Board's over-arching role is to provide a strategic, place led view and leadership for the promotion and development of Barry. Members will champion Barry locally, nationally and internationally as a destination - a thriving economic, social and educational centre and a place to live.</p>	<p>Barry Business Leaders, Cardiff Airport, Cardiff and Vale College, Associated British Ports, Waterloo Foundation, Vale of Glamorgan Council</p> <p>Mererid Velios, Place Manager (Barry)</p>	<p>Board</p>	<p>Environment and Regeneration</p>	<p>To respect, enhance and enjoy our environment</p> <p>To work with and for our communities.</p>
<p><b>17. Local Nature Partnership</b> The Vale Local Nature Partnership works with partners to develop a nature recovery network that reconnects people from across the Vale with nature, improving understanding of biodiversity in the wider public and encouraging involvement in practical action for nature in communities. It co-ordinates, promotes and</p>	<p>Steering Group - Natural Resources Wales, Wildlife Trust for South and West Wales, South East Wales Biological Record Centre</p>	<p>One of 25 LNP's in Wales overseen by WCLVA but with specific local Constitution and Terms of Reference. Reporting – VOGC, WCVLA and publicly.</p>	<p>Environment and Regeneration</p>	<p>To respect, enhance and enjoy our environment</p> <p>To work with and for our communities.</p>

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
<p>records existing and new actions to conserve, promote and enhance nature in the Vale, taking account of local and national priorities and keeping to the terms of reference set out for the LNP.</p>	<p>Full Partnership – National Trust, Wildlife Groups – local and national, Community Groups, Community Councils, landowners, private enterprises, 21<sup>st</sup> century schools</p> <p>Emily Shaw – LNP Coordinator</p>			
<b>Social Services</b>				
<p><b>18. Regional Partnership Board - Integrated Care Fund (ICF) / Transformation Bid</b>  The ICF is funding made available from the Welsh Government on a regional basis to allow councils to invest in services which support older people, particularly the frail elderly, to maintain their independence and remain in their own home. Funding is now provided on a recurrent basis and is administered by the Local Health Boards on the basis that the previous projects will build on the good work carried out previous years since its introduction in 2014. The ICF allows us to provide innovative solutions to improve services to the citizens of the Vale of Glamorgan. ICF has now broadened to support Carers agenda and Complex Children's Cases.</p> <p>The Welsh Government Transformation Fund 2018-20 is intended to provide revenue funding to support time limited, transformational, and scalable projects, which support the</p>	<p>Third Sector, Independent Sector, UHB, Cardiff Council (Local)</p> <p>Lance Carver, Director of Social Services</p>	<p>Strategic Leadership Group</p>	<p>Healthy Living and Social Care</p>	<p>To support people at home and in their community</p>

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
<p>introduction of new models. There is currently no funding confirmed beyond March 2020.</p> <p><b>Sub-Groups:</b> Welsh Community Care Information Service – WCCIS is the national IT system for health and social care.</p>				
<p><b>19. Flying Start</b> Flying Start is the Welsh Government's flagship Early Years programme for families with children who are under 4 years of age and is targeted in some of our most deprived areas in Wales. Flying Start funding currently sits as part of the Children and Communities Grant. It is overseen by a Multi-Agency Management Board implementing its strategic development as well as the operational direction of all core/non-core elements. The purpose is to meet the needs of young children and their families through targeted early Intervention and prevention services</p>	Kathryn Clarke Flying Start Manager	It is overseen by a Multi-Agency Partnership and reports to Welsh Government and through the CCG to the Strategic Flexible Funding Board	Healthy Living and Social Care	To support people at home and in their community
<p><b>20. Families First</b> Families First is Key national programme funded by Welsh government Funding that currently sits as part of the Children and Communities Grant. It is overseen by a Multi-Agency Partnership implementing its strategic development and its funded projects. The purpose is to meet the needs of children, young people and families through targeted early Intervention and prevention services</p>	Mark Davies, Prevention and Partnership Manager	It is overseen by a Multi-Agency Partnership and reports to Welsh Government and through the CCG to the Strategic Flexible Funding Board	Healthy Living and Social Care	To support people at home and in their community



Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
<p><b>21. Youth Offending Service</b> Statutory multi-agency partnership responsible for preventing offending and further offending in the Vale of Glamorgan</p>	<p>Paula Barnett, Youth Offending Service</p>	<p>Overseen by YOS Management Board, reports to a range of funders and statutory partners, including Youth Justice Board, Welsh Government, Police and Crime Commissioner</p>	<p>Homes and Safer Communities</p>	<p>To support people at home and in their community</p>

