Agenda Item No. 5

THE VALE OF GLAMORGAN COUNCIL

RESOURCES SCRUTINY COMMITTEE: 16TH SEPTEMBER, 2026

REFERENCE FROM CABINET: 9TH JULY, 2026

"C31 REVENUE OUTTURN POSITION 2025/26 (EL/PR) (SCRUTINY – RESOURCES) –

The Leader presented the report to approve the report and the financial measures taken and proposed.

Throughout the year, the financial position was monitored on an ongoing basis with a full picture available at the end of year as to how some aspects had changed, where additional grant funding had been received and where it had been necessary to use reserves, and would assist as part of future budget-setting activities which would be resuming for the 2026/27 financial year shortly.

The provisional outturn for 2025/26 had a near balanced position with a net adverse variance of £47k after £6.7m unplanned use of reserves that offset existing school deficits, which were not written off, and which would have to be recovered and would be made available for other services. There was just under £3m of reserves used to support Council services and a reserve allocation of £7m to create a dedicated schools' deficit off-set reserve.

School deficits remained the Council's most significant financial concern with 32 schools ending the year in deficit with gross deficits totalling £14.3m. 21 schools in a surplus position with surplus balances amounting to £3.47m, leaving an overall net deficit of £10.827m. Recovery plans were in the process of being developed with all schools in deficit with further intervention possible should and deficits be considered irrecoverable, however some schools concerned were working constructively and making good progress in terms of their deficit figures. The Council would continue to work with those schools going forward. School transport continued to be a significant ongoing pressure.

The Social Services Directorate reported a gross overspend of £3.2m mainly due to increased costs of children's external placements and bespoke care packages, the rising demand in in complexity of cases in Adult Services, overspends in residential and nursing care placements and staffing and agency pressures within Council-run Care Homes.

In the Environment and Housing Directorate there were overspends in terms of highway maintenance and pothole repairs, largely due to adverse weather conditions. Staff were commended for their part in working to redress those issues.

The Council's usable reserves had reduced from just over £63m down to £58.5m. The Council Fund balance had reduced from £13m to £11.93m, but still above the minimum level as set by the Authority' Section 151 Officer.

Borrowing and investment projects had performed favourably. The Council had set challenging saving targets of over £8.7m for 2025/26 and 81% of those were achieved or mitigated.

There would be an opportunity for a more in-depth discussion as the report was being referred to Resources Scrutiny Committee.

This was a matter for Executive decision.

Cabinet, having considered the report and all the issues and implications contained therein

RESOLVED –

(1) T H A T the report and the financial measures taken and proposed be approved.

(2) T H A T the reserve reductions made to offset the increased 2025/26 school deficit position be noted.

(3) T H A T the list of adverse variances set out in the report were discussed.

(4) T H A T savings that had not been achieved in 2025/26 and previous years were discussed.

(5) T H A T the report be referred to Resources Scrutiny Committee for consideration.

Reasons for decisions

(1) To approve the report and the financial measures taken and proposed.

(2) To ensure that Members had been consulted on reserve reductions undertaken to offset school deficits and ensure the sustainability of the financial position of the Council.

(3) To inform Members of the underlying adverse variances and the need to address those budget areas in 2026/27.

(4) To make Members aware of the value of savings that had not been achieved in 2025/26 and in previous financial years and the need to address those budget areas in 2026/27 through delivery of the savings or mitigation.

(5) To enable the Scrutiny Committee responsible for finance to review the year end position."

Attached as Appendix – Report to Cabinet: 9th July, 2026

Appendix

Meeting of:	**Cabinet**
Date of Meeting:	**Thursday, 09 July 2026**
Relevant Scrutiny Committee:	Resources Scrutiny Committee
Item which the Chair has decided is urgent (Part I) **(If yes, why)**	Not applicable
Urgent Decision Procedure Used (15.14 of the Constitution) **(If yes, why)**	Not applicable
Item Type	Part I
Report Title:	Revenue Outturn 2025/26
Portfolio Holder:	**Executive Leader and Cabinet Member for Performance and Resources**
Lead Officer:	Head of Finance/Section 151 Officer

1.0 What is this report about?

1.1. The Council has continued to experience significant demand pressures across Children's and Adults Social Services, pressures have also continued in relation to the provision of school transport. Pressures in respect of Additional Learning Needs and Homelessness remain but were offset by Welsh Government Grant in 2025/26.

