Agenda Item No. 10

Meeting of:	**Cabinet**
Date of Meeting:	**Thursday, 24 September 2026**
Relevant Scrutiny Committee:	Resources Scrutiny Committee
Item which the Chair has decided is urgent (Part I) **(If yes, why)**	Not applicable
Urgent Decision Procedure Used **(If yes, why)**	Not applicable
Item Type	Part I
Report Title:	Quarter 1 Revenue Monitoring 2026/27
Portfolio Holder:	**Executive Leader and Cabinet Member for Performance and Resources**
Strategic Leadership Team:	Head of Finance/Section 151 Officer
Lead Officer:	Head of Finance/ Section 151 Officer

1.0 What is this report about?

1.1. The Council is experiencing significant demand in excess of the levels provided for in the budget in Adults Social Services and pressures have also continued in relation to the provision of school transport. Pressures in respect of Additional Learning Needs and Homelessness remain but continue to be offset by Welsh Government Grant in 2026/27. Steps taken towards right sizing the budgets, alongside investment in accommodation and preventative services in Children and Young People Services are demonstrating an impact with a small underspend reported at Quarter 1, however this is an extremely volatile budget and will continue to be kept under review.

1.2. Schools forecast significant deficits in 2026/27 and whilst a number of schools have been able to improve the deficit position so far in year the Council currently projects an in year deficit of £4.093m taking the overall schools net deficit at year end to £14.920m. As in previous years if this increased deficit sum is realised the Council will need to offset the deficit by un-allocating reserves to the equivalent value of this increase.

1.3. The Council also shows adverse variances in some Directorates due to delays in the delivery of savings, some relating to the 2026/27 financial year and some relating to previous financial years.

1.4. The year end revenue position shows a deficit position of £6.965m; the Council is currently exploring how this sum can be mitigated in year through a variety of steps which are outlined in the report. If this deficit sum is realised at the end of the financial year, then it will need to be identified from un-allocating existing earmarked reserves to offset the overspends.

Table 1 - Outturn Summary

Directorate	Original Budget	Corporate Landlord Virement	Amended Original Budget	Projected Outturn (net of reserve transfers)	Variance	Projected Variance % of Budget
	£'000	£'000	£'000	£'000	£'000	
Learning and Skills (including Schools)	152,309	(115)	152,194	156,749	(4,555)	3%
Social Services	114,269	(523)	113,746	116,486	(2,740)	2%
Environment and Housing	32,683	(1,725)	30,958	31,859	(901)	3%
Corporate Resources	16,886	2,305	19,191	20,043	(852)	4%
Place	3,161	58	3,219	3,219	-	0%
Policy	35,995	-	35,995	33,912	2,083	-6%
Unplanned Use of Reserves Schools	-	-	-	- 4,093	4,093	n/a
Unplanned Use of Reserves	-	-	-	- 2,872	2,872	-
Total	355,303	-	355,303	355,303	-	0
Public Sector Housing (HRA)	(149)	0	(149)	5,142	(5,291)	
HRA Transfer Reserves	149	0	149	(5,142)	5,291	
Total	355,303	-	355,303	355,303	-	0

Table 2- Council Fund and Reserves

Use of Reserves	Opening Balance	Planned	Unplanned Schools	Unplanned Corporate	HRA	Capital	Closing Balance
	£'000	£'000	£'000	£'000	£'000	£'000	
Council Fund	11,953						11,953
Earmarked Reserves	36,746	(1,913)	(4,093)	(2,872)		(8,639)	19,229
Housing Revenue Account	9,913				(5,142)		4,771
Total	58,612	(1,913)	(4,093)	(2,872)	(5,142)	(8,639)	35,953

2. What are the Recommendations?

	Recommendations – What and How?	Reason for Recommendation – Why?
2.1	That Cabinet approves the report and the financial measures taken and proposed.	To approve the report and the financial measures taken and proposed.
2.2	That the report is referred to Resources Scrutiny Committee for its consideration and for any recommendations from the Committee to be referred back to Cabinet for consideration.	To enable the Scrutiny Committee responsible for finance to review the Quarter 1 position.

3. What is the background to this report?

3.1. Cabinet is provided with projected outturn figures based on the monitoring of revenue budgets for Quarter 1 of the 2026/27 financial year. Set out in the report is the position relating to individual Directorate finances, the achievement of savings targets and the current projected use of reserves in year. The report also sets out the steps taken to mitigate and manage the overspend in year.

3.2. This report is to be referred to Resources Scrutiny Committee for its consideration and for any recommendations to be referred back to Cabinet.

4. What issues are there to be considered?

Council Fund

4.1. Council on 9th March 2026 approved the revenue budget for 2026/27 and earlier in the year on 12th January 2026 approved the Housing Revenue Account (HRA) budget for 2026/27.

4.2. There continue to be significant demand pressures associated with Additional Learning Needs and Social Services, significant resource was committed towards these in budget setting. There is also some pressure in respect of finalising delivery of savings proposals outstanding across 2023/24, 2024/25 and 2025/26 and some projected delay on implementation of 2026/27 savings. Some provision for in year pressures has been made through the £1m Contingency Budget held in Policy.

4.3. Budgeted net expenditure for the Authority in 2026/27 is £355.303m. Total expenditure is to be financed by Revenue Support Grant (£194.017m), National Non-Domestic Rates contribution (£46.117m) and Council Taxpayers (£113.927m) as well as provision for collection of arrears of £1.242m.

4.4. There is some realignment of directorate budgets required relating to the establishment of the Corporate Landlord function which was approved by Cabinet in September 2025. The report reflects the impact on Directorate Budgets totalling £2.305m. There are also some further virements requested as part of this report within directorates to correct the allocation of cost pressures within the service.

Table 3 - Virements Requested

Directorate	Original Budget	Corporate Landlord Virement	Amended Original Budget
	£'000	£'000	£'000
Learning and Skills (including Schools)	152,309	(115)	152,194
Social Services	114,269	(523)	113,746
Environment and Housing	32,683	(1,725)	30,958
Corporate Resources	16,886	2,305	19,191
Place	3,161	58	3,219
Policy	35,995		35,995
Total	355,303	-	355,303

4.5. The following table compares the amended budget and the actual expenditure, including transfers to and from reserves, for the Council.

Table 4 – Summary Outturn

Directorate	Original Budget	Corporate Landlord Virement	Amended Original Budget	Projected Outturn (net of reserve transfers)	Variance	Projected Variance % of Budget
	£'000	£'000	£'000	£'000	£'000	
Learning and Skills (including Schools)	152,309	(115)	152,194	156,749	(4,555)	3%
Social Services	114,269	(523)	113,746	116,486	(2,740)	2%
Environment and Housing	32,683	(1,725)	30,958	31,859	(901)	3%
Corporate Resources	16,886	2,305	19,191	20,043	(852)	4%
Place	3,161	58	3,219	3,219	-	0%
Policy	35,995	-	35,995	33,912	2,083	-6%
Unplanned Use of Reserves Schools	-	-	-	(4,093)	4,093	n/a
Unplanned Use of Reserves	-	-	-	(2,872)	2,872	-
Total	355,303	-	355,303	355,303	-	0
Public Sector Housing (HRA)	(149)	0	(149)	5,142	(5,291)	
HRA Transfer into Reserves	149	0	149	(5,142)	5,291	
Total	355,303	-	355,303	355,303	-	0

4.6. A detailed analysis of the outturn is provided at Appendix 1.

4.7. A number of the Council's budgets continue to be under considerable pressure, a summary of the key headline pressures in year is set out below.

4.8. Total school balances are currently projected to reach an overall deficit of £14.92m by 31st March 2026. For the 2026/27 financial year, the In-year deficit is currently anticipated at £4.093m. The projected outturn for schools will improve over the course of the financial year, as schools continue to work on their recovery plans.

4.9. In Central Learning and Skills, a key ongoing pressure is the School Transport budget. Local Education Authorities have a statutory duty to provide free school transport for pupils of statutory school age who reside beyond a certain distance to their nearest appropriate school, those who have an unavailable walking route to school and those who have Additional Learning Needs (ALN) who require access to specialist provision. The total transport budget of £7.316m is anticipated to overspend by £644k, which is largely due to ALN transport (£588k) and Secondary mainstream transport (£123k) which are partly offset by favourable variances on primary and Post 16 Education.

4.10. Significant pressures have continued to develop in Social Services in 2026/27 and reflect the ageing demographic and an increasing complexity of need. This position reflects pressures seen across local government nationally. The Community Care budget within Adult Services is projected to be overspent by £4.3m. This includes all external residential care, home care, direct payments, respite and supported accommodation payments. The projected overspend in Community Care is offset by team underspends, mostly relating to staffing.

4.11. In Environment and Housing, key pressures for the service include pressures in operational highways relating to the maintenance of roads, street lighting energy costs and also a projected shortfall against income targets for the Council's car parks.

4.12. Council Funded Housing is utilising the earmarked reserve held to fund the resettlement team as well as continuing to reserve grant funding such as the Housing Support Grant.

4.13. The Council expects to continue to benefit from increased interest returns on its reserve balances during 2026/27. It also shows a £1m surplus as a result of the contingency budget which will be used to offset the Social Services overspend in 2026/27.

In Year Budget Management Measures

4.14. The Council is reporting a net overspend corporately of £2.872m with a further £4.093m projected against schools after allowing for £1m contingency which is reflected in the Council's base budget. It is not possible to fund this overspend from the Council's General Fund as this is close to the Policy level set by the Section 151 Officer and therefore in order to safeguard existing reserves the Council's Senior Leadership Team have agreed a number of steps that will be taken to address or mitigate the in-year position.

- All Budget Holders will be written to remind them of the importance of spending within budget and in accordance with the Council's priorities with a focus on essential spend.
- All Budgets should be monitored closely to ensure they are kept within budget and emerging overspends are identified in a timely manner and to take appropriate action.
- Officers should consider internal skills and capacity before committing to external support contracts.
- All revenue grants will be subject to review for underspends or opportunities to maximise use of grant funding to maximise value for money for the Council.
- Officers should consider if savings can be achieved in year or if savings targeted at 2027/28 can be accelerated to take effect in 2026/27.

4.15. These strategies will be reviewed by SLT at the next finance meeting in October alongside the in-year monitoring position with further steps taken to address the in-year position as required.

4.16. Appendix 2 to the report includes a breakdown of the budget by type of income and expenditure and reflects the gross expenditure of the Council as well as the scale of income from grants and fees and charges.

Table 5 – Budget Analysis by Category

Directorate/Service	Total Expenditure	Total Income	Net Budget
	£'000	£'000	£'000
Learning and Skills (incl. Schools)	191,184	(38,990)	152,194
Social Services	134,297	(20,551)	113,746
Environment and Housing (including HRA)	48,563	(17,605)	30,958
Corporate Resources	46,458	(27,267)	19,191
Place	6,475	(3,256)	3,219
Policy	37,301	(1,306)	35,995
Grand Total	464,278	(108,975)	355,303

Directorate Summaries

4.17. The main reasons for variances against Directorate budgets are set out in the supporting appendices to this report with the summary positions provided below.

