

Meeting of:	<b>Cabinet</b>
Date of Meeting:	<b>Monday, 28 February 2022</b>
Relevant Scrutiny Committee:	Corporate Performance and Resources
Report Title:	<b>Revenue Monitoring for the Period 1st April 2021 to 31st January 2022</b>
Purpose of Report:	To advise Cabinet of the progress relating to revenue expenditure for the period 1st April 2021 to 31st January 2022
Report Owner:	<b>Executive Leader and Cabinet Member for Performance and Resources</b>
Responsible Officer:	Interim Head of Finance/ Section 151 Officer
Elected Member and Officer Consultation:	Each Scrutiny Committee will receive a monitoring report on their respective areas. This report does not require Ward Member consultation
Policy Framework:	This report is for executive decision by the Cabinet
<p>Executive Summary:</p> <ul style="list-style-type: none"> <li>• The Council continues to work with the challenges due to the ongoing implications of the COVID-19 pandemic. This impacts both as a result of incurring additional expenditure but also from a loss of income. Confirmation has been received from Welsh Government (WG) that funding to cover some of the issues will be received up to 31st March 2022 and a number of additional one off sources of grant funding have been confirmed by WG since December 2021. Given the late allocation of these grants, some will be used to displace existing funding and some will be transferred directly to reserves.</li> <li>• An efficiency target of £500k has been set for the year and services are working towards achieving their targets, however, it is currently anticipated that savings may not be fully achieved this year. There still remains some issues relating to unachieved savings targets from previous years.</li> <li>• Adverse variances are being projected for some services this year and the use of reserves will be required to resolve these issues in the short term.</li> </ul>	

## **Recommendations**

1. That the position with regard to the Authority's 2021/22 Revenue Budget be noted.
2. That this report be referred to Corporate Performance and Resources Scrutiny Committee for consideration.

## **Reasons for Recommendations**

1. To inform Cabinet of the projected revenue outturn for 2021/22.
2. To advise Members of financial position.

## **1. Background**

- 1.1 Cabinet on 22nd November 2021 approved the amended revenue budget and Housing Revenue Account (HRA) budget for 2021/22 (minute no c733 and c737 respectively). There is no approved drawdown from the Council Fund during 2021/22.

## **2. Key Issues for Consideration**

### **Impact of COVID-19**

- 2.1 The Council continues to work with the challenges due to the ongoing implications of the COVID-19 pandemic. This impacts both as a result of incurring additional expenditure but also from a loss of income.
- 2.2 Since March 2020, Welsh Government (WG) has provided financial support to cover additional expenditure incurred via the Local Authority Emergency Hardship Grant. For the period April 2021 to January 2022 the Council has claimed nearly £11m. The table below shows the value of the grant claimed to date. WG has confirmed that this funding will continue until the end of the financial year however there are changes to the criteria for the second half of the year, with some expenditure which was previously claimed now becoming ineligible. The flat rate payments for Social Services residential provision and for void beds were reduced from September with a tapered approach, therefore the percentage claimed will reduce each month and by March the flat rate payments will have reduced to 10% of the original rate and voids to 12.5%.

Month	Grant Claimed £000	Items Disallowed £000	Grant Due £000	On Hold £000	Grant Received to Date £000
April	530	0	530	0	530
May	1,017	0	1,017	0	1,017
June	994	0	994	0	994
July	1,259	0	1,259	0	1,259
August	1,083	0	1,083	0	1,083
September	1,906	0	1,906	0	1,906
October	1,051	0	1,051	171	880
November	1,051	0	1,051	181	870
December	1,102	0	1,102	195	907
<b>Total</b>	<b>9,993</b>	<b>0</b>	<b>9,993</b>	<b>547</b>	<b>9,446</b>
January	848	N/A	N/A	N/A	N/A
<b>Total</b>	<b>10,841</b>				

- 2.3** The claim for April was lower than in May as payments to external Domiciliary providers and care home providers for beds filled, voids and lateral flow tests are made a month in arrears, once the data is received for the preceding month, so the payments for April were claimed in May. The claim for September is higher as it includes a 6 months claim for block booking beds in a local hotel. The items on hold relate to Social Care costs where further analysis is being provided
- 2.4** In addition, WG have confirmed that they will be providing grant support to cover the loss of income for the financial year. Claims have been submitted for quarters 1,2 and 3 with a total value of £1.295m and have all been approved.