1.2. Schools forecast significant deficits in 2025/26 and whilst a number of schools were able to improve the deficit position in year the Council ended the year with 32 schools in deficit (28 schools in 2024/25) with a net deficit of £10.827m (£4.138m in 2024/25), this is offset by a specific reserve of £10.827m and the Council has unearmarked £7m of reserves to increase this offset.

1.3. Across services revenue grants received in year totalled over £94m (£104m in 2024/25) and included over 145 different grant schemes.

1.4. The year end revenue position showed a deficit position which has been funded through a drawdown from Council reserves. This included an increase to the net deficit position reported for schools of £6.690m. Unplanned use of reserves to support central Council Budgets of £2.980m and a net reduction on the Council Fund of £47k. There has been a reduction of £7m against earmarked reserves to reflect the new deficit reserves for schools

this includes a £1m contribution from the Council's Fund the full detail of this reduction are set out within the body of the report.

Table 1 - Outturn Summary

	Amended Revenue Budget	Actual	Variance +Favourable	Net Transfer to /(From) Reserve
			() Adverse	
	£'000	£'000	£'000	£'000
Learning & Skills (Schools)	128,568	135,258	(6,690)	(63)
Learning and Skill (Central)	13,544	13,715	(171)	(198)
Social Services	106,707	109,920	(3,213)	(240)
Environment and Housing	30,964	32,812	(1,848)	438
Place	3,021	3,197	(176)	(200)
Corporate Resources	15,519	16,077	(558)	927
General Policy	20,915	18,196	2,720	(1,508)
Council Tax Reduction Scheme and Arrears	12,335	12,585	(250)	0
Council Tax Surplus	0	(469)	469	0
Total Provisional Outturn (Excl Unplanned Reserves)	331,573	341,291	(9,717)	(844)
Unplanned Use of Reserves Schools	0	(6,690)	6,690	6,690
Unplanned Use of Reserves Other	0	(2,980)	2,980	2,980
Total Provisional Outturn	331,573	331,621	(47)	8,826
Movement on General Fund				47
Capital Programme Funded from Reserves				1,767
Movement on Housing Revenue Account				(6,028)
Total Movement on Council Fund and Specific Reserves				4,612

Table 2- Council Fund and Reserves

Council Fund and Specific Reserves	Opening £000's	Movement £000's	Closing £000's
Council Fund	13,000	(1,047)	11,953
Earmarked Reserves	46,341	(9,594)	36,746
Housing Revenue Account	3,885	6,028	9,913
Total	63,226	(4,612)	58,612

1.5. Challenging savings and efficiency targets were set for 2025/26. The progress against these savings targets is reflected in the Appendix, and whilst services have mitigated some savings not achieved in year with other temporary income or savings in 2025/26 these savings will be kept under review in 2025/26 along with a number of savings from 2023/24 and 2024/25 as services move to identify these on a more sustainable basis over the medium term.

1.6. The overall Council Position masks a number of adverse deficits some due to the delay on the delivery of savings and some due to demand or other service pressures. An exercise to

consider these variances and the prospects for improvement in 2026/27 has been undertaken as part of the outturn position.

1.7. The Housing Revenue Account has made a higher than projected contribution to reserve with the reserve standing at £9.913m at year end; this is because the capital expenditure was lower than forecast and to ensure that specific capital borrowing undertaken at a preferential rate could be utilised in 2025/26. This additional reserve provision will be utilised to support the delivery of the capital programme in 2026/27 and thought to be reasonable in the context of the pressures in the service area and scale of the Capital Programme.

1.8. The level of Useable Reserves reduced in year although by less that has been projected but some of these commitments have been taken into 2026/27 in accordance with Capital Expenditure slippage. The Council undertook a further reserve reallocation exercise in year as outlined in the 2025/26 budget proposals, this has been further reviewed at Outturn and this is reflected in the year end position below.

Table 3 – Reserves

As at	Balance 31/03/25	Capital	Planned Budget Movement 2025/26	Unplanned Budget Movement 2025/26	Schools	HRA	School Deficit Transfer	Provisional Balance 31/03/26
	£'000	£'000	£'000	£'000		£'000	£'000	£'000
General Fund	13,000	0	0	(47)	0	0	(1,000)	11,953
Insurance	4,954	0	(203)	0	0	0	(500)	4,251
Service Reserves	10,991	(1,692)	126	(549)	0	0	(2,631)	6,246
Risk and Smoothing Reserves	19,973	(332)	(1,060)	(2,500)	0	0	(614)	15,467
Capital	9,131	(257)	1,908	0	0	0	(670)	10,626
Schools	(2,810)	0	141	0	(6,690)	0	(1,313)	(10,671)
Schools Deficit Offset Reserve	4,100	0	0	0	0	0	6,727	10,827
Housing Revenue Account	3,885	0	0	0	0	6,028	0	9,913
Total	63,225	(1,767)	912	(3,096)	(6,690)	6,028	0	58,612