Learning and Skills

4.18. Table 7 below provides detail of the outturn for the Learning Skills Directorate. The outturn is an adverse variance of £462k after allowing for an overspend against School Transport of £644k. A detailed analysis if the outturn for Learning and Skills can be found in Appendix 3.

Table 6 – Learning and Skills

Directorate/Service	Amended Original Budget	Projected Outturn (net of reserve transfers)	Variance	Projected Variance % of Budget	RAG Rating

	£'000	£'000	£'000		£'000
Learning and Skills					
Schools	133,059	137,152	(4,093)	3%	Red
Unplanned Use of Reserves		(4,093)	4,093	n/a	Red
Subtotal Schools	133,059	133,059	-	0%	
Strategy, Culture, Community Learning and Resources	5,785	5,915	(130)	2%	Amber
Directors Office	269	269	-	0%	Green
Additional Learning Needs and Wellbeing	9,878	9,807	71	-1%	Green
Standards and Provision	3,203	2,962	241	-8%	Green
School Transport	-	644	(644)	n/a	Red
Total Learning and Skills (incl. Schools)	152,194	152,656	(462)	0%	

4.19. The Overall Schools position is further noted in Appendix 3 and summarised in the table below. The current projected net deficit position of £14.920m comprises a brought forward net deficit of £10.827m and a projected in year deficit of £4.093m.

4.20. The net deficit of £14.920m is made up of 33 Schools anticipated to be in a cumulative deficit position totalling £17.583m by the end of the financial year, whilst 20 schools are anticipated to outturn in a surplus position totalling £2.662m.

4.21. The Director of Learning and Skills have worked with schools and governing bodies to develop plans to address deficits but there remain a number of schools with high irrecoverable deficits. The Director of Learning and Skills has been meeting on a regular basis with the Chief Executive, Director of Learning and Skills, Head of Finance/Section 151 Officer and Executive Leader and Cabinet Member for Performance and Resources across September and October to discuss strategies to address these challenges, with further steps taken on a case by case basis and potentially to consider taking some of the statutory measures. Further support will be provided to schools with smaller deficits to support the delivery of recovery plans as agreed with the Director of Learning and Skills. Some of the actions that have been taken to date are summarised below.

- Teaching and Learning Challenge appointment of external support.
- Developed a new training package for Business Managers.
- Developed a new Business Manager Network.
- Initiated a procurement review with appointment of a procurement officer to enable cluster procurement.
- Review of Financial Governance has been undertaken by Internal Audit.
- Benchmarking work regarding school's budgets with two other Welsh Local Authorities.
- Task and Finish work with Scrutiny Committee on ALN Resource Bases.
- Support for some schools with development of a childcare offer.
- Work with the Education Endowment fund to provides training to increase confidence of Mainstream teachers to respond to the challenges of pupils will ALN in the classroom.
- Identification of peer support for schools where appropriate.
- Initiation of Formula review exercise.

- Work with Head Teachers Steering Group and Budget Forum.

4.22. A new robust approach to School Deficits was launched earlier in the financial year with an initial focus on targeting in year deficits this approach was further supported by a dedicated Schools Recovery finance officer. All schools with a deficit balance have prepared and submitted recovery plans which have been subject to an initial review.

4.23. The need to further increase the provision to support this approach will need to be further considered in September 2026 following the initial assessment of School Recovery plans and prospects for improvement in the projected school outturn position in year.

Table 7 School Balances

Sector	No. in projected cumulative Surplus	Gross Cumulative Surplus Value	No. in Deficit	Gross Cumulative Deficit value	Total Net Cumulative Balances	In-Year net Surplus/ (Deficit)
	Schools	**£'000**	**Schools**	**£'000**	**£'000**	**£'000**
Primary	16	1,581	28	(11,731)	(10,150)	(1,810)
3-19 schools	1	42	1	(713)	(671)	(23)
Secondary	2	820	4	(5,138)	(4,318)	(2,055)
Special	1	219	0	0	219	(205)
TOTAL	**20**	**2,662**	**33**	(17,582)	(14,920)	(4,093)

Social Services
Table 8 – Social Services

Directorate/Service	Amended Original Budget	Projected Outturn (net of reserve transfers)	Variance	Projected Variance % of Budget	RAG Rating
	£'000	£'000	£'000		£'000
Children and Young People and Youth Justice	27,579	26,969	610	-2%	Green
Adult Services	77,096	80,614	(3,518)	5%	Red
Resource Management and Safeguarding	9,071	8,903	168	-2%	Green
Total Social Services	113,746	116,486	(2,740)		

4.24. Table 8 above provides detail of the Projected outturn for the Social Services Directorate. The projected outturn reflects small underspends against Children and Young People Services and Resources Management and Safeguarding following right sizing of the budget as part of 2026/27. There is a projected overspend of £3.518m against Adult Services due to some additional demographic and pricing pressures across Domiciliary and Residential Care. The outturn is further detailed in Appendix 4.

Environment and Housing

Table 9– Environment and Housing

Directorate/Service	Amended Original Budget	Projected Outturn (net of reserve transfers)	Variance	Projected Variance % of Budget	RAG Rating
	£'000	£'000	£'000		£'000
Neighbourhood Services and Transport	27,111	28,012	(901)	3%	Red
Building Services	266	266	-	0%	Green
Regulatory Services	1,634	1,634	-	0%	Green
Council Fund Housing	1,947	1,947	-	0%	Green
Public Sector Housing (HRA)	(149)	5,142	(5,291)	n/a	n/a
Use of Reserves HRA	149	(5,142)	5,291	n/a	n/a
Total Environment and Housing	30,958	31,859	(901)		

4.25. The Environment and Housing budget is projected to outturn with an adverse variance of £901k. This overspend predominantly relates to a shortfall against the car park income budget and pressures relating to road maintenance and street lighting energy costs. There are some issues relating to historical savings.

4.26. In addition, the Housing Revenue Account currently projects that it will draw down £5.142m from reserves at year end to bring it back in line with the level set out in the Housing Improvement Programme.

4.27. A detailed analysis of the Quarter 1 monitoring position is attached at Appendix 5

Corporate Resources

Table 10 – Corporate Resources

Directorate/Service	Amended Original Budget	Projected Outturn (net of reserve transfers)	Variance	Projected Variance % of Budget	RAG Rating
	£'000	£'000	£'000		£'000
Resources	19,622	20,394	(772)	4%	Red
Housing Benefit	(431)	(351)	(80)	19%	Red
Total Corporate Resources	19,191	20,043	(852)		

4.28. The Corporate Resources budget is increased by £2.305m to reflect the virement for the establishment of the Corporate Landlord function. The projected outturn of an adverse variance of £852k reflects delays on the delivery of savings and some overspend transferred as part of the Corporate Landlord reorganisation. A detailed analysis of the Directorate position is attached at Appendix 6.

Table 11 – Place Outturn

Directorate/Service	Amended Original Budget	Projected Outturn (net of reserve transfers)	Variance	Projected Variance % of Budget	RAG Rating
	£'000	£'000	£'000		£'000
Regeneration	1,712	1,712	-	-	Green
Sustainable Development	1,507	1,507	-	-	Green
Total Place	3,219	3,219	-	-	-

4.29. The Place budget projected outturn at Quarter 1 is a breakeven position. A detailed analysis of the Quarter 1 position is attached at Appendix 7.

General Policy

Table 12 – General Policy

Directorate/Service	Amended Original Budget	Projected Outturn (net of reserve transfers)	Variance	Projected Variance % of Budget	RAG Rating
	£'000	£'000	£'000		£'000
Members and Democratic	1,878	1,878	-	0%	Green
General Policy	1,912	912	1,000	52%	Green
Borrowing and Investments	8,301	6,317	1,984	24%	Green
Levies and Precepts	9,025	9,025	-	0%	Green
Insurance	1,880	1,880	-	0%	Green
Council Tax Reduction Scheme and Arrears	12,999	13,900	(901)	-7%	Red
Total Policy	35,995	33,912	2,083		

4.30. The General Policy budget is projected at quarter one to outturn with a £2.084m favourable variance. A detailed analysis of the outturn is attached at Appendix 8.

4.31. This favourable variance includes a £1m contingency budget and £1.984m surplus based on additional investment income and reduced borrowing costs due to some maintained internal borrowing in year. This is offset by an overspend against the Council Tax Reduction Scheme of £901k that will need to be kept under review as we progress through the financial year and factored into 2027/27 budget setting.

4.32. Housing Revenue Account

4.33. Council on 12th January 2026 agreed the Authority's 2026/27 Housing Revenue Account (HRA) budget.

4.34. The Housing Revenue Account (HRA) outturned in 2025/26 with a £6.028m surplus, which transferred into the HRA working balance reserve. The Housing Revenue Account currently projects that it will draw down £5.142m from reserves at year end to bring it back in line with the level set out in the Housing Improvement Programme.

4.35. A detailed analysis of the Quarter 1 position is included at Appendix 5.

4.36. Efficiency Targets

4.37. As part of the Final Revenue Budget Proposals for 2026/27, an efficiency target of £2.772m was set for the Council this smaller savings target builds on challenging savings targets set over the past two years and enables some catch up on outstanding prior year savings.

4.38. The current position in respect of the 2026/27 savings shows that 90% is projected to be achieved or mitigated by 31st March 2027 and prior year savings 69% of the combined 2025/26, 2024/25 and 2023/24 is detailed in Table 19 below.

Table 13 – Quarter 1 Position 2026/27 Savings

Directorate	Amount Proposed	Amount Achieved in Year	Amount Mitigated Other	% Achieved/ Mitigated	RAG
Learning and Skills	320	320	-	100%	Green
Social Services	1,722	1,042	88	66%	Amber
Neighbourhood Services and General Fund Housing	458	305	30	73%	Amber
Place	82	62	20	0%	Green
Corporate Resources and Policy	176	131	45	100%	Green
Policy	14	14	0	100%	Green
Total 2026/27	**2,772**	**1,874**	**183**	**90%**	**-**

4.39. Although some outstanding savings also persist from these years also. This is perhaps not unexpected given this increasing complexity of savings of a transformational nature support from the transformation team and reshaping reserve alongside regular tracking of all transformation schemes is regularly undertaken.

4.40. Delivery of savings is monitored closely through SLT, Reshaping Board and the Social Services Programme Board and additional capacity to support he implementation of savings has been introduced through the Transformation Team

4.41. The position prior year outstanding savings is also shown below.

Table 14 – Quarter 1 Position Prior Year Savings

Outstanding Prior Year Targets

Directorate	Amount Proposed	Amount Achieved Prior Year	Amount Achieved /Mitigated 2025/26	% Achieved	RAG
Learning and Skills	165	63	0	38%	Red
Social Services	1998	1325	34	68%	Amber
Neighbourhood Services and General Fund Housing	1964	421	565	50%	Red
Place	70	0	70	100%	Green
Corporate Resources and Policy	460	110	290	87%	Amber
Total Prior Year	**4,657**	**1,919**	**959**	**69%**	**-**

4.42. Attached at Appendix 9 is a statement detailing all savings targets for 2026/27 and the current progress against them.