## Appendix 1: Initiatives to be removed as core business reported through other means

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
<p><b>Shared Regulatory Services</b> A shared regulatory services service across Bridgend, Cardiff and the Vale of Glamorgan to provide service resilience, access to specialist resources, improve and maintain service levels and generate financial savings.</p>	<p>Cardiff and Bridgend Councils (Local)  Dave Holland, Head of Shared Regulatory Services</p>	<p>Joint Committee supported by Management Board.</p>	<p>Corporate Performance and Resources &amp; Housing and Public Protection.</p>	<p>To work with and for our communities  To support people at home and in their community</p>
<p><b>Prosiect Gwyrdd</b> Joint procurement of a (25 year contract) Residual Waste Treatment Facility serving all 5 partnering local authorities ?</p>	<p>Caerphilly, Cardiff, Monmouth, Newport Councils (Local)  Emma Reed, Head of Neighbourhood Services</p>	<p>Joint Committee supported by Management Board and Contact Liaison Group.</p>	<p>Environment and Regeneration</p>	<p>To respect, enhance and enjoy our environment</p>
<p><b>Cardiff Organic Waste Treatment</b> Long term (15 year) joint procurement of AD treatment capacity for kitchen food and green garden waste.</p>	<p>Cardiff Council (Local)  Colin Smith, Operational Manager – Neighbourhood Services: Operations</p>	<p>Joint Management Board and Contact Liaison Group</p>	<p>Environment and Regeneration</p>	<p>To respect, enhance and enjoy our environment</p>
<p><b>Leisure Centre Contract</b> The council has a partnership contract with Legacy Leisure for the Management of its leisure centres</p>	<p>Parkwood Leisure – sub-contracted to Legacy Leisure (Local)  David Knevett, Operational Manager – Neighbourhood Services, Healthy Living and Performance</p>	<p>The Contractor is required to produce an annual report detailing the outputs required in the Contract.</p>	<p>Healthy Living and Social Care</p>	<p>To work with and for our communities</p>

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
<p><b>CCTV</b> Development of proposals for shared service to be hosted by Bridgend Council.</p>	<p>Bridgend Council (Local)  Debbie Gibbs, Principal Community Safety Officer</p>	<p>Project reports through Customer Relations Project Board. Governance arrangements for the service are still under development as part of the contractual arrangements</p>	<p>Corporate Performance and Resources &amp; Homes and Safe Communities.</p>	<p>An Inclusive &amp; Safe Vale</p>
<p><b>Central South Consortium</b></p> <p>Since 2012, Central South Consortium has delivered aspects of school improvement services on behalf of the five authorities: Bridgend, Cardiff, Merthyr Tydfil, Rhondda Cynon Taf and the Vale of Glamorgan. This covers 391 schools, 30% of Wales' children. It is a growing region with rapidly changing demographic encompassing increasingly diverse communities across the economic sub region. It remains the region with the highest number of children living in poverty, with just under 1 in 5 children claiming free school meals.</p> <p>The service delivers challenge and support on behalf of the five local authorities, governed through a Joint Committee of Cabinet Members from each authority.</p>	<p>Cardiff, Bridgend, Merthyr, Rhondda Cynon Taf Councils (Regional)  Paula Ham, Director of Learning and Skills</p>	<p>Joint Committee supported by Advisory Board, Directors' Group, Operational Board and other stakeholder groups. In addition to reports to these groups DLS and HOS meet the Consortium. The Consortium reports annually to Learning and Culture Scrutiny Committee.</p>	<p>Learning and Culture</p>	<p>To work with and for our communities.  To support learning, employment and sustainable economic growth</p>
<p><b>Cardiff and Vale Community Learning Partnership</b> The members of the Cardiff and Vale Community Learning Partnership deliver adult community learning across Cardiff and the Vale of Glamorgan. The best interests of learners across the region</p>	<p>Cardiff Council, Cardiff and Vale College, Adult Learning Wales</p>	<p>Joint Strategy Group comprising the four partners. Annual report to Scrutiny Committee.</p>	<p>Learning and Culture</p>	<p>To work with and for our communities.  To support learning, employment and sustainable economic growth</p>

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
<p>form the basis of the Partnership rather than the interests of individual partners.</p> <p>The Strategy Group has responsibility for setting the strategic direction of the Partnership and regularly reviewing its effectiveness. Its purpose is to raise standards and identify opportunities to direct and share resources to improve efficiency, meet adult community learning needs of the region and ensure best use of funding.</p>	<p>(Local)</p> <p>Trevor Baker, Head of Strategy, Community Learning and Resources</p>			
<p><b>Internal Audit</b> Shared service with Bridgend, Merthyr and RCT Councils.</p>	<p>Bridgend Council</p> <p>Merthyr Council</p> <p>RCT Council</p> <p>Carys Lord &amp; Mark Thomas</p>	<p>Management Board oversee the operation of the service, agreeing and revising service standards annually. Progress is reported to Audit Committee in Annual Head of Internal Audit report.</p>	<p>Corporate Performance and Resources</p>	<p>This project contributes to the governance aspects of the integrated planning activities which support the delivery of all Well-being Outcomes.</p>
<p><b>Community Asset Transfers (CATs)</b></p>	<p>Various (Local)</p> <p>Lorna Cross, Operational Manager – Property</p>	<p>CAT Group, Insight Board and Cabinet</p>	<p>Corporate Performance and Resources</p>	<p>This project contributes to the integrated planning activities which support the delivery of all Well-being Objectives.</p>
<p><b>Vale, Valleys and Cardiff Regional Adoption Service</b> The Vale, Valleys and Cardiff (VVC) Adoption Collaborative provides a regional adoption service to the Vale of Glamorgan Council, Merthyr Tydfil County Borough Council, Cardiff Council and</p>	<p>Cardiff, Vale of Glamorgan, Merthyr, Rhondda Cynon Taf Councils ( Part of National Adoption Service)</p>	<p>Management Board and Joint Committee with representatives from each LA.</p>	<p>Healthy Living and Social Care</p>	<p>To support people at home and in their community</p>

Collaborative Arrangement, Purpose & Outcomes	Partners and Lead Officer	Governance & Reporting Arrangements	Lead Scrutiny Committee	Relevant Well-being Objectives(s)
Rhondda Cynon Taff County Borough Council.	Rachel Evans, Head of Children and Young People Services			
<b>Social Care Workforce Development programme Grant (SCWDP) training</b>	Cardiff Council (Regional)  Lance Carver, Director of Social Services	Strategic Leadership Group to the RPB	Healthy Living and Social Care	To support people at home and in their community