2. What are the Recommendations?

	Recommendations – What and How?	Reason for Recommendation – Why?
2.1	That the report and the financial measures taken and proposed be approved.	To approve the report and the financial measures taken and proposed.
2.2	That the reserve reductions made to offset the increased 2025/26 school deficit position are noted.	To ensure that Members have been consulted on reserve reductions undertaken to offset school deficits and ensure the sustainability of the financial position of the Council.
2.3	The list of adverse variances set out in the report are discussed.	So that Members have been informed of the underlying adverse variances and the need to address these budget areas in 2026/27.
2.4	The savings that have not been achieved in 2025/26 and previous years are discussed.	So that Members are aware of the value of savings that have not been achieved in 2025/26 and in previous financial years and the need to address these budget areas in 2026/27 through delivery of the savings or mitigation.
2.5	That the report is referred to Resources Scrutiny Committee for consideration.	To enable the Scrutiny Committee responsible for finance to review the year end position.

3. What is the background to this report?

3.1. Following the end of the financial year, Cabinet is provided with provisional outturn figures for the Council. It is anticipated that the Statement of Accounts will be approved by Council in October 2026, which will follow the external audit by Audit Wales.

3.2. This report is to be referred to Resources Scrutiny Committee.

4. What issues are there to be considered?

Council Fund

4.1. Council on 10th March 2025 approved the revenue budget for 2025/26 and earlier in the year on 13th January 2025 approved the Housing Revenue Account (HRA) budget for 2025/26.

4.2. There continue to be demand pressures associated with Additional Learning Needs and Social Services, both Adult and Children's Services. There is also some pressure in respect

of finalising delivery of savings proposals outstanding across 2023/24 and 2024/25 and some projected delay on implementation of 2025/26 savings. Some provision for the delay on implementation of savings has been made through £2m Budget Risk Reserve which has been used in full in 2025/26.

4.3. This represented budgeted net expenditure for the Authority of £331.574m. Total expenditure was to be financed by Revenue Support Grant (£176.793m), National Non-Domestic Rates contribution (£47.654m) and Council Taxpayers (£105.877m) as well as provision for collection of arrears of £1.250m.

4.4. The directorate revenue budgets have been amended and approved by Cabinet during the financial year. Some further virements are requested as part of this report as detailed below and are further detailed in the service specific appendices.

Table 4 - Virements Requested

	Revised Budget 2025/26	Virement Requested	Revised Amended Budget 2025/26
	£000's	£000's	£000's
Learning & Skills	142,112	0	142,112
Social Services	106,707	0	106,707
Environment and Housing	30,964	0	30,964
Place	3,021	0	3,021
Corporate Resources	15,487	33	15,520
General Policy	33,283	-33	33,250
Use of Reserves	0	0	0
Total	331,574	0	331,574

4.5. Total transfers from reserves of £4.612m were made up of a £47k contribution from the Council Fund. There was approximately £3.445m transferred into reserves and £2.600m transferred from specific reserves for planned use of reserves for project delivery or funding for teams. Unplanned use of reserves totalled £2.980m corporately with a further £6.690m resulting from the increase in school net deficits. The Housing Revenue Account made a £6.028m transfer into the Housing Revenue Account and there was a £1.767m drawdown from reserves to fund the capital programme. A £7m transfer out of earmarked reserves into a ringfenced reserve as part of arrangements to offset the school's net deficit was made as part of year end reserve adjustments and is reported in more detail in the reserves section of this report.

4.6. The following table compares the amended budget and the actual expenditure, including transfers to and from reserves, for the Council. The final column shows the net transfers to specific reserves for each directorate which has been included within the actual expenditure figures.