4.43. **Reserves**

4.44. A reserve is an appropriation from a revenue account and does not constitute a cost of service until the expenditure is eventually incurred. A reserve does not cover a present obligation or liability and is a voluntary means of setting aside monies for future requirements either capital or revenue.

4.45. Table 20 below sets out the use of reserves for a variety of purposes including planned usage to fund Capital Expenditure, planned revenue usage in accordance with the earmarked purpose of the reserve, unplanned usage to fund emerging overspends during 2026/27 and planned transfers to reserves to set aside fund for specific purposes. The use of reserves to support the Capital programme is £8.639m and reflects slippage on the delivery of schemes in 2026/27. Where schemes have been reprofiled into 2027/28 this drawdown from reserves will now take to match expenditure.

Table 15 – Reserves

As at	Opening Balance 31/03/26	Capital	Planned Budget Movement 2026/27	HRA	Projected Closing Balance 31/03/27
	£'000	£'000	£'000	£'000	£'000
General Fund	11,953				11,953
Insurance	4,251				4,251

Learning and Skills	781		(549)		232
Social Services	1,009				1,009
Neighbourhood Services	341	(62)			279
Corporate Resources	178		(51)		127
Place	1,892	(245)	(607)		1,040
Other Service Reserves	1,557		0		1,557
Other Corporate	487	(113)	(14)		360
Homelessness and Housing Reserve	4,199		(460)		3,739
Cost of Living	20				20
Pay Pressures	3,625		(834)		2,791
Legal	415		(160)		255
Project Zero	894	(643)	107		358
Reshaping Risk and Investment	2,130		(297)		1,833
Corporate Landlord	3,202	(1,315)	(15)		1,872
Reshaping Assets	52				52
Digital Reshaping	931		(245)		686
Capital Reserves					
Capital	8,318	(5,311)	1,213		4,220
Adaptations Reserve	424				424
Capital Regeneration and Levelling Up	1,884	(950)			934
Sub Total	48,543	(8,639)	(1,912)	0	37,992
Schools	(10,827)				(10,827)
Other Ringfenced Schools Reserves	156				156
School Deficit Reserve	10,827				10,827
Housing Revenue Account	9,913			(5,142)	4,771
Total Reserves	58,612	(8,639)	(1,912)	(5,142)	42,919
To be allocated Schools					(4,093)
To be allocated Corporate					(2,872)
Adjusted Total Reserves					35,954

5. How evidence has been used to inform the report, including the views of others?

5.1. There is continuous review of the Council's finances which are reported through to Cabinet in Budget and Medium Term Financial Planning updates and quarterly monitoring of revenue and capital budget and treasury forecasts.

6 What are the next steps if the recommendations are approved?

6.1 The revenue position is reported to SLT on a monthly basis and the steps outlined in this report to mitigate the position will be monitored at Finance SLT alongside the 2026/27 and prior year savings trackers.

7 How does this report support the Vale 2030 and Reshaping?

7.1 The Council's Financial Strategy is continually reviewed alongside Vale 2030 and Reshaping; it's the principal means by which resources are directed to meeting the Council's corporate objectives.

8 How does this support the Five Ways of Working?

8.1 Vale 2030 sets out the Council's ambitions form 2025 through to 20230 and there has been demonstrable Integration in its developing with the Reshaping Programme and Medium Term Financial Plan.

8.2 The Council works well with its partners, and this Collaboration also plays a part in the join delivery of services, most notably Shared Regulatory Service, Adoption Service and Regional Internal Audit Service.

Resources

9 Finance

9.1 As detailed in the body of the report.

10 Workforce

10.1 Where any potential employment impacts arise, the Council will follow its existing policies and procedures and ensure that there is full engagement with staff and the Trades Unions.

11 Legal and Equalities

11.1 No Equalities Impact Assessment has been completed at this time. The Council's budget preparation process has due regard to the requirements of the Council's Strategic Equality Plan including the Equalities Act 2010 and Public Sector Equality Duty for Wales.

11.2 The subsequent development of specific proposals and strategies that form the Council's budget including savings proposals have had Equality Impact Assessments completed as part of budget setting.

12 Key Contacts

12.1 **Who are the primary officers to contact with any comments and/or queries on the report?**

Lead Officer: Matt Bowmer Head of Finance/s151 Officer	Democratic Services Officer: Matt Swindell Cabinet and Committee Services Officer. mlswindell@valeofglamorgan.gov.uk

Appendices

Appendix 1 – Revenue Quarter 1 Position by Service

Appendix 2 – Budget Analysis by Category

Appendix 3 – Learning and Skills

Appendix 4 – Social Services

Appendix 5 – Neighbourhood Services

Appendix 6 – Corporate Resources

Appendix 7 – Place

Appendix 8 – Policy

Appendix 9 – Savings 2026/27 and Prior Year

Background Documents

None.

Appendix 1 Revenue Monitoring Summary

Directorate/Service	Original Budget	Corporate Landlord Virement	Other Virement	Amended Original Budget	Projected Outturn (net of reserve transfers)	Variance	Projected Variance % of Budget	RAG Rating
	£'000	£'000	£'000	£'000	£'000	£'000		£'000
Learning and Skills								
Schools	133,059	-	-	133,059	137,152	- 4,093	3%	Red
Unplanned Use of Reserves	0	-	-	-	- 4,093	4,093	n/a	Red
Subtotal Schools	133,059	-	-	133,059	133,059	-	0%	
Strategy, Culture, Community Learning & Resources	5,900	- 115	-	5,785	5,915	- 130	2%	Amber
Directors Office	269	-	-	269	269	-	0%	Green
Additional Learning Needs & Wellbeing	9,878	-	-	9,878	9,807	71	-1%	Green
Standards and Provision	3,203	-	-	3,203	2,962	241	-8%	Green
School Transport	-	-	-	-	644	- 644	n/a	Red
Total Learning and Skills (incl. Schools)	152,309	- 115	-	152,194	152,656	- 462	0%	
Social Services								
Children and Young People and Youth Justice	27,645	- 50	- 16	27,579	26,969	610	-2%	Green
Adult Services	77,185	- 150	61	77,096	80,614	- 3,518	5%	Red
Resource Management & Safeguarding	9,439	- 323	- 45	9,071	8,903	168	-2%	Green
Total Social Services	114,269	- 523	-	113,746	116,486	- 2,740		
Environment and Housing								
Neighbourhood Services & Transport	27,300	- 189	-	27,111	28,012	- 901	3%	Red
Building Services	688	- 422	-	266	266	-	0%	Green
Building/Cleaning Services	1,114	- 1,114	-	-	-	-	0%	Green
Regulatory Services	1,634	-	-	1,634	1,634	-	0%	Green
Council Fund Housing	1,947	-	-	1,947	1,947	-	0%	Green
Public Sector Housing (HRA)	- 149	-	-	- 149	5,142	- 5,291	n/a	Green
Use of Reserves HRA	149	-	-	149	- 5,142	5,291	n/a	Green
Total Environment and Housing	32,683	- 1,725	-	30,958	31,859	- 901		
Corporate Resources								
Resources	17,317	2,305	-	19,622	20,394	- 772	4%	Red
Housing Benefit	- 431	-	-	- 431	- 351	- 80	-19%	Red
Total Corporate Resources	16,886	2,305	-	19,191	20,043	- 852		
Place								
Regeneration	1,654	58	-	1,712	1,712	-	-	Green
Sustainable Development	1,507	-	-	1,507	1,507	-	-	Green
Total Place	3,161	58	-	3,219	3,219	-	-	-

Appendix 1 Revenue Monitoring Summary

Directorate/Service	Original Budget	Corporate Landlord Virement	Other Virement	Amended Original Budget	Projected Outturn (net of reserve transfers)	Variance	Projected Variance % of Budget	RAG Rating
	£'000	£'000	£'000	£'000	£'000	£'000		£'000
Policy								
Members and Democratic	1,878			1,878	1,878	-	0%	Green
General Policy	1,912			1,912	912	1,000	-52%	Green
Borrowing and Investments	8,301			8,301	6,317	1,984	-24%	Green
Levies and Precepts	9,025			9,025	9,025	-	0%	Green
Insurance	1,880			1,880	1,880	-	0%	Green
Council Tax Reduction Scheme and Arrears	12,999			12,999	13,900	- 901	7%	Red
Council Tax Surplus								
Total Policy	35,995	-	-	35,995	33,912	2,083		
Unplanned Use of Reesrves Corporate					- 2,872	2,872		
Grand Total	355,303	-	-	355,303	355,303	-	0	-

Appendix 1 Funding Summary

Funding	£'000
Revenue Support Grant	- 194,017
NDR Contribution from Pool	- 46,117
Council Tax Arrears	- 1,242
Council Tax	- 113,927
Total Funding	- 355,303

Appendix 1 Use of Reserves Summary

Summary Use of Reserves			
	Use of	Transfers Into	Total
Planned	£'000	£'000	£'000
Learning and Skills	1,384		1,384
Social Services	160		160
Neighbourhood Services Excl HRA	460		460
Corporate Resources	664		664
Place	607		607
Policy		- 1,362	- 1,362
Total	3,275	- 1,362	1,913
Unplanned			
Schools	4,093	-	4,093
Corporate	2,872		2,872
Other			
Capital	8,639		8,639
HRA	5,142		5,142
Total Projected Movement on Reserves			22,659