### Revenue Financial Position

- 2.5** The potential outturn for the year is difficult to predict as additional grant funding has recently been received from WG, with uncertainty as to whether any further funding will be approved between now and year end. The table below however details the position by service area based on current projections. In addition to the £4m transfer into the Council Fund approved as part of the Initial Revenue Proposals, there are now a number of non HRA transfers to reserves totalling £3.838m, which are largely as a consequence of recently awarded WG grants.
- 2.6** The Council has also been notified that WG is issuing an additional £50m RSG across Wales in 2021/22, which is to be utilised to offset expenditure in year which was to be funded from the Council's own resources. An indicative figure of £2.040m has been provided for the Council and the funds should be utilised to support flexibility in managing pressures, this year or in the future. It is therefore proposed that £1.5m is used to fund the projected overspend in Neighbourhood Services with the remainder being used to offset Digital Reshaping costs incurred in 2021/22 on a number of new system implementations.

	2021/22	2021/22	2021/22	Variance
Directorate/Service	Original Budget	Amended Budget	Projected	(+)Favourable (-) Adverse
Learning and Skills	£000	£000	£000	£000
Schools	98,509	98,509	98,509	0
Strategy, Culture, Community Learning & Resources	8,167	8,298	8,228	+70
Directors Office	233	233	233	0
Additional Learning Needs & Wellbeing	3,068	3,068	2,721	+347
Standards and Provision	3,844	3,846	3,528	+318
Transfer to Reserves	0	0	735	-735
<b>Social Services</b>				
Children and Young People	17,700	16,909	17,720	-811
Adult Services	52,742	46,885	46,449	+436
Resource Management & Safeguarding	292	6,986	6,909	+77
Additional WG Social Services Pressures Grant Funding	0	0	-1,852	+1,852
Youth Offending Service	707	707	607	+100
Transfer to Reserves	0	0	1,654	-1,654
<b>Environment and Housing</b>				
Neighbourhood Services & Transport	24,791	24,779	26,279	-1,500
Additional RSG Funding	0	0	-1,500	+1,500
Building/Cleaning Services	0	0	0	0
Regulatory Services	1,825	1,825	1,825	0
Council Fund Housing	1,420	1,439	1,439	0
<b>Public Sector Housing (HRA)</b>	(25)	11,085	11,085	0
<b>Managing Director &amp; Resources</b>				
Resources	809	527	527	0
Regeneration	1,905	1,919	1,919	0
Development Management	1,110	1,116	1,116	0
Private Housing	1,043	1,044	1,044	0
<b>General Policy</b>				
Additional WG Council Tax Grant	33,488	33,563	29,363	4,200
	0	0	-1,249	1,249
<b>Transfer to Reserves</b>	0	0	5,449	-5,449
<b>Total</b>	<b>251,628</b>	<b>262,738</b>	<b>262,738</b>	<b>0</b>

## Learning and Skills

- 2.7 It is anticipated that the forecast for Learning and Skills at year end could be an outturn on target after a number of transfers to reserves totalling £735k.
- 2.8 Schools - It is anticipated that the schools will outturn in line with the revenue budget as any variances will either be met or carried forward through school reserves. Additional expenditure is still being incurred in schools in respect of COVID-19 and grant funding is being provided by WG via the Hardship grant.
- 2.9 Strategy, Culture, Community Learning & Resources - It is currently projected that the budget will outturn with an adverse variance of £61k after a proposed transfer of £131k to reserves.