Table 5 – Summary Outturn

	Amended Revenue Budget	Actual	Variance +Favourable	Net Transfer to /(From) Reserve
			() Adverse	
	£'000	£'000	£'000	£'000
Learning & Skills (Schools)	128,568	135,258	(6,690)	(63)
Learning and Skill (Central)	13,544	13,715	(171)	(198)
Social Services	106,707	109,920	(3,213)	(240)
Environment and Housing	30,964	32,812	(1,848)	438
Place	3,021	3,197	(176)	(200)
Corporate Resources	15,519	16,077	(558)	927
General Policy	20,915	18,1954	2,721	(1,508)
Council Tax Reduction Scheme and Arrears	12,335	12,585	(251)	0
Council Tax Surplus	0	(469)	469	0
Total Provisional Outturn (Excl Unplanned Reserves)	331,573	341,291	(9,717)	(844)
Unplanned Use of Reserves Schools	0	(6,690)	6,690	6,690
Unplanned Use of Reserves Other	0	(2,980)	2,980	2,980
Total Provisional Outturn	331,573	331,621	(47)	8,826
Movement on General Fund				47
Capital Programme Funded from Reserves				1,767
Movement on Housing Revenue Account				(6,028)
Total Movement on Council Fund and Specific Reserves				4,612

4.7. A detailed analysis of the outturn is provided at Appendix 1.

4.8. A number of the Council's budgets continue to be under considerable pressure, a summary of the key headline pressures in year is set out below.

4.9. Schools out-turned with a slightly more favourable position than had been reported during the year which was in part due to additional grant income from Welsh Government and an additional contribution from central Learning and Skills of £700k distributed on a formula basis. Schools had to draw down £6.69m from reserves in order to outturn at the 2025/26 budget. The opening position on school balances was a £4.1m deficit and as a result schools balances carried forward to 2026/27 are now in an overall deficit position of £10.827m. Some schools were able to achieve a balanced budget in year (21 schools) and the reminder (32) with a net deficit.

4.10. The closing position identifies that 32 schools (60% of all schools) were in a deficit position as at 31st March 2026, and that total deficit balances amounted to £14.3M. Whilst 21 schools (40% of all schools) were in a surplus position as at 31st March with total surplus balances amounting to £3.47m. The overall net deficit of £10.827m amounts to just under 8% of the school's budget share.

4.11. In Central Learning and Skills, a key ongoing pressure is the School Transport budget. Local Education Authorities have a statutory duty to provide free school transport for pupils of statutory school age who reside beyond a certain distance to their nearest appropriate school, those who have an unavailable walking route to school and those who have Additional Learning Needs (ALN) who require access to specialist provision. The volume of pupils attending Ysgol y Deri increased again during 2025/26 and along with frequent displays of challenging behaviour cost of this transport have risen. The number of requests for pupils to travel alone to accommodate their needs has greatly increased. Mainstream transport continues to run for pupils who are not able to get into their catchment school as they are full, lack of spaces within catchment schools continues, the number of pupils being transported to schools outside the catchment is increasing, all resulting in pressure on the budget. In addition Passenger Transport providers are continuing to request additional funding in order to meet their rising costs. This is often seen in the tender prices that are being submitted. The Vale of Glamorgan Council is not alone in this with nearly all other LAs in Wales reporting substantial overspends on school transport.

4.12. Significant pressures have continued to develop in Social Services in 2025/26 and reflect the ageing demographic, an increasing complexity of need and an increase of Children and Young People Looked after with an increasing complexity of need. This position reflects pressures seen across local government nationally.

4.13. Children's Services has reported a significant adverse variance relating to increased external placement costs given the complexities of the care proceedings, care requirements of children and young people currently being supported and the high cost placements some of these children require to meet their needs. There are a number of pressures that are detailed in the appendix; chief drivers are the External placement budget which overspent by £1.06m and bespoke accommodation arrangements costing £634k. Again, this position reflects pressures seen across local government nationally and has been mitigated by WG grant including in 2025/26.

4.14. An overspend was also reported in Adult Services in respect of Domiciliary Care and Residential and Nursing Home Payments of approximately £3.5m. An increase in spend across nursing home and residential care, particularly for older people is reflective of the rising cost of care in this area. Complex cases and some cases in dispute were not resolved until late on in the year. This is offset by deferred income receipts, as past costs are recouped from house sales which was £1.4m above the target level.

4.15. There was also a £383k variance associated with Council run care homes in 2025/26, however this was in part offset by staff vacancies within the service area in year.

4.16. In Environment and Housing, key pressures for the service included £399k on additional pothole and patching works, £170k on street lighting energy costs. In addition, there is significant pressure in the service in relation to the lag in implementation of savings relating to car parks, parks and enforcement which totals approximately £1.016m across the service which has been offset in part by staff vacancies and additional income across the service. The enforcement saving has been impacted by the late delivery of the camera car and income levels will be kept under close review in 2026/27.