Appendix 2 Outturn Revenue Monitoring Summary

Directorate/Service	Budget								
	2025/26								
	Employees	Other Expenditure	CERA	Use of Reserves	Total Expenditure	Grant Income	Other Income	Total Income	Net Budget
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Learning and Skills									
Schools	146,613	23,779		-5,311	165,080	-23,556	-8,466	-32,021	133,059
Subtotal Schools	146,613	23,779	-	-5,311	165,080	-23,556	-8,466	-32,021	133,059
Strategy, Culture, Community Learning & Resources	7,148	2,457	-231	-43	9,331	-2,853	-693	-3,546	5,785
Directors Office	269	-	-	-	269	-	-	-	269
Additional Learning Needs & Wellbeing	3,573	7,621	-	-	11,194	-615	-701	-1,316	9,878
Standards and Provision	3,902	1,380	-	28	5,310	-2,106	-	-2,106	3,204
Total Learning and Skills (incl. Schools)	161,505	35,236	-231	-5,326	191,184	-29,130	-9,860	-38,990	152,194
Social Services									
Children and Young People	8,279	20,766	-	-159	28,886	-1,307	-	-1,307	27,579
Adult Services	13,214	80,333	-	-	93,547	-8,833	-7,618	-16,451	77,096
Resource Management & Safeguarding	10,478	1,386	-	-	11,864	-463	-2,330	-2,793	9,071
Total Social Services	31,971	102,485	-	-159	134,296	-10,603	-9,948	-20,551	113,746
Environment and Housing									
Neighbourhood Services & Transport	14,430	23,711	-	-	38,141	-4,445	-6,584	-11,030	27,111
Building Services	984	-718	-	-	266	-	-	-	266
Building/Cleaning Services						-	-	-	-
Regulatory Services	21	1,954	-	-	1,975	-	-341	-341	1,634
Council Fund Housing	1,278	6,921	-	-17	8,182	-5,902	-333	-6,235	1,947
Public Sector Housing	-	-	-	-	-	-	-	-	-
Total Environment and Housing	16,713	31,868	-	-17	48,563	-10,347	-7,258	-17,605	30,958
Corporate Resources									
Resources	21,033	5,111	-	-774	25,370	-988	-4,760	-5,748	19,622
Housing Benefit	-	21,088	-	-	21,088	-21,519	-	-21,519	-431
Total Corporate Resources	21,033	26,199	-	-774	46,458	-22,507	-4,760	-27,267	19,191
Place	5,173	1,448	-	-146	6,475	-971	-2,285	-3,256	3,219
					-				
Total Place	5,173	1,448	-	-146	6,475	-971	-2,285	-3,256	3,219
Policy									
Policy	271	23,492	-	538	24,302	-	-1,306	-1,306	22,996
Council Tax Reduction Scheme		12,999			12,999		-	-	12,999
Total Policy	271	36,491	-	538	37,301	-	-1,306	-1,306	35,995
Grand Total	236,666	233,728	-231	-5,885	464,278	-73,558	-35,417	-108,975	355,303

Appendix 3	Quarter 1 Monitoring (April to June 2026) 2026/27
Directorate	Learning and Skills

Learning and Skills Summary

Note the budget has been reduced by £115k for the corporate landlord transfer in relation to the libraries service

Directorate/Service	Adjusted Original Budget	Projected Outturn 2026/27	Variance	(Use of Reserves)/ Transfer to Reserves
	£'000	£'000	£'000	£'000
Learning and Skills				
Schools	133,059	137,152	**(4,093)**	
Unplanned use of school reserves	0	-4,093	4,093	(4,093)
Subtotal Schools	**133,059**	**133,059**	**0**	**(4093)**
Directors Office	269	269	0	0
School Transport Overspend	0	644	**(644)**	0
Strategy, Culture, Community Learning & Resources	5,785	5,915	**(130)**	(1,303)
Additional Learning Needs & Wellbeing	9,878	9,807	71	(81)
Standards and Provision	3,203	2,962	241	0
Total Learning and Skills (excl. Schools)	**19,169**	**19,597**	**(462)**	(1,384)
Total Learning and Skills (incl. Schools)	**152,228**	**152,656**	**(462)**	(5,477)

<u>Delegated Schools</u>

	Adjusted Original Budget	Projected Outturn 2026/27	Variance	(Use of Reserves)/ Transfer to Reserves
	£'000	**£'000**	**£'000**	**£'000**
Schools	133,059	137,152	**(4,093)**	
Use of Reserves (Schools)	0	(4,093)	4,093	(4,093)
Total	**133,059**	**133,059**	**0**	**(4,093)**

Quarter 1 Monitoring Headlines for Schools

Table summarising projected school balances as at 31st March 2026
The table below identifies Schools cumulative balances projected for the period, which incorporates both the in-year deficit of £4.093M and the net deficit brought forward at the beginning of the financial year of £10.827M.

33 Schools are anticipated to be in a cumulative deficit position totalling £17.583M by the end of the financial year, whilst 20 schools are anticipated to outturn in a surplus position totalling £2.662M.

Total school balances are therefore projected to reach an overall deficit of £14.92M by 31st March 2026. For the 2026/27 financial year, the In-year deficit is currently anticipated at £4.093.

The projected outturn for schools will improve over the course of the financial year, as schools continue to work on their recovery plans. The position will also improve further should Welsh Government make available any additional grant funding for schools.

Sector	No. in projected cumulative Surplus	Gross Cumulative Surplus Value	No. in Deficit	Gross Cumulative Deficit value	TOTAL Net Cumulative Balances	In-Year net Surplus/ (Deficit)
	Schools	**£'000**	**Schools**	**£'000**	**£'000**	**£'000**
Primary	16	1,581	28	**(11,731)**	**(10,150)**	**(1,810)**
3-19 schools	1	42	1	**(713)**	**(671)**	**(23)**
Secondary	2	820	4	**(5,138)**	**(4,318)**	**(2,055)**
Special	1	219	0	0	219	**(205)**
TOTAL	**20**	**2,662**	**33**	**(17,582)**	**(14,920)**	**(4,093)**

Directors Office

	Adjusted Original Budget	Projected Outturn 2026/27	Variance	(Use of Reserves)/ Transfer to Reserves
	£'000	£'000	£'000	£'000
Directors Office	269	269	0	0
Total Directors Office	**269**	**269**	**0**	**0**

Quarter 1 Monitoring Headlines – Directors Office
Nothing to report.

Transport Variance

	Adjusted Original Budget	Projected Outturn 2026/27	Variance	(Use of Reserves)/ Transfer to Reserves
	£'000	£'000	£'000	£'000
Transport Variance	0	0	(644)	0
Total Transport Variance	**269**	**269**	**(644)**	**0**

Quarter 1 Monitoring Headlines – Transport Variance

The Education Transport Service is managed within another Directorate; however, any adverse variance is charged to the Learning and Skills Directorate at year end.

The total transport budget of £7.316M is anticipated to overspend by £644k, which is largely due to ALN transport (£588k) and Secondary mainstream transport (£123k) which are partly offset by favourable variances on primary and Post 16 Education.

Transport planning for the September academic year is currently underway. Early indications suggest there may be opportunities to maximise vehicle utilisation across mainstream transport routes, enabling some routes to be merged and some taxi contracts to be withdrawn where they are no longer required.

A recent review of ALN transport eligibility has resulted in some pupils being withdrawn from transport provision.

It is difficult at this point in the financial year to determine the overall impact, whilst transport arrangements are organised for new admissions. A clearer projection will be available in the autumn term.

Strategy Community Learning and Resources

Outturn Summary	Adjusted Original Budget	Projected Outturn 2026/27	Variance	(Use of Reserves)/ Transfer to Reserves
	£'000	£'000	£'000	£'000
Non-Delegated Schools Expenditure	1,044	1,033	11	(1,254)
Strategy and Resources	2,450	2,410	40	(49)
Culture and Community Learning	1,925	2,106	(181)	0
Prevention and Partnership	366	366	0	0
Total Strategy Community Learning and Resources	**5,785**	**5,915**	**(130)**	**(1,303)**

Quarter 1 Monitoring Headlines – Strategy, Community Learning and Resources

Virement – Strategy, Community Learning and Resources

A virement of £115k has been actioned from the Culture and community learning Budget in respect of the Corporate landlord budget for libraries.

Favourable Variances – Strategy, Community Learning and Resources

- Historic Pensions projected favourable variance £11k
- Staffing underspends within Strategy and Resources teams due to part year vacant posts and flexible use of grant income £65k

Key Pressures – Strategy, Community Learning and Resources

- The Arts Development Service budget was removed as a 2023/24 financial year efficiency saving. The 2026/27 anticipated overspend of £68k represents the net costs of the service which has no budget.
- The Adult Community Learning Service is anticipated to outturn at an adverse variance of £65k due to income targets and efficiency savings set in previous financial years.
- The libraries service is anticipating to overspend by £14k due to income targets in relation to previously allocated efficiency savings, and unmet pay awards from 2024/25 and 2025/26.
- The Library and Cultural Services Manager has projected to generate sufficient income to cover the costs of the Pavilion for the current financial year. In the previous financial year this area made a loss of £80k and therefore this service will be closely monitored.
- Software licences for schools are anticipated to outturn at £28k higher than the identified budget.
- The cost of Early retirements and voluntary redundancies in schools is estimated to cost 1.045M. A transfer of £834k will be required from the Early retirement fund to support schools with these transformational costs.
- The Education pressures reserve will be used to fund the cost of two demountable temporary buildings at ysgol Y Deri, costing £135k.
- The Education pressures reserve will be used to fund £49k of transformational support costs for schools including the consultation fees and the employment of a school deficit advisor post within the finance team to support the monitoring of school recovery plans.

- £284k will be transferred from the Education Pressures reserve to support schools causing concern, (Llantwit and Pencoedtre). Should Welsh Government make a grant available for this purpose, the reserve transfer will not be required.

Additional Learning Needs (ALN)

	Adjusted Original Budget	Projected Outturn 2026/27	Variance	(Use of Reserves)/ Transfer to Reserves
	£'000	£'000	£'000	£'000
ALN Provision	8,821	8,699	122	(81)
Out of County income	(701)	(616)	(85)	0
ALN LA Support	1,758	1,724	34	0
Total Additional Learning Needs	**9,878**	**9,807**	**71**	**(81)**

Quarter 1 Monitoring Headlines – Additional Learning Needs

The ALN budget has been split into three main headings,

- ALN provision, which covers the cost of any internal or external provision for pupils,
- ALN income from other LAs in respect of pupils from other Counties in Ysgol Y Deri and other Vale of Glamorgan ALN Provision
- ALN LA Support, which covers the cost of the ALN Support teams within the LA.
- The Prevention and Partnership budget has been transferred to Strategy, Community Learning and Resources, and no longer sits within the ALN budget area.

Favourable Variances – ALN & Wellbeing

- The pupil placement budget for pupils either Out of County or in an Independent Provision is projected to underspend by £161k, which is partly due to the use of the £100k from the ALN grant, and an increase in pupils placed in Vale of Glamorgan internal provision and schools. The £161k will be partly offset by a transfer of £45k to four secondary schools to support the transition of year 6 pupils requiring one to one support.
- Flexible use of grant income has resulted in a small saving on salaries within ALN totalling £33k.

Key Pressures – ALN & Wellbeing

- The Out of County Income target of £701k is projected to outturn at an adverse variance of £84k. The number of pupils in Ysgol Y Deri, from other Local Authorities continues to reduce each year.
- Usually, the service is charged for 10% of the overspend on the Pooled LAC budget which is retained in Social Services. In recent financial years this overspend has been in excess of £100k, however early projections provided have advised that there is no anticipated overspend for the current financial year.