School Transport - This budget is currently projecting an overspend of £126k. Local Education Authorities have a statutory duty to provide free school transport for pupils of statutory school age who reside beyond walking distance to the nearest appropriate school in addition to a statutory duty to provide transport for pupils with additional learning needs who require access to specialist provision. The Council also provides discretionary support towards pupils in further education above the age of 16. The following overspends are currently projected: Primary £26k, Secondary £60k, Further Education £5k and Additional Learning Needs £85k. Post 16 travel is currently projecting an underspend of £50k. The increase in costs is due to a change in contract price for some routes and a change in catchment areas resulting in new and additional routes being established. Across the service there are increased costs due to a shortage in providers and routes being handed back. It is projected that this overspend can be mitigated from savings within the Directorate and any additional overspend will be funded by a transfer from the Education Pressures Reserve at year end if required.

Strategy & Resources - This budget is predicted to outturn with an underspend of £21k. This is as a result of staff vacancies across teams within the division.

Schools Non Delegated expenditure – This budget is projected to outturn with an adverse variance of £47k after a net transfer to reserves of £110k. There is an anticipated saving of £36k against the historic pension contributions budget. The 21st Century Schools transition expenditure for Barry Co-Ed in relation to safeguarding and salary protection is expected to be in the region of £116k and will be funded from underspends in this Division. Currently it is anticipated that some of these costs will be funded from savings from within the Directorate and the balance of £28k will be drawn down from the Rationalisation Reserve. The Early Retirement/Voluntary Redundancy (ER/VR) budget of £207k is currently projecting an underspend of £138k which will be transferred into reserves to support voluntary redundancy arrangements for schools in future years. There are other small favourable variances of £5k.

Libraries - The service is currently projecting an underspend of £51k relating to staffing.

Adult Community Learning – The current outturn is projected to be an underspend of £40k after a transfer of £21k to the Adult Community Learning Reserve to be ringfenced for future fluctuations in the Welsh for Adults funding. While there is reduced provision and class sizes in relation to COVID -19 restrictions, loss of income funding is being claimed from WG for the year.

- 2.10** Directors Office - It is anticipated that this area will outturn on target.
- 2.11** Additional Learning Needs & Wellbeing - This service continues to face significant pressures due to the increasing needs of pupils within the Vale, however, at the present time it is projected that the budget will outturn on target after a transfer to reserves of £347k. The Children's Placement budget is currently projected to underspend by £81k after a transfer to the Additional Learning Needs Reserve of £347k for the balance of the ALN Covid Recovery Grant, £383k of which was awarded in December (£36k will be utilised in 2021/22). The Recoupment Income budget is projecting a favourable variance of £13k. The Additional Learning Needs budget is projected to have an adverse variance of £94k with the main areas of overspend being the Early Year Provision, Inclusion Services and the Sensory Team.
- 2.12** Standards and Provision - It is projected that this budget area will outturn with a favourable variance of £61k after a transfer to reserves of £257k. Youth Engagement and Progression will outturn with an underspend of £31k largely due to staff vacancies in year offset by additional expenditure of £26k in respect of work for the participation agenda, with a further £21k allocated for additional equipment for the Duke of Edinburgh provision and £13k for the relocation of storage at the old Court Road Depot. The Pupil Engagement Team will outturn with an underspend of £19k due to some staff vacancies in year. The Education Other Than At School (EOTAS) & Alternative Curriculum budget will outturn on target after £146k is transferred into a new Wellbeing reserve. Additional income of £146k has recently been allocated from the WG Attendance Support and Community Grant. Inclusion Services will outturn with an adverse variance of £6k. The Attainment, Wellbeing, Engagement (AWE) and Out of School Tuition (OOST) budget is projected to outturn with a favourable variance of £5k after transferring £111k to a new Family Engagement Reserve. The WG Attendance Support and Community Grant (£111k) will offset existing in-year expenditure in relation to the AWE Team and the provision of additional support packages for pupils.

## **Social Services**

- 2.13** It is anticipated that Social Services will breakeven in 2021/22 after a transfer into reserves of £1.654m which takes account of an additional grant recently

advised by WG of £1.852m to address Social Care Pressures. It is projected that this will be sufficient to offset the current Children's Services overspend and the allocation over and above this sum that cannot be utilised in year will be transferred into Social Services reserves to support the planned Social Services budget programme. The Social Services cost pressures for 2022/23 are substantial and this reserve will enable a number of these pressures to be met such as additional staff to support rising demand and additional costs incurred as part of the transition to the new Regional Implementation Fund (which replaces the Integrated Care Fund).