4.17. Housing received additional income supporting people and refugee resettlement schemes which will be carried forward in the Housing and Homelessness reserve some of which will be used towards the costs of the Rapid Housing Response programme and Resettlement demands in the medium term. The service also incurred some additional one off costs associated with exiting the contract with the Holiday Inn Express. This will be funded from the Homelessness and Housing reserve and the legal risk reserve.

4.18. The capital charges budget underspent as the Council is currently able to borrow internally due to the level of Council reserves saving the interest costs associated with external borrowing, however, going forward the ability to utilise internal borrowing will depend on the level of reserves and these are expected to reduce in the near future. The Council also benefitted from increased interest returns on its reserve balances during 2025/26.
Whilst the Council Tax team continued to make significant progress on arrears this was offset by some provision for arrears now built into the budget and an increase provision for bad debts which was required and reflects some increase in the quantum of arrears due to the introduction of premiums on empty homes and second homes.

4.19. Appendix 1b to the report includes a breakdown of the budget by type of income and expenditure and reflects the gross expenditure of the Council as well as the scale of income from grants and fees and charges.

Table 5 – Budget Analysis by Category

Directorate/Service	Total Expenditure	Total Income	Net Budget
	£'000	£'000	£'000
Learning and Skills (incl. Schools)	198,363	(56,080)	142,283
Social Services	137,559	(28,439)	109,120
Environment and Housing (incl HRA)	91,755	(60,497)	31,258
Corporate Resources	39,352	(23,725)	15,627
Place	8,179	(5,157)	3,021
Policy	36,724	(6,415)	30,310
Grand Total	511,933	(180,313)	331,620

4.20. Across services the Council continued to receive around 150 revenue grant streams totalling in excess of £93.871m in 2025/26 and this included funding across a significant number of grant bodies as set out below.

Table 6 – Grant Analysis

Revenue Grants	**£'000**
Arts Council	4
PAKUK	2,733
HM Land Registry	68
Department of Work and Pensions	19,360
Ministry for Housing, Communities and Local Government	8,085
Cardiff and Vale University Health Board Include RIF (Distributed by RPB)	3,383
Police and Crime Commissioner	199

Public Health Wales	142
Ministry of Defence	11
Welsh Government (Incl Medr)	55,397
Welsh Local Government Association	369
Youth Justice Board	200
Home Office	514
Other	138
Grants via Central South Consortium	363
Monmouthshire CC - Bus Services Support	2,905
Total Specific Revenue Grants	**93,871**
Revenue Support Grant	176,793
Non Domestic Rates Contribution	47,654
Total Unhypothecated Grants	**224,447**

Directorate Summaries

4.21. The main reasons for the variances are set out in the supporting appendices to this report with the summary positions provided below.

Learning and Skills

4.22. Table 7 below provides detail of the outturn for the Learning and Skills Directorate. The outturn was an adverse variance of £171k after allowing for an overspend against School Transport of £259k. A detailed analysis if the outturn for Learning and Skills can be found in Appendix 2.

Table 7 – Learning & Skills Outturn

Directorate/Service	Adjusted Revised Budget	Outturn (net of reserve transfers)	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Learning and Skills				
Schools	128,568	135,258	(6,690)	(63)
Unplanned use of school reserves	-	(6,690)	6,690	6,690
Subtotal Schools	**128,568**	**128,568**	**-**	**6,627**
Strategy, Culture, Community Learning & Resources	5,233	5,876	(643)	(219)
Directors Office	268	260	8	-
Additional Learning Needs & Wellbeing	5,392	5,019	373	21
Standards and Provision	2,651	2,301	350	-
School Transport	-	258	(258)	-
Total Learning and Skills (incl. Schools)	**142,112**	**142,283**	**(171)**	**6,429**

4.23. The Overall Schools position is also further noted in Appendices 2 and 3 and summarised in the table below. The net deficit reserve position of £10.827m is offset by a specific reserve of £10.827m the additional reserve has been identified by reducing other earmarked

reserves by £7m which is set out in the reserves section of this report, this additional provision was planned as part of budget planning for 2026/27.

4.24. The Director of Learning and Skills has worked with schools and governing bodies to develop plans to address deficits but there remain a number of schools with high irrecoverable deficits. These Director of Learning and Skills has been meeting on a regular basis with the Chief Executive, Director of Learning and Skills, Head of Finance and Leader across September and October to discuss strategies to address these challenges, with further steps taken on a case by case basis and potentially to consider taking some of the statutory measures. Further support will be provided to schools with smaller deficits to support the delivery of recovery plans as agreed with the Director of Learning and Skills. Some of the actions that have been taken to date are summarised below.