Standards and Provision

Monitoring Summary	Adjusted Original Budget	Projected Outturn 2026/27	Variance	(Use of Reserves)/ Transfer to Reserves
	£'000	£'000	£'000	£'000
School Improvement	680	459	221	
Inclusion and Youth Services	2,436	2,416	20	
Learning Link's/Vulnerable groups	87	87	0	
Total Standards and Provision	**3,203**	**2,962**	**241**	

Quarter 1 Monitoring Headlines -Standards and Provision

Favourable variances – Standards and Provision

The School Improvement budget is projected to outturn at a favourable variance of £222k due to the following

- £118k saving on the Vale Contribution to the Central South Consortium (CSC) Professional Learning Regional Body. The Directorate has made use of the Local Authority Education Grant to contribute to the annual payment of £753k which has resulted in a favourable variance in the current financial year.
- The disbanding of the original CSC resulted in a surplus within the CSC accounts which was shared with the five local authorities. The Vale of Glamorgan share of this of £67k was received in the 2026/27 financial year
- Staffing underspends on the School Inclusion Service as a result of flexible use of grant amount to £36k.

Key Pressures – Standards and Provision

- No pressures to report

Learning and Skills Reserve Summary - Total Transfers to and (-From) Reserves

Reserve Name	2026/27 Reserve Movements	Transfer to/(from) reserves
	Brief Description of purpose of drawdown	**£'000**
School Reserves	The In-year net deficit for schools is currently projected at £4.093M. It is anticipated that this figure will decrease by year end, as schools continue to refine recovery plans. The deficit will also reduce where additional grant funding is made available by Welsh Government. This would put the cumulative position of schools' balances into an overall net deficit of £15M.	(4,093)
Early Retirement Fund	Redundancy and pension strain costs in relation to school deficit recovery.	(834)
Education Pressures Reserve	Schools causing concern – support to Pencoedtre High School.	(100)
Education Pressures Reserve	Schools causing concern – support to Llantwit High School.	(184)
Education Pressures Reserve	Lease cost of two demountable buildings at Ysgol Y Deri.	(136)
Education Pressures Reserve	School transformation support including consultation fees and a school recovery plan monitoring position	(49)
Education Pressures Reserve	Jenner Primary School ALN resource base	(81)
Total Use of Reserves		**(5,477)**

Savings – Learning and Skills

2026/27 Savings	Risk	£'000 Target	£000's Value Achieved
Challenging the culture with regards to ALN value for money in mainstream schools through self-evaluation reform with school governance - reduction in funding for Ysgol Y Deri partially offset by an increase in mainstream school ALN funding.	Green	61	61
Special school model review (including Derw Newydd, Outreach, the engagement service and early intervention base)	Green	99	99
Use of Welsh in Education grant to fund core services including Welsh Immersion and the WESP Officer	Green	160	160
		320	**320**

	%
Proportion of Savings Achieved and Mitigated	100
Savings not achieved in year	0

The table below identifies unmet efficiency savings allocated in previous years.

Previous year savings (unmet)	**Risk**	**£'000 target**	**£'000 Value Achieved/ Mitigated**
Review Arts Provision	Red	65	0
Libraries Income Generation	Amber	60	49
ACL Old Hall funded courses	Amber	40	14
TOTAL Unmet savings from previous financial years		**165**	**63**

Learning and Skills Summary

The Directorate is predicting to outturn at an adverse variance of £426k which is driven by the £644k overspend on Education Transport.

There are significant areas of pressure within Culture and Community Learning which are being met through one off favourable variances within ALN and School Improvement.

The Directorate is heavily reliant on grant funding to meet the cost of core services, in particular the £1M ALN grant which is used to fund core services.

Appendix 4	Quarter 1 Monitoring (April to June 2026) 2026/27
Directorate	**Social Services**

Social Services Summary

Directorate/Service	Adjusted Original Budget	Projected Outturn 2026/27	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£000's	£000's	£000's
Social Services				
Children and Young People	27,579	26,969	610	160
Adult Services	77,096	80,614	(3,518)	-
Resource Management & Safeguarding	9,071	8,903	168	
Total Social Services	**113,746**	**116,486**	**(2,740)**	**160**

Children and Young People

Directorate/Service	Adjusted Original Budget	Projected Outturn 2026/27	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£000's	£000's	£000's
Children and Young People	27,579	26,969	610	160

Quarter 1 2026/27 Monitoring Headlines for Children and Young People Services

The current projected outturn for CYPS is an underspend of £610k. The external placements budget is showing a current underspend of £786k. This is a positive position, although it is early in the year and demand for children's placements remains highly fluid. The underspend against external placements is being reduced by overspends elsewhere, including the saving against agency staff of £214k which was incorrectly included in the budget programme as a saving against budget and not against spend, which has continued to reduce year on year and where the saving against spend is exceeded.

Adult Services

Directorate/Service	Adjusted Original Budget	Projected Outturn 2026/27	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£000's	£000's	£000's
Adult Services	77,098	80,614	(3,518)	-

Quarter 1 2026/27 Monitoring Headlines for Adult Services

The projected outturn for the Adult Services budget for 2026/27 is an adverse variance of £3,518k. The adverse variance is attributable to the following:

The Community Care budget is projected to be overspent by £4.3m. This includes all external residential care, home care, direct payments, respite and supported accommodation payments. The projected overspend in Community Care is offset by team underspends, mostly relating to staffing.

The Community Care Budget is the key pressure on the Adult Services budget in 2026/27. This is due to rising demand, particularly for older people, and increased costs coupled with a limited market for new complex case placements.

Resource Management and Safeguarding

Directorate/Service	Adjusted Original Budget	Projected Outturn 2026/27	Variance	Use of Reserves/ (Transfer to Reserves)
-	£'000	£000's	£000's	£000's
Resource Management and Safeguarding	9,071	8,903	168	

Quarter 1 2026/27 Monitoring Headlines – Resource Management and Safeguarding

The Resource Management and Safeguarding services budget for 2026/27 has a positive variance of £168k This positive variance is attributable to:

Residential Homes currently has an underspend of £83k which is reflected by an underspend in staffing due to the £300k cost pressure received and allocated to staffing budgets. RMS Management is reporting an underspend of £79k, primarily due to limited expenditure against budgeted lines, resulting in overall spending being below budget.

There are some pressures Resource Management and Safeguarding faced, including the following:
Safeguarding and Service Outputs service due to the use of agency staff in the children's safeguarding service. Additionally, there is a large spend of agency and sickness cover costs against Residential Homes which could decrease the underspend if costs continue to rise. Business Intelligence is reporting an overspend of £45k, primarily due to historic budget allocations not reflecting current service costs, together with increased expenditure on software licence fees

Transfers to and from Reserves Social Services

Reserve Name	**2026/27 Reserve Movements**	
	Brief Description of purpose of drawdown	**£000's**
Planned and Ringfenced Use of Reserves		
CYPS Legal	Draw down to fund CYPS Complex Legal Cases in 26/27	160
Total Use of Reserves		160

Savings – Social Services

Progress against savings is identified in the table below.

2026/27 Savings	Risk	£000's Target	£000's Value Achieved/ Projected
Releasing time to care	Amber	350	0
Complex Cases Review	Green	250	250
Reablement "intake" model of care & implementing a strengths-based practice model	Green	200	200
Residential Accommodation for children	Amber	275	275
Pre Birth Pathway - partly legal budget	Amber	74	74
Independent Fostering Agency placements for children	Amber	45	45
Telecare Expansion & fee review	Green	30	30
Increase Income	Amber	40	3
Adult Transport Review	Green	10	0
Agency Review Adult Services	Green	10	10
Direct Payment Processes	Green	10	8
Deferred Income/Property Payments	Amber	250	57
Regional Projects Review	Green	100	100
Agency Review - Children and Young People Services	Amber	78	78
Total		**1,722**	**1,130**

Proportion of Savings Achieved and Mitigated	66%
Savings not achieved in year (to date)	34%

Appendix 5	**Quarter 1 Monitoring (April to June 2026) 2026/27**
Directorate	**Neighbourhood Services and Housing**

Neighbourhood Services and Housing Summary

Directorate/Service	Adjusted Original Budget	Projected Outturn 2026/27	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£000's	£000's	£000's
Environment and Housing				
Neighbourhood Services & Transport	27,111	28,012	(901)	0
Building Services	266	266	0	0
Regulatory Services	1,634	1,634	0	0
Council Fund Housing	1,947	1,947	0	460
Public Sector Housing (HRA)	(149)	5,142	(5,291)	(5,142)
Use of Reserves HRA	149	(5,142)	5,291	
Total Environment and Housing	30,958	31,859	(901)	4,682

Neighbourhood Services & Transport

Monitoring Summary	Adjusted Original Budget	Projected Outturn 2026/27	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£000's	£000's	£000's
Support and Emergency Planning	681	681	0	0
Engineering, Structures and Highways Development	1,232	1,282	(50)	0
Car Parks	(1,008)	(608)	(400)	0
Waste, Parks and Highways Operational	17,219	17,473	(254)	0
Transportation and Enforcement	8,724	8,921	(197)	0
Leisure and Community Centres	263	263	0	0
Total Neighbourhood and Transport	27,111	28,012	(901)	0

Neighbourhood Services is forecasting a £901k overspend at the end of 2026/27 this is predominantly made up of pressures in Operational Highways and non delivery of Car Park income targets.

Car Park income targets were based on the ability to charge for parking in more areas across the Vale these areas were subsequently withdrawn by cabinet decision shortly after their introduction. This has resulted in projected £400K under delivery of the income target.

Enforcement costs are expected to be £197k over budget as the Denbighshire PCN levy costs of issuing tickets were not fully budgeted for when the budget was set. Also, current staff costs were not fully budgeted for, and this will be resolved during the upcoming Q2 establishment review.

Within Engineering the £50k overspend is related to increase in vehicle and salary charges within Winter Maintenance due to recent vehicle additions and market forces costs for HGV drivers.

Quarter 1 2026/27 Monitoring Headlines for Neighbourhood Services and Transport

Building Services

Monitoring Summary	Adjusted Original Budget	Projected Outturn 2026/27	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£000's	£000's	£000's
Building Services	266	266	0	0

This budget predominantly delivers schemes on behalf of the Housing Revenue Account following restructure associated with the establishment of a Corporate Landlord Model and expected to outturn on budget in 2026/27.

Regulatory

Monitoring Summary	Adjusted Revised Budget	Outturn	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Regulatory Services	1,634	1,634	0	0

Quarter 1 2026/27 Monitoring Headlines for Regulatory

General Fund Housing

Monitoring Summary	Adjusted Revised Budget	Outturn	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
General Fund Housing	1,947	1,947	0	460

Quarter 1 2026/27 Monitoring Headlines for General Fund Housing

Planned use of reserves is to fund the resettlement which is tariff funded. The expected drawdown from reserve in 2026/27 is £460k which is be used to mainly fund staffing along with some non-staffing expenditure. The funds held in this reserve are ring fenced specifically for resettlement.