**2.14** Children and Young People Services – It is anticipated that the outturn at year end could be an adverse variance of around £811k. There still remains considerable pressure on the children's placements budget given the complexities of the children currently being supported and the high cost placements some of these children require to meet their needs. This is further impacted by the COVID-19 pandemic and the significantly higher demand for placements and the scarcity of options available. However, work continues to ensure that children are placed in the most appropriate and cost effective placements. It is anticipated that the placement budget could overspend by £1.100m at year end. The outturn position will fluctuate if the number of children looked after and/or complexity of needs change, particularly with the potential high cost of each placement. Legal costs are being incurred as a result of increasing and complex Court cases that require Counsel's involvement with a potential projected overspend of £271k. In addition this year there will again be greater costs incurred in relation to children being placed for adoption outside the Vale, Valleys and Cardiff Adoption Collaborative area which could result in an adverse variance of £200k but will reduce the number of children looked after when these children become subject of Adoption Orders. Increased costs within the Intake and Family Support Team to support children subject to care and support plans or looked after is likely to result in an adverse variance of £90k. Financial support for Special Guardianship and Residence Orders are projecting an overspend of £120k. Costs incurred in supporting care leavers and those in When I'm Ready placements are forecasting an overspend of £113k. This overspend is linked to accommodation and support costs. The Placements Team have increased costs relating to the significant increase in the numbers of connected persons and fostering assessments which have required independent assessors and are expected to overspend by £70k. The Child Health and Disability Team have increased costs relating to transport and accommodation payments. The transport costs are linked to maintaining children looked after in school and some high travel costs for a child placed at a distance and the accommodation costs are linked to supporting children to remain at home through the use of agency support staff. The team are expected to overspend by £70k.

**2.15** There are potentially favourable variances across the Division, most particularly in the current foster payments budget, that could total around £150k. It should be noted however that the foster payments budget remains subject to fluctuations. WG are providing additional funding via the Social Care Recovery

Fund and proposals for its use have been submitted to WG. £947k has been allocated to Children and Young People Services and this will therefore mitigate the pressures already detailed. Funding continues to be claimed via the WG Hardship grant and December's claim was £126k which related to the additional costs for external placements and agency Social Workers as a result of the increased pressure due to COVID-19. This grant will help mitigate the adverse position. Any overspend at year end will be funded from Social Services reserves.

- 2.16** Adult Services and Resource Management and Safeguarding - It is anticipated that these services will outturn at a £513k surplus in 2021/22. At present a breakeven position is being projected relating to the Community Care Packages budget. There is continuing pressures on this budget which is extremely volatile and therefore work continues to assess a realistic year end position. The wider Adult Services budget projects overall a £436k favourable variance and Resource Management and Safeguarding is projecting a £77k surplus. This position takes into account additional funding received from WG via the Social Care Recovery Fund. For Adults Services this will be £1.435m however part of this grant will be used to make additional payments to care home and domiciliary providers to build up capacity to support increased need over the winter period. WG has agreed to continue to provide funding via the Hardship grant up to 31st March 2022 for void beds, domiciliary care and residential and supported accommodation providers however the level of funding will be tapered off in the last 6 months of the year. Health still continues to provide a large quantity of PPE for both the Council and external care providers which is being distributed by the Council.
- 2.17** Youth Offending Service - The Youth Offending Service is currently projecting a favourable variance of £100k due to staff vacancies and also the impact of Covid on the activities normally undertaken by the service. This surplus will be transferred into the Youth Offending Service reserve at year end which is held in order to mitigate any potential future fluctuations in grant funding.