- Teaching and Learning Challenge appointment of external support.
- Developed a new training package for Business Managers.
- Developed a new Business Manager Network.
- Initiated a procurement review with appointment of a procurement officer to enable cluster procurement.
- Review of Financial Governance has been undertaken by Internal Audit.
- Benchmarking work regarding schools budgets with two other Welsh Local Authorities.
- Task and Finish work with Scrutiny Committee on ALN Resource Bases.
- Support for some schools with development of a childcare offer.
- Work with the Education Endowment fund to provides training to increase confidence of Mainstream teachers to respond to the challenges of pupils will ALN in the classroom.
- Identification of peer support for schools where appropriate.
- Initiation of Formula review exercise.
- Work with Head Teachers Steering Group and Budget Forum.

4.25. Any school with a deficit balance as at 31st March 2026 has been asked to prepare a recovery plan eradicating the deficit over a 3 year period, which is due prior to the deadline of 31st May 2026, work is now ongoing to meet with schools to review recovery plan proposals.

4.26. With 32 schools in deficit at year end and some increasing and new deficits emerging in 2026/27 the need to further increase this provision will need to be further considered in September 2026 following the initial assessment of School Recovery plans and prospects for improvement in the projected school outturn position in year.

Table 8 School Balances

Sector	No. of schools in Surplus	Gross Surplus Value	No. of schools in Deficit	Gross Deficit value
		£000's		£000's
Primary	17 (39%)	1,772	27 (61%)	(10,112)
3-19 schools	1 (50%)	165	1 (50%)	(813)
Secondary	2 (33%)	1,114	4 (67%)	(3,378)
Special	1 (100%)	425	0 (0%)	0
TOTAL	**21 (40%)**	**3,476**	**32 (60%)**	**(14,303)**

4.27. **Learning and Skills Adverse Variance Analysis**

4.28. Despite an overall underspend there are a number of adverse variances as set out below

Service Area	Adverse Variance 2025/26	Brief Reason for Variance	RAG Rating 2026/27
	£000s		
Libraries	£81k	Income targets increased by £60k in 2023/24 and not realised impacted by reduced usage, payment channels available and the nature of payments being less than £5.	Amber – Focus on payment transformation and increasing usage
Penarth Pier Pavilion	£80k	Income generated not sufficient to cover costs and some works have been undertaken on site to ensure the building remains safe.	Green – It is envisaged that the service will be self-funding though this is to be monitored closely.
Arts Central	£63k	The Arts Service Budget was cut as a saving in 2023/24, the service has not been reduced in line with the saving.	Red – This remains a significant challenge and forms part of a wider review of Cultural Services
Adult and Community Learning	£32k	The ACL service was unable to fully implement efficiency savings introduced in 2023/24, Grant income was insufficient to cover the Welsh for Adults service cost. Income generated is insufficient to cover increasing costs.	Amber – Welsh for Adults has transferred to another organisation from Jan 26 unlikely to meet all identified efficiency savings in 2026/27

Social Services
Table 9 – Social Services Outturn

Directorate/Service	Adjusted Revised Budget	Outturn (net of reserve transfers)	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Social Services				
Children and Young People	25,195	27,069	(1,873)	169
Adult Services	72,881	74,080	(1,199)	(410)
Resource Management & Safeguarding	8,631	8,772	(141)	0
Total Social Services	106,707	109,920	(3,213)	(240)
Unplanned Use of Reserves	0	(800)	800	800
Total Social Services	106,707	109,120	(2,413)	560

4.29. Table 9 above provides detail of the outturn for the Social Services Directorate. The outturn was an adverse variance of £2.413m after the unplanned transfer from reserves of £800k,

this adverse variance will be met by the Policy underspend. The outturn is further detailed in Appendix 4.