Housing Revenue Account (HRA)

2026/27 Original Budget		2026/27 Projected Outturn
£000		£000

	Expenditure	
4,819	Supervision & Management – General	4,819
1,875	Supervision & Management – Special	1,875
6,725	Repairs & Maintenance	6,725
7,626	Capital Financing Costs	7,626
269	Rent, Rates, Taxes & Other Charges	269
720	Increase in Provision for Bad Debts	720
6,657	Capital Expenditure from Revenue Account (CERA)	11,948
28,691		33,982
	Income	
(27,350)	Dwelling Rents	(27,350)
(205)	Non Dwelling Rents	(205)
(222)	Interest	(222)
(763)	Charges For Services and Facilities	(763)
(95)	Contribution towards expenditure	(95)
(205)	Grant Income	(205)
(28,840)		(28,840)
(149)	(Surplus)/ deficit for the year	5,142
2026/27 Original Budget		2026/27 Projected Outturn
£000		£000
(4,325)	Balance Brought Forward as at 1st April (Surplus)/Deficit	(9,914)
(4,474)	Balance Carried Forward as at 31st March (Surplus)/Deficit	(4,772)

Quarter 1 2026/27 Monitoring Headlines for Housing Revenue Account

The HRA working balance ended in a higher balance in 2025/26 due to the capital program being funded by more borrowing. The increase in CERA £5.291m is to bring back the HRA working balance back into line with the Housing Business Plan 2026-27. CERA is the revenue contribution to fund capital expenditure which will reduce the borrowing cost in 2026/27.

The HRA budget estimates 2026/27 will be revised and presented to cabinet in November 2026.

Transfers to and From Reserves Neighbourhood Services and Housing

Reserve Name	2026/27 Reserve Movements	
	Brief Description of purpose of drawdown	£000's
Planned Use of Reserves		
Homelessness & strategy	To fund the Resettlement Team which is Tariff based	460

Savings – Neighbourhood Services and Housing

Progress against savings is identified in the table below.

2026/27 Savings	Risk	£000's Target	£000's Value Achieved/ Mitigated
Traffic Management Procurement Opportunities	Amber	50	50
Transport policy – create transport policy for ALN pupils and review current arrangements to fund transport of pupils in specialist provision.	Red	118	0
Neighbourhood Services Inflationary Income Increase	Green	170	170
Coastal Regeneration & Commercial Opportunities	Green	50	50
New Memorials (Barry Island bricks)	Amber	10	10
Tree External Works	Amber	10	10
Open Space Income Generation Opportunities	Amber	20	20
Roundabout Advertising	Amber	25	25
Fleet Hire (Internal employees/private use)	Amber	5	0
		458	335

	%
Proportion of Savings Achieved and Mitigated	73%
Savings not achieved in year (to date)	27%

Appendix 6	**Quarter 1 Monitoring (April to June 2026) 2026/27**
Directorate	**Corporate Resources**

Corporate Resources Summary

	Adjusted Original Budget	Projected Outturn 2026/27	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£000's	£000's	£000's
Digital	5,535	5,535	0	339
Human Resources and Payroll	1,850	1,850	0	33
Legal and Democratic	3,510	3,822	(312)	2
Financial Services	4,991	5,051	(60)	15
Corporate Landlord	3,000	3,480	(480)	0
Strategy	736	656	80	275
Housing Benefit	(431)	(351)	(80)	0
Total Corporate Resources	**19,191**	**20,043**	**(852)**	**664**
Unplanned Use of Reserves	0	0	0	0
Total Corporate Resources	**19,191**	**20,043**	**(852)**	**664**

Resources

	Adjusted Original Budget	Projected Outturn 2026/27	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£000's	£000's	£000's
Digital	5,535	5,535	0	339
Human Resources and Payroll	1,850	1,850	0	33
Legal and Democratic	3,510	3,822	(312)	2
Financial Services	4,991	5,051	(60)	15
Corporate Landlord	3,000	3,480	(480)	0
Strategy	736	656	80	275
Total	**19,622**	**20,394**	**(772)**	**664**

Quarter 1 2026/27 Monitoring Headlines for Resources

The provisional outturn for the Resources budget at Outturn at 2026/27 is an adverse variance of £772k.

- Unrealised savings assigned to Corporate Landlord and the Docks Offices, and a projected overspend in Adult Social Services premises, has contributed to the Corporate Landlord outturn overspend position of £480k.
- Legal & Democratic Services are projected to have an adverse variance of £312k caused by historic income targets now unachievable, reliance consultancy/agency staff, corporate overspend on postages, and an increased contribution required to the Joint Coroner Service.
- Financial Services are projected to have an adverse variance of £60k due inflationary pressures in Procurement Support and reduced DWP funding in Revenues & Exchequer.
- The adverse variances of £772k above have been offset by a favourable variance of £80k in the Strategic Advisory Service.

Housing Benefit

	Adjusted Original Budget	Projected Outturn 2026/27	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£000's	£000's	£000's
Housing Benefit	(431)	(351)	(80)	0

Quarter 1 2026/27 Monitoring Headlines for Housing Benefits

The projected outturn for the 2026/27 Housing Benefit budget is an adverse variance of £80k. The Housing Benefit budget is under pressure for two main reasons:

- Reduction of the administration grant from the Department of Work and Pensions (DWP) to run the service.
- As more claimants move over to Universal Credit, the Council's active caseload is falling. The reduction in caseload will limit the Council's ability to recover older overpayments from ongoing benefit awards. As a result, because we can no longer make these specific types of recoveries, the Council will not benefit from the increased subsidy income.

Transfers to and From Reserves Corporate Resources

Reserve Name	**2026/27 Reserve Movements**	
	Brief Description of purpose of drawdown	**£000's**
Planned and Ringfenced Use of Reserves		
Graduate Trainee Reserve	Communication & Strategy Interns	54
Corporate Resources Reserve	Temporary staff engagements (Communications and Strategy & Sustainability)	51
Electoral Registration Reserve	Re-grade of post funded through the reserve	2
Reshaping Reserve	Temporary Engagements (Business Improvement Team)	95
Reshaping Reserve	Transformation Team	169
Reshaping Reserve	Overseas Post and Temporary Admin Post	33
Digital Reserve	Temporary Junior ICT Officer	25
Digital Reserve	Digital projects inc. AWS Cloud Migration	200
Digital Reserve	Call Centre Automation	20
Corporate Landlord Reserve	Leisure Centre Condition Surveys	15
Use of Reserves		**664**

Savings – Corporate Resources

Progress against savings is identified in the table below.

2026/27 Savings	Risk	£000's Target	£000's Value Achieved/ Projected
Corporate Landlord	Green	85	85
Registrars' income	Green	50	50
HR income – Shared Cost AVCs	Green	6	6
ICT budget reduction	Green	10	10
Managed headcount reduction (full year effect)	Green	25	25
Total		**176**	**176**

Proportion of Savings Achieved and Mitigated %	100
Savings not achieved in year %	0

Corporate Resources Summary

- The savings target of £350k in respect of evacuating the Docks Offices is not expected to be fully achievable during 2026/27. NNDR relief has been granted from 2nd July 2026 as an empty property, achieving an in-year saving of £86k.
- A Corporate Landlord saving's target of £85k was assigned ahead of 2026/27 which is not currently projected to be achieved during the year. The initial staffing restructure has identified savings of £40k but it will not be known if these have been achieved during the year until at least Q2.
- The prior year saving of £10k for the Granicus Module has been transferred to C1V and will be considered as part of a wider restructuring of the C1V supplies and services budget. The Welsh translation prior year saving is currently in the process of adopting the Amazon translation service, but services from Cardiff County Council are still required to date.
- Legal Services have had to continue Consultancy & Agency arrangements to cover vacancies, specifically in the Community Services team where cover is required in both the Principal and Senior Lawyer posts. The full-time Consultancy arrangement ended on 30th June, but services are still required in ongoing cases until the Autumn. The projected staffing overspend at year-end with these arrangements is £56k.
- Legal & Democratic Services have historic income targets that are no longer realisable; including a £61k from a previous arrangement to provide legal support Cardiff CC & Town Councils, a £35k shortfall in insurance receipts, and a £30k projected shortfall in Land Charges Search fees.
- The centralised corporate postages budget within Democratic Services is projected to overspent by £187k in total, offset by a £75k contribution from Policy. This overspend is consistent with the actual postage costs in 2025/26. The increased utilisation of hybrid mail is expecting to reduce these costs during the year.
- The required contribution to the Joint Coroner Service has increased by 14% to £563k per annum ahead of 2026/27. Following a £70k cost pressure ahead of this year, the Coroner's budget is currently £515k resulting in a projected overspend of £48k.

- Financial Services have a projected overspend due to inflationary increases and additional software costs in Procurement Support, reduced DWP funded as New Burdens funding has ceased, and a reduced projection in achievable court income following changes to court procedures.
- The outturn position reflects the mitigation of a number of these items through underspends within the resources budget.

Appendix 7	Quarter 1 Monitoring (April to June 2026) 2026/27
Directorate	Place

Place Summary

	Adjusted Original Budget	Projected Outturn 2026/27	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£'000	£'000	£'000
Regeneration	1,712	1,712	0	200
Sustainable Development	1,507	1,507	0	407
Total Place	3,219	3,219	0	607

Regeneration

	Adjusted Original Budget	Projected Outturn 2026/27	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£000's	£000's	£000's
Regeneration	1,712	1,712	0	200

Quarter 1 2026/27 Monitoring Headlines for Regeneration

As a result of the Corporate Landlord movement of assets within Regeneration, the following assets and associated budgets have been requested to be moved within this Cabinet Report to Corporate Landlord. The assets are Community Enterprise Centre, Engine Room, Business Service Centre and the former Tourist Information Centre. The budget of one employee within the Facility department is also being vired. As a result of this request a virement of income of £118k and staff budget of £60k is noted, leaving a net difference of £58k. A substantial portfolio of non-income generating assets remain with place, with this net difference of income being used to maintain those assets and support other regeneration work where base budgets have been reduced via previous savings. Consideration will need to be given to cost pressures or a virement of income as base budget.

Sustainable Development

	Adjusted Original Budget	Projected Outturn 2026/27	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£000's	£000's	£000's
Sustainable Development	1,507	1,507	0	407

Quarter 1 2026/27 Monitoring Headlines for Sustainable Development

The Sustainable Development budget covers Planning and Countryside Services.

Planning income is being monitored to ensure that it meets the Service target and it is anticipated that following a review of applications received compared to earlier years that the position will improve later in the financial year.

Transfers to and From Reserves - Place

Reserve Name	2026/27 Reserve Movements	
	Brief Description of purpose of drawdown	**£000's**
Planned and Ringfenced Use of Reserves		
Place	New Fence line/Conservation works	8
Cosmeston Car Parking	Invertebrate survey/grazing field	10
Cosmeston Car Parking	Environmental ecology survey East Lake	27
Cosmeston Car Parking	Cogan Wood Management plan	12
Cosmeston Car Parking	Visitor centre Boiler upgrade	8
Place	RLDP	277
Place	Regional SDP	40
Place	Potential shortfall in planning fees	25
Place	Economy and Trade Events	5
Place	Agri-Hub work	15
Place	Placemaking revenue preparatory (Feasibility)	20
Place	Wilko revenue preparatory costs	50
Place	Wilko running costs	50
Place	Data Cymru/Cisco (Smart Towns)	10
Place	Events funding	20
Place	Destination Marketing campaign	15
Place	Visit the Vale running costs	10
Place	Replacement ICT	5
Total Use of Reserves		607

Savings – Place

Progress against savings is identified in the table below.