## **Environment and Housing**

- 2.18** Neighbourhood Services & Transport is currently projected to have an adverse variance of £1.5m against the 2021/22 budget. Funding for budget pressures of £642k was provided as part of the 2021/22 budget setting process, however, there remains considerable pressure on the budget. Efficiency savings of £202k were also set as part of the 2021/22 budget which the service is currently trying to identify however due to the current budget position this is proving difficult.
- 2.19** Waste Management – As previously reported the budgets within Waste Management are under severe pressure due to increasing costs over the last few years and is the main contributing factor for the large projected overspend within Neighbourhood Services. To combat this upward trend in costs the recycling collection service has been changed to a source separated method of



collection. This collection method is considerably more labour intensive than the previous co-mingled collection however it has helped the Council to reduce the amount being paid for treatment of co-mingled recycling as most source separated materials can be sold to the market, rather than paying for expensive treatment. Until Penarth and Dinas Powys are also introduced onto the scheme there will remain an element of this costly co-mingled recycling. There also remains pressure on employee and transport budgets due to downtime involved in travelling to Cardiff to dispose of residual, food and green waste and travelling to Cowbridge to offload source separated recycling. Overall vehicle costs and downtime should reduce once the waste transfer station is operational which is currently due to take place during 2022/23. It is proposed that the projected overspend of £1.5m for this financial year is mitigated by the additional RSG funding provided by WG.

- 2.20** Building Services - The Building Maintenance service is currently projected to breakeven.
- 2.21** Regulatory Services - The allocation represents the Vale of Glamorgan's budget for its share of the Shared Regulatory Service (SRS). A separate set of accounts is maintained for the SRS and periodically reported to the Shared Regulatory Service Joint Committee. Income, particularly Licensing income, has been affected by the pandemic however as with other services, WG has funded such losses.
- 2.22** Council Fund Housing - The position with regards the housing of the Vale's homeless during the pandemic remains unchanged, ie. as well as the provision at Ty Iolo hostel, bed and breakfast accommodation and council, leased and shared properties in the private rented sector, 3 local hotels have been block booked through to March 2022 in order to accommodate the on-going need. Costs of these block bookings are being funded by WG until March 2022. WG has advised that they will fund accommodation in hotels into the next financial year. The team are looking at a longer term strategy to provide the necessary accommodation. The main pressure on the Council Fund Housing budget this year remains the CCTV provision in Community Safety where a previous savings target cannot be achieved due to on-going negotiations with the police service and the Police and Crime Commissioner regarding the future monitoring of CCTV output. Capital funding set aside by this Council for upgrading its CCTV equipment remains available. As such, it is anticipated that unless this saving can be covered by underspends elsewhere within the service, the funding for CCTV shall be drawn down from reserves to cover this shortfall.
- 2.23** Public Sector Housing (HRA) - The HRA is expected to breakeven at year end. Due to further slippage on the capital programme in 2021/22 into 2022/23 which requires a reduced revenue contribution to capital (CERA) and as a consequence no drawdown from the HRA reserve will be required in 2021/22. The Housing Business Plan which is included on this agenda assumes a drawdown of

£11.077m from reserves in 2022/23 to fund the Housing Improvement Programme.

### **Managing Director and Resources**

- 2.24** Resources - An overspend is projected for ICT of £185k, mainly as a result of non achievement of historic savings, however it is anticipated that this can be mitigated by projected underspends elsewhere in the Division.
- 2.25** Regeneration - Countryside income remains adversely affected by the pandemic as school trips and other larger gathering events are slow to recover. It is however anticipated that these losses can once again be recovered from WG to the end of this financial year. The corporate events programme has also been reviewed considering the pandemic and though many regular events have not been possible to proceed, other events such as the Vale of Glamorgan Festival of Flowers and the Big Beach Build were supported.
- 2.26** Development Management - The Development Control team remain busy working through a high number of planning applications. There is currently a high turnover of staff within the Division and the extensions of temporary student planners are assisting with continuity. Preparation work is also underway for the next Local Development Plan (LDP) any costs exceeding the policy budget for the LDP will be drawn down from the LDP reserve at year end. As such there is currently no variance to budget to report.
- 2.27** Private Housing - Disabled Facility Grants fee income is showing signs of recovery since the restrictions have eased, but it still remains behind profile. It is anticipated that any shortfall in fees to the end of the financial year will again be claimed back from the WG.