4.30. Social Services Adverse Variance Analysis

4.31. There are a number of key adverse variances driving the overall position as set out below.

Service Area	Adverse Variance 2025/26	Brief Reason for Variance	RAG Rating 2026/27
	£000s		
Children and Young People Services	1,868	Overspend on external placements in part due to a higher than projected Children and Young People Looked after and high costs of some placements and bespoke packages.	Amber – This position is likely to be mitigated given the right sizing of the budget as part of the 2026/27 process and the further implementation of transformational schemes.
Adult Services	1,197	Main drivers are Community Care Packages overspend including the resolution of some disputed cases and Significant Provision for Bad Debts Charge largely relating to 2024/25 debt.	Amber – Overspends in 2025/26 have been considered as part of the 2026/27 fee setting exercise with some increases funded by Cost Pressures. Focus on debt recovery to drive down provision for bad debts in 2026/27.
Local Authority Care Homes	363	Overspend across all four homes largely driven by agency usage and staffing pressures	Amber – Cost pressures awarded to mitigate these pressures full cost of care review is being undertaken during 2026/27

Environment and Housing

Table 10– Environment and Housing Outturn

Directorate/Service	Adjusted Revised Budget	Outturn (net of reserve transfers)	Variance	Use of/ (Transfer to) Reserves
	£'000	£'000	£'000	£'000
Environment and Housing				
Neighbourhood Services & Transport	25,663	26,992	(1,329)	132
Building Services	667	799	(132)	0
Building/Cleaning Services	1,081	1,453	(372)	0
Regulatory Services	1,711	1,725	(14)	0
Council Fund Housing	2,342	1,842	500	306
Planned Use of Reserves (Council Fund Housing)	(500)	0	(500)	0

Public Sector Housing (HRA)	(440)	(6,028)	5,588	0
Use of Reserves HRA	440	6,028	(5,588)	(6,028)
Total Environment and Housing	30,964	32,812	(1,848)	(5,589)
Unplanned Use of Reserves		(1,554)	1,554	1,554
Total Environment and Housing	30,964	31,258	(254)	(4,035)

4.32. The Environment and Housing budget outturn was an adverse variance of £1.848m offset by unplanned use of reserves of £1.554m this is reduced to an adverse position of £254k. The remaining adverse variance relating to this service area is being offset by an underspend within the Policy budget.

4.33. Environment and Housing Adverse Variance Analysis

4.34. There are a number of adverse variances within Neighbourhood Services and Transport and Building Cleaning and Security as set out below.

Service Area	Adverse Variance 2025/26	Brief Reason for Variance	RAG Rating 2026/27
	£000s		
Building Cleaning and Security	372	Projected £200k saving re Dock Offices not realised in 2025/26. There are increasing staffing costs in part due to use of overtime and agency to cover long term absence. Some investment in equipment for new contracts in 2026/27.	Amber – The Docks Office had not been vacated but has now been and the cleaning hours reduced but this needs to be considered as part of the wider organisation with the implementation of the new Corporate Landlord model.
Operational Highways	896	Includes Street Lighting energy costs overspend of £173k and Highways patching overspend of £399k	Red – Cost Pressure awarded for Highways Patching of £200k for 2026/27 based on 2025/26 likely to see continued overspend in this area and increased pressure for Street Lighting energy costs also.
Winter Maintenance	100	Winter Maintenance activity was higher than planned in 2025/26 increased vehicle costs incurred in year.	Amber – Weather dependent, likely to be impacted by increased fuel costs in 2026/27.
Street Cleansing	178	Overspends relating to disposal of street waste and higher energy and fleet costs than budgeted.	Red - These costs are likely to be ongoing for the service.
Parks	251	High levels of one off unbudgeted requests within the service and unplanned maintenance repairs.	Amber – Likely ongoing unplanned maintenance and one off
Enforcement	199	Significant amount of unbudgeted spend incurred on this cost centre some of which is one off associated with the introduction of the additional camera car that was later than	Amber – Keep income generation under review in 2026/27 and revise budget to reflect increased costs and associated increased income targets.

		anticipated in 2025/26 and therefore had limited impact of income generation	
Car Parks	610	Overspend mainly relates to rates costs associated with operating car parks, savings had been made against the multi storey car park budget which will need to be mitigated else whereas the car park remains open,	Red - £150k cost pressure awarded to mitigate some of the savings not implemented in this area. Further reviews underway which could impact income opportunities in future years unlikely to result in additional income in 2026/27.
Construction and Development	771	Some late spend identified against grant schemes and income targets not achieved in full in year.	Amber – Income targets are challenging however a new approach is proposed for managing income and expenditure in 2026/27 this area will be monitored closely

4.35. In addition, the Housing Revenue Account transferred £6.028m into reserves, this is due to slippage and additional grant received in the capital programme and will be taken forward as a contribution towards expenditure in 2026/27 which will reduce reserves to the levels set out in the Housing Improvement Programme.