2026/27 Savings	Risk	£000's Target	£000's Value Achieved/ Projected
Further income from raised Planning fees	Amber	20	20
Focus on jobs and merging responsibilities	Green	40	40
Countryside income and opportunities	Green	10	10

End Stronger Communities Grants	Green	12	12
Total		**82**	**82**

	%
Proportion of Savings Achieved and Mitigated	100
Savings not achieved in year	0

Prior year savings target for further income from raised planning fees has not yet been achieved in 2025/26. Fees are being monitored regularly to determine if there is any reason for this. Measures are being looked at to possibly introduce a fee for applications which are submitted on a paper basis rather than through the portal. The figure for 2026/27 at this point is higher than this point in 2025/26 and significant fees in the next two quarters including major housing and renewable applications.

The remaining savings have been achieved in the sum of £62k.

Place Summary

The Place budget is expected at this stage to breakeven at year-end, though the planning fee position will be monitored during the year.

Appendix 8	Quarter 1 Monitoring (April to June 2026) 2026/27
Directorate	Policy

Policy Summary

Directorate/Service	Adjusted Original Budget	Projected Outturn 2026/27	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£000's	£000's	£000's
Members and Democratic	1,878	1,878	0	(42)
General Policy	1,912	912	1,000	(1,320)
Borrowing and Investments	8,301	6,317	1,984	0
Levies and Precepts	9,025	9,025	0	0
Insurance	1,880	1,880	0	0
Council Tax Reduction Scheme and Arrears	12,999	13,900	(901)	0
Council Tax Surplus				
Total Policy	35,995	33,912	2,083	1,362

Quarter 1 Monitoring Headlines for Policy

The General Policy projected at quarter 3 reflects a £2.083m surplus relating an £1.984m surplus relating to charges for external borrowing and a surplus on Investment Income. There is also £1m contingency budget which is offsetting overspends elsewhere in the Council Budget.

There is a significant overspend projected against the Council Tax Reduction Scheme of circa £901k this will be reviewed further as part of the preparation for quarter 2 monitoring and budget setting

The capital charges budget is underspent as the Council is currently able to borrow internally due to the level of Council reserves saving the interest costs associated with external borrowing, however, going forward the ability to utilise internal borrowing will depend on the level of reserves and these are expected to reduce in the near future.

The Council has a £1.250m income budget for the collection of Council Tax arrears in 2026/27 and, by the end of Quarter 1, have achieved this in full. At the end of Quarter 1, £1.5m in payments towards Council Tax arrears have been received, with an overall reduction in the arrears level of £1.8m. The Council Tax team have made significant progress in collecting old year arrears over the past two years, alongside a prudent allowance for empty home premiums and continued housing development in the County. At the end of Quarter 1, in year collection was 30.3%, which is 0.1% down on the collection position as at the same period last year. This reduction was anticipated due to the changes in legislation around Council Tax recovery and impacts of these changes are expected to continue to be felt throughout the year. A further review of the Council Tax position will be undertaken as part of the quarter 2 monitoring report.

Transfers to and From Reserves Policy

Reserve Name	2026/27 Reserve Movements	
	Brief Description of purpose of drawdown	**£000's**
Planned and Ringfenced Use of Reserves		
Vehicle Replacement Reserve	Projected Transfer to fund Vehicle Replacements	(1,200)
Elections	Transfer to Reserve Provide for Local Elections	(42)
Energy Management Fund	Repayment relating to decarbonisation investments	(107)
School Investment Strategy Reserve	Surplus on borrowing set aside to fund School Investment Schemes	(13)
Total Use of Reserves		(1,362)

Appendix 9 – Savings Tracker 2026-27

Service	Description of Saving Proposal	Saving Category	2026/27 Proposed	Amount Achieved	Amount Mitigated	Amount 2026/27	% Projected Achieved/Mitigated Full Year	RAG Rating	Status	Update
Reshaping Savings			**£000s**	**£000s**	**£000s**	**£000s**	**£000s**			
Neighbourhood Services and Housing	Traffic Management Procurement Opportunities	TOM Procurement	50	50		50	100%	Amber	Expected to be Fully achieved in year	All the due diligence work is now complete as well as the business case and proposed JD's and PS's. There is provision for equipment in the capital programme and this will now progress to advert, post delegated authority approvals
Neighbourhood Services and Housing	Transport policy – create transport policy for ALN pupils and review current arrangements to fund transport of pupils in specialist provision.	Service Transformation	118			0	0%	Red	Ongoing	Assessment of all pupils currently allocated to ALN school transport underway. Currently projecting a significant overspend in 2026-27
Learning and Skills	Challenging the culture with regards to ALN value for money in mainstream schools through self-evaluation reform with school governance - reduction in funding for Ysgol Y Deri	Service Transformation	102	102		102	100%	Amber	Budget Adjustment	School working more creatively through internal re-organisation of classes and staffing to continue to meet children's needs within the reduced budget.
Learning and Skills	Challenging the culture with regards to ALN value for money in mainstream schools through self-evaluation reform with school governance. The saving above from Ysgol Y Deri will result in increased costs mainstream which will partially offset the saving	Service Transformation	- 41	- 41		-41	100%	Green	Budget Adjustment	This additional funding has been given to mainstream schools
Learning and Skills	Special school model review (including Derw Newydd, Outreach, the engagement service and early intervention base)	Service Transformation	99	99		99	100%	Green	Expected to be Fully achieved in year	Saving found through re-structure of engagement service. Budget is now centrally retained.
Social Services	Releasing time to care	Service Transformation	350			0	0%	Amber	Ongoing	Additional capacity required to achieve in year.
Social Services	Complex Cases Review	Service Transformation	250	250		250	100%	Green	Expected to be Fully achieved in year	Reviews being completed and on target
Social Services	Reablement "intake" model of care & implementing a strengths based practice model	Service Transformation	200	200		200	100%	Green	Expected to be Fully achieved in year	Criteria amended (stage 1). Service development manager in post and will review. Reablement (Pathways of care) grant available on a recurrent basis
Social Services	Residential Accommodation for children	Service Transformation	275	275		275	100%	Amber	Ongong	Dependent on CLA population. Significant challenges in this area
Social Services	Pre Birth Pathway - partly legal budget	Service Transformation	74	74		74	100%	Amber	Ongoing	Development of new project
Social Services	Independent Fostering Agency placements for children	Service Transformation	45	45		45	100%	Amber	Ongoing	Dependant on CLA population
Corporate Resources	Corporate Landlord*	Service Transformation	85	40	45	85	100%	Green	Ongoing	Structure currently being consulted on and this will confirm the deliverability of a saving from staffing as well as other budgets.

Service	Description of Saving Proposal	Saving Category	2026/27 Proposed	Amount Achieved	Amount Mitigated	Amount 2026/27	% Projected Achieved/Mitigated Full Year	RAG Rating	Status	Update
Reshaping Savings			£000s	£000s	£000s	£000s	£000s			

Appendix 9 – Savings Tracker 2026-27

Service	Description of Saving Proposal	Saving Category	2026/27 Proposed	Amount Achieved	Amount Mitigated	Amount 2026/27	% Projected Achieved/Mitigated Full Year	RAG Rating	Status	Update
Reshaping Savings			£000s	£000s	£000s	£000s	£000s			
Place	Further income from raised Planning fees (implemented in December 2025) Some concerns given audit report earlier this year.	TOM - Income	20	0	20	20	100%	Amber	Expected to be Fully achieved in year	Expected to be achieved in year but kept under review
Social Services	Telecare Expansion & fee review	TOM - Income	30	30		30	100%	Green	Expected to be Fully achieved in year	New website, increased marketing and new fee methodology
Social Services	Increase Income	TOM - Income	40	3		3	8%	Amber	Expected to be Fully achieved in year	New starter in Q1 with staff vacancies affecting overall performance in income recovery and financial assessment work
Corporate Resources	Registrars Income	TOM - Income	50	50	0	50	100%	Green	Expected to be Fully achieved in year	Agreed as part of fees and charges and work is underway to increase further opportunities for income generation.
Corporate Resources	HR Income - Shared Cost AVCs	TOM - Income	6	6	0	6	100%	Green	Expected to be Fully achieved in year	This is in addition to prior years and considered a prudent continued increase in shared cost AVCs.
Neighbourhood Services and Housing	Neighbourhood Services Inflationary Income Increase	TOM - Income	170	170		170	100%	Green	Expected to be Fully achieved in year	Agreed as part of fees and charges and charges and implemented
Neighbourhood Services and Housing	Coastal Regeneration & Commercial Opportunities	TOM - Income	50	50		50	100%	Green	Expected to be Fully achieved in year	Workshop facilitated and income ideas generated for teams to consider and propose for trial or implementation. New concession started at Barry Island (new fruit seller), re-tendered the concession on the Eastern Prom which has increased the income. Additonally Fablas taking over Bay 5 has increased income. Other ideas ongoing.
Neighbourhood Services and Housing	New Memorials (Barry Island bricks)	TOM - Income	10	0	10	10	100%	Amber	Ongong	New plague scheme identified and to be implemented Autumn 2026.
Neighbourhood Services and Housing	Tree External Works	TOM - Income	10	10		10	100%	Green	Expected to be Fully achieved in year	14 schools now on board with tree assessments. But the service has not been able to recruit an additional tree officer, so the posiiton will be re-advertised. This post will give the team more capacity to take on additional work/clients
Neighbourhood Services and Housing	Open Space Income Generation Opportunities	TOM - Income	20		20	20	100%	Amber	Ongoing	Some additional events planned i.e. funfair at Cogan, new music event at Millburn Park, dog parks/dog washing facilities being considered
Neighbourhood Services and Housing	Roundabout Advertising	TOM - Income	25	25		25	100%	Green	Expected to be Fully achieved in year	Roundabouts in Penarth fully sold and meets the financial target but other geographical areas are not attracting commercial opportunites.
Neighbourhood Services and Housing	Fleet Hire (Internal employees/private use)	TOM - Income	5			0	0%	Amber	On Hold	This is unlikley to proceed this year.
Total Reshaping Savings			**2,043**	**1,438**	**95**	**1,533**				
Tactical Savings										
Learning and Skills	Use of Welsh in Education grant to fund core services including Welsh Immersion and the WESP Officer	Tactical	160	160		160	100%	Green	Expected to be Fully achieved in year	
Place	Focus on Jobs and merging responsibilities	Tactical	40	40	0	40	100%	Green	Expected to be Fully achieved in year	