### **General Policy**

- 2.28** As part of the Initial Revenue Budget Proposals 2022/23, Cabinet on 22nd November 2021 were advised that the projected outturn for Policy was a favourable variance of £4m, with £2m relating to capital charges and a projection that the Council Tax budget would outturn with a surplus on collection of £2m. It was agreed that this £4m would be transferred into the Council Fund due to the uncertainty around the level of the settlement and the value of cost pressures that have been identified. A further favourable variance of £200k is projected against the Council Tax Reduction Scheme in 2021/22. The Council sets out proposals for the use of the £4.2m as part of the Final Revenue and Capital budget proposals that are included on this agenda.
- 2.29** In addition to the above, the Council has recently been notified that additional funding of £1.249m will be made available by WG for the decrease in income received in Council Tax due to reduced collection rates as a result of COVID 19. It is proposed that as WG have advised that there will be no further Hardship or

Loss of Income funding in 2022/23, this sum is transferred into a Covid Response reserve to mitigate the costs associated with the Council's ongoing Covid issues.

### **2021/22 Efficiency Targets**

- 2.30** As part of the Final Revenue Budget Proposals for 2021/22, an efficiency target of £500k was set for the Council, which as a result of a positive settlement from WG, was greatly reduced from targets set in recent years but more than the £247k set in 2020/21. No efficiency target was set for schools.
- 2.31** Attached at Appendix 1 is a statement detailing all savings targets for 2021/22. Each savings target has been given a RAG status. Green indicates that it is anticipated that the target will be achieved in full within the year, amber indicates that it is considered that the saving in the year will be within 20% of the target and red indicates that the saving to be achieved in year will be less than 80% of the target.
- 2.32** Services are currently working on schemes to achieve these targets however it is anticipated that there could be a £170k shortfall against the target.
- 2.33** There still remains some issues regarding services not achieving historic savings e.g. CCTV and Waste Management as mentioned earlier in this report and the financial impact and mitigation for this has been outlined in the relevant section.

### **3. How do proposals evidence the Five Ways of Working and contribute to our Well-being Objectives?**

- 3.1** The revenue budget has been set in order to support services in the delivery of the Council's Well-being objectives. It is therefore important for expenditure to be monitored to ensure that these objectives are being delivered.
- 3.2** The revenue budget has been set and is monitored to reflect the 5 ways of working.
- 3.3** **Looking to the long term** - The setting of the revenue budget requires planning for the future and takes a strategic approach to ensure services are sustainable and that future need and demand for services is understood.
- 3.4** **Taking an integrated approach** - The revenue budgets include services which work with partners to deliver services e.g. Health via ICF.
- 3.5** **Involving the population in decisions** – As part of the revenue budget setting process there has been engagement with residents, customers and partners.

- 3.6 Working in a collaborative way** – The revenue budgets include services which operate on a collaborative basis e.g. Shared Regulatory Service, Vale Valleys and Cardiff Adoption Service.
- 3.7 Understanding the root cause of issues and preventing them** – Monitoring the revenue budget is a proactive way of understanding the financial position of services in order to tackle issue at the source as soon as they arise.

## **4. Resources and Legal Considerations**

### **Financial**

- 4.1** As detailed in the body of the report.

### **Legal (Including Equalities)**

- 4.2** There are no legal implications

## **5. Background Papers**

None.