Service	Description of Saving Proposal	Saving Category	2026/27 Proposed	Amount Achieved	Amount Mitigated	Amount 2026/27	% Projected Achieved/Mitigated Full Year	RAG Rating	Status	Update
Reshaping Savings			**£000s**	**£000s**	**£000s**	**£000s**	**£000s**			
Place	Countryside income and opportunities	Tactical	10	10	0	10	100%	Green	Expected to be Fully achieved in year	
Place	End Stronger Communities Grants	Tactical	12	12	0	12	100%	Green	Expected to be Fully achieved in year	
Social Services	Adult Transport Review	Tactical	10			0	0%	Green	Expected to be Fully achieved in year	Policy Development. Requires implementation Day service runs have been reduced.
Social Services	Agency Review Adult Services	Tactical	10		10	10	100%	Green	Expected to be Fully achieved in year	Staff member now in post negating need for 1 agency member of staff in LD team
Social Services	Direct Payment Processes	Tactical	10	8		8	80%	Green	Expected to be Fully achieved in year	We cautiously feel with the new policy in place that we could make a further saving. However long term sickness absence in the team is impacting on our ability to achieve this saving.
Social Services	Deferred Income/Property Payments	Tactical	250	57		57	23%	Amber	Expected to be Fully achieved in year	Requires monitoring throughout year and is dependent on properties being sold
Social Services	Regional Projects Review	Tactical	100	100		100	100%	Green	Expected to be Fully achieved in year	Extraction from existing arrangements
Social Services	Agency Review - Children and Young People Services	Tactical	78		g	#VALUE!	#VALUE!	Amber	Subject to cost pressure	Dependent on achieving permanent appointments, including where possible converting agency post holders to permanent.
Corporate Resources	ICT budget reduction*	Tactical	10	10	0	10	100%	Green	Expected to be Fully achieved in year	This is the full year effect of having made changes in 2025/26.
Policy	Mayor's Office budget reduction*	Tactical	14	14		14	100%	Green	Expected to be Fully achieved in year	This saving is matching the budget to the trend in expenditure over a number of years.
Corporate Resources	Managed headcount reduction (full year effect)*	Tactical	25	25	0	25	100%	Green	Expected to be Fully achieved in year	This is the full year effect of having made changes in 2025/26.
Total Tactical Savings			**729**	**436**	**10**	**#VALUE!**				
Total Savings			**2,772**	**1,874**	**105**	**#VALUE!**				

Appendix 9 – Savings Tracker Prior Years

Service	Description of Saving Proposal	Saving Category	2025/26 Proposed	Amount Achieved Prior Year	Amount Achieved 26/27	Total Amount Achieved	% Projected Achieved/Mitigated Full Year	RAG Rating	Status	Update
Savings Carried Over from 2025-26			£000s	£000s	£000s	£000s	£000s			
Social Services	**Releasing time to care**	Service Transform	350	190	160	350	100%	Amber	Expected to be Fully achieved in year	Year 2 of Saving it is projected that this saving will be achieved in full by year end.
Social Services	**Agency Review**	Tactical	10	-	10	10	100%	Green	Expected to be Fully achieved in year	Peripetetic social worker now in post
Social Services	**Debt Recovery**	Tactical	200	27	34	61	31%	Amber	Ongong	Debt recovery progresses slowly, but vacancies have slowed progress in Q1 for 26/27
Social Services	**Residential Accommodation for children**	Service Transform	790	790		790	100%	Green	Expected to be Fully achieved in year	
Social Services	**Pre Birth Pathway**	Service Transform	147	147		147	100%	Green	Expected to be Fully achieved in year	
Social Services	**Agency Review**	Tactical	136	0	0	0	0%	Amber	Subject to cost presure	Dependent on achieving permanent appointments, including where possible converting agency post holders to permanent.
Social Services	**Independent Fostering Agency placements for children**	Service Transform	90	90		90	100%	Green	Expected to be Fully achieved in year	
Neighbourhood Services	**Restructure of Neighbourhood Services management**	Service Transform	100	100		100	100%	Green	Under review	Not restructured yet but the savings are being met from vacant position and phased retirement in the service.
Neighbourhood Services	**Reduce litter bins by a further 25% (post 25% reduction) and reduce service standards for cleaning and public convenience provision across the Vale**	Service Transform	200		200	200	100%	Amber	Mitigated within the service	Mitigated within the service
Neighbourhood Services	**Reduction of service standards across Resorts**	Service Transform	50		50	50	100%	Amber	Ongong	Subject to same reshaping programme as Street Cleansing. Reduced use of agency workers. Keeping as amber due to concerns about good weather and how this could impact resort staffing levels. This area will be subject to an Autumn Report. The review of Street Scene has
Neighbourhood Services	**Alternative delivery model for Parks and Open Spaces - A full service Transformation.**	Service Transform	270		270	270	100%	Amber	Mitigated within the service	Mitigated within the service
Neighbourhood Services	**Review of service routes and resources**	Tactical	15	0	0	0	0%	Amber	On Hold	No formal changes have been made to gritting routes at this stage. Any future route amendments will be dependent on winter conditions, although there is provision to review routes within a 10% tolerance level. The proposal therefore remains on hold, with any changes to be considered in light of the severity of each winter season
Neighbourhood Services	**Permanent closure of car park Court Road Multistorey (residual budget)**	Tactical	38	0	0	0	0%	Red	On Hold	These costs are likely to continue for the remainder of this financial year, as the site will be subject to an options appraisal linked to Place plans for Barry.
Neighbourhood Services	**Fleet reduction and efficiency**	Service Transform	50	0	0	0	0%	Amber	Ongong	Update to follow, will involve a full assessment of the utlisation of the Council's fleet to establish which vehicles are under utilised. These should then be disposed of or reutlised into a higher use area.
Neighbourhood Services	**Car Parking Income Coastal locations**	TOM - Income	320	0	0	0	0%	Red	On Hold	Implementation of fees subject to further review.
Neighbourhood Services	**Income from capital projects**	Tactical	190	0	0	0	0%	Amber	Ongong	Reasonable expectation of delivery, will need to identify specific projects.
Neighbourhood Services	**Declare all Lifeguard buildings surplus for Community Asset Transfer consideration or closure**	TOM - Assets	10	0	10	10	100%	Amber	Ongong	There has been no progress in relation to declaring these buildings surplus. Consultation with clubs remains ongoing, and efforts continue to encourage Community Asset Transfers where appropriate. However, despite a number of initial enquiries, no formal submissions have been received to date.
Neighbourhood Services	**Introduce additional concessions across Neighbourhood Services assets**	TOM - Assets	25	25	0	25	100%	Green	Ongong	An EP and a Cabinet Report was agreed to enable the advertisement of new concessions and some are now in place.
Neighbourhood Services	**Community Asset Transfer of assets (Vale wide)**	TOM - Assets	25	25	0	25	100%	Amber	Ongong	The assets identified for transfer are being managed through the reshaping assets board and will be progressed throughout 2026
Corporate Resources	**Welsh Language Translation: Adopt Amazon Translation Services.**	Digital	100	70	30	100	100%	Amber	Expected to be Fully achieved in year	Significant volume of translations are being processed using this service currently.
Corporate Resources	**Eich Lle: Docks Office**	TOM - Assets	50	0	0	0	0%	Amber	Ongong	Some savings have been achieved due to decant and NNDR relief works currently being undertaken as part of Barry Making Waves project
Corporate Resources	**Communications Licences: Granicus Module**	Tactical	10	0	0	0	0%	Amber	Not achieved will be mitigated witin service	Contracts being negotiated to ensure this module is realised in terms of savings from overall Granicus products.
Place	**Planning Income target – WG fees increase**	TOM - Income	70	0	70	70	100%	Green	Expected to be Fully achieved in year	On target to achieve in 2026/27

Service	Description of Saving Proposal	Saving Category	2025/26 Proposed	Amount Achieved Prior Year	Amount Achieved 26/27	Total Amount Achieved	% Projected Achieved/Mitigated Full Year	RAG Rating	Status	Update
Savings Carried Over from 2025-26			**£000s**	**£000s**	**£000s**	**£000s**	**£000s**			
Neighbourhood Services	**New camera car and increased enforcement opportunities**	TOM - Income	225	175	0	175	78%	Amber	Ongong	Additional camera car in operation achievement of income is below target
Social Services	**Direct Payment Processes**	Tactical	50	46	0	46	92%	Green	Expected to be Fully achieved in year	
Social Services	**Increase Income**	Tactical	75	25	0	25	33%	Amber		
Total			**3,596**	**1,710**	**834**	**2,298**				
Savings Carried Over Prior to 2025/26										
Learning and Skills	**Review Arts Provision**	Service Transform	65	0	0	0	0%	Red	On Hold	Ability to find future saving is dependent on wider review of service area
Learning and Skills	**Libraries income generation 2024/25 savings**	TOM - Income	60	49		49	82%	Amber	Ongong	£26k already received, £49k anticipated by year end due to large contracts for rent from Barclays, Lloyds, credit union and maximus uk ltd.
Learning and Skills	**Old Hall (Vale Funded Courses) - 20% loss overall in Cowbridge consider alternative funding**	TOM - Income	40	14		14	35%	Amber	Ongong	The saving has not been achieved through increasing income, but a saving of £14k has been identified by reducing premises costs and the hours of a caretaker. In October, the service will be aware of course take up for the new academic year, which may identify increase income is achievable. The income target is ambitious. From April 2027, expenditure will reduce due to the reduction in employers teachers pension contributions. This 2027/28 saving could be used to decrease the £40k income target for the service.
Social Services	**Reduced building rental**	TOM - Assets	50	0		0	0%	Red	On Hold	This will be achieved once the Thompson street project has completed
Social Services	**Closer to Home Supported Living (LD)**	Service Transform	100		0	0	0%	Red	Not achieved will be mitigated witin service	
Neighbourhood Services	**Jenner Park alternative model**	TOM - Assets	65			0	0%	Red	On Hold	
Neighbourhood Services	**Parkwood VAT relief**	Service Transform	70		35	35	50%	Amber	Ongong	Project ongoing and is expected to be part achieved in year
Neighbourhood Services	**New Model for Community Centres to include full maintain of buildings**	TOM - Assets	20		0	0	0%	red	Not achieved will be mitigated witin service	
Neighbourhood Services	**Review of Street Cleansing Service**	Service Transform	191	96		96	50%	Amber	Not achieved will be mitigated witin service	
Neighbourhood Services	**Asset Transfers Single use Facilities**	TOM - Assets	100		0	0	0%	Amber	Ongong	The assets identified for transfer are being managed through the reshaping assets board and will be progressed throughout 2026
Corporate Resources	**Review Docks Office Site**	TOM - Assets	300	40	260	300	100%	Amber	Ongong	Some savings have been achieved due to decant and NNDR relief works currently being undertaken as part of Barry Making Waves project
Total			**1,061**	**199**	**295**	**494**				
Savings Carried Over Prior to 2025/26			**4,657**	**1,909**	**1,129**	**2,792**				