**PROGRESS ON APPROVED EFFICIENCIES 2021/22**

<b>Service</b>	<b>Total Efficiency</b>	<b>Projected Efficiency</b>	<b>RAG Status</b>	<b>Update Comments, Issues &amp; Actions</b>	<b>Relevant Scrutiny Committee</b>	<b>Project Manager</b>
	<b>£000</b>	<b>£000</b>				
<b>LEARNING AND SKILLS</b>						
Corporate Recovery and Efficiency Savings 21/22	48	48	Green		Learning & Culture	Trevor Baker
Pensions Adjustment	11	11	Green		Learning & Culture	Trevor Baker
<b>TOTAL LEARNING AND SKILLS</b>	<b>59</b>	<b>59</b>	<b>100%</b>	<b>Green</b>		
<b>SOCIAL SERVICES</b>						
Corporate Recovery and Efficiency Savings 21/22	76	76	Green	It is anticipated that savings can be achieved but this will need to be reviewed as the year progresses	Health Living & Social Care	Suzanne Clifton
Pensions Adjustment	3	3	Green		Health Living & Social Care	Suzanne Clifton
<b>TOTAL SOCIAL SERVICES</b>	<b>79</b>	<b>79</b>	<b>100%</b>	<b>Green</b>		
<b>ENVIRONMENT AND HOUSING</b>						
<b>Neighbourhood Services and Transport</b>						
Corporate Recovery and Efficiency Savings 21/22	133	65	Red	Savings have been made by increasing the income received from concessions and vacant posts within the service.	Environment & Regeneration	Emma Reed
Pensions Adjustment	3	3	Green		Environment & Regeneration	Emma Reed
Traffic Surveys	10	5	Red	There is still a high demand for traffic surveys however it is hoped some savings can be made	Environment & Regeneration	Emma Reed
Leisure Services	56	36	Red	A saving has been made at Holm View Leisure Centre	Health Living & Social Care	Emma Reed
<b>Total Neighbourhood Services and Transport</b>	<b>202</b>	<b>109</b>	<b>Red</b>			

**PROGRESS ON APPROVED EFFICIENCIES 2021/22**

<b>Service</b>	<b>Total Efficiency</b>	<b>Projected Efficiency</b>	<b>RAG Status</b>	<b>Update Comments, Issues &amp; Actions</b>	<b>Relevant Scrutiny Committee</b>	<b>Project Manager</b>
<b>General Fund Housing</b>						
Corporate Recovery and Efficiency Savings 21/22	4	4	Green		Homes & Safe Communities	Mike Ingram
<b>Total General Fund Housing</b>	<b>4</b>	<b>4</b>	Green			
<b>TOTAL ENVIRONMENT AND HOUSING</b>	<b>206</b>	<b>113</b>	<b>55%</b>	<b>Red</b>		
<b>MANAGING DIRECTOR AND RESOURCES</b>						
<b>Resources</b>						
Corporate Recovery and Efficiency Savings 21/22	62	35	Red	Approximately £35k of the target saving has been achieved permanently.	Corporate Performance & Resources	Carolyn Michael
Fraud & Income Recovery	50	0	Red	The additional fraud & income recovery saving has been added to the annual target (now set at £125k). To achieve the additional saving will depend on annual fraud income recovery during the year.	Corporate Performance & Resources	Mark Thomas
<b>Total Resources</b>	<b>112</b>	<b>35</b>	Red			
<b>Regeneration and Development Management</b>						
Corporate Recovery and Efficiency Savings 21/22	16	16	Green		Environment & Regeneration	Marcus Goldsworthy
<b>Total Regeneration and Development Management</b>	<b>16</b>	<b>16</b>	Green			
<b>Private Housing</b>						
Corporate Recovery and Efficiency Savings 21/22	2	2	Green		Homes & Safe Communit	Marcus Goldsworthy
<b>Total Private Housing</b>	<b>2</b>	<b>2</b>	Green			
<b>TOTAL MANAGING DIRECTOR AND RESOURCES</b>	<b>130</b>	<b>53</b>	<b>41%</b>	<b>Red</b>		

**PROGRESS ON APPROVED EFFICIENCIES 2021/22**

<b>Service</b>	<b>Total Efficiency</b>	<b>Projected Efficiency</b>	<b>RAG Status</b>	<b>Update Comments, Issues &amp; Actions</b>	<b>Relevant Scrutiny Committee</b>	<b>Project Manager</b>
<b>Policy</b>						
Corporate Recovery and Efficiency Savings 21/22	13	13	Green		Corporate Performance & Resources	Carolyn Michael
Pensions Adjustment	13	13	Green		Corporate Performance & Resources	Carolyn Michael
<b>TOTAL POLICY</b>	<b>26</b>	<b>26</b>	<b>100%</b>	<b>Green</b>		
<b>TOTAL</b>	<b>500</b>	<b>330</b>	<b>66%</b>	<b>Red</b>		

Green = on target to achieve in full  
 Amber = forecast within 20% of target  
 Red = forecast less than 80% of target