4.36. A detailed analysis of the outturn is attached at Appendix 5

Corporate Resources

Table 11 – Corporate Resources Outturn

Directorate/Service	Adjusted Revised Budget	Outturn (net of reserve transfers)	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Corporate Resources				
Resources	15,950	16,582	(632)	927
Housing Benefit	(431)	(505)	74	0
Total Corporate Resources	15,519	16,077	(558)	927
Unplanned Use of Reserves	-	(450)	450	450
Total Corporate Resources	15,519	15,627	(108)	1,377

4.37. The Corporate Resources budget outturn was an adverse variance of £558k this was offset by an unplanned use of reserves of £450k. A detailed analysis of the outturn is attached at Appendix 6.

4.38. Corporate Resources Adverse Variance Analysis

4.39. There are a number of key adverse variances driving the overall position as set out below.

Service Area	Adverse Variance 2025/26	Brief Reason for Variance	RAG Rating 2026/27
	£000s		
Democratic Services	30	Adverse variances against Land Charges due to an unrealised headcount reduction and income deficit and a significant £187k postage budget overspend. Offset in year by one off income and contributions	Amber – Work to be undertaken to determine the main drivers of the overspend for postage and to review options for the delivery of he headcount reduction.
Legal Services	220	Use of consultancy services to cover key vacant post at cost of £161k, Locum agency support has also been required throughout the year. Some shortfall against historic income targets for Emergency Duty and Insurance Receipts.	Amber - Consultancy arrangement is ending in June 2. Some interim agency and Locum support offset by pressures awarded as part of the 2026/27 budget.
Facilities	716	This is due in part to unrealised savings of £350k relating to the Dock Office site but also adverse variances for utility and rates costs. Repairs and Maintenance costs were overspent by £92k including £15k on lift maintenance.	Amber - £100k cost pressure awarded to mitigate the utilities overspend team working to resolve water and rates overspends in 2026/27. Docks saving will be delivered in part in 2026/27 as now vacated and Levelling works have commenced.
Oracle System Implementation	96	New 3 year contract commenced in September 2025 at increased cost reflecting increased number of licences required as the system has been rolled out across Vale of Glamorgan schools.	Green - This pressure has been mitigated as part of the 2026/27 cost pressure award for Oracle costs.
Human Resources	70	Agency overspend of £56k and costs associated with statutory fire risk assessments. Costs relating to flu vaccines and Disclosure and Barring Services checks have also increased.	Amber – agency costs have been resolved as posts have been established as result of the 2026/27 cost pressure award. Fire risk assessment pressure is expected to remain.

Table 12 – Place Outturn

Directorate/Service	Adjusted Revised Budget	Outturn (net of reserve transfers)	Variance	Use of/ (Contribution to)Reserves
	£'000	£'000	£'000	£'000
Place			-	
Regeneration	1,577	1,407	170	71
Sustainable Development	1,444	1,790	(346)	(271)

Total Place	3,021	3,197	(176)	(200)
Unplanned Use of Reserves		(176)	176	176
Total Place	3,021	3,021	0	(24)

4.40. The Place budget outturn was a breakeven position after an unplanned transfer from reserves of £176k to fund a shortfall on planning fees in 2025/26. A detailed analysis of the outturn is attached at Appendix 7.

4.41. Place Adverse Variance Analysis

4.42. The key adverse variance in the service is set out below.

Service Area	Adverse Variance 2025/26	Brief Reason for Variance	RAG Rating 2026/27
	£000s		
Sustainable Development	381	There has been a reduction in application numbers which reflects a pattern observed across Wales and partly reflects the wider economic position. Uplift in planning fees implemented in December 2025 so minimal impact in 2025/26.	Green – Likely to be mitigated now that the planning increase is in place and the progression of the Replacement Local Development Plan. Income levels will be monitored on a monthly basis.

General Policy

Table 13 – General Policy Outturn

Directorate/Service	Adjusted Revised Budget	Outturn (net of reserve transfers)	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Policy				
Members and Democratic	1,730	1,747	(17)	
General Policy	1,289	1,348	(59)	(1,708)
Borrowing and Investments	7,208	4,262	2,946	
Levies and Precepts	8,761	8,881	(120)	
Insurance	1,928	1,956	(28)	202
Council Tax Reduction Scheme and Arrears	12,335	12,585	(250)	
Council Tax Surplus	-	(469)	469	
Total Policy	33,251	30,311	2,940	(1,508)

4.43. The General Policy outturn was a £2.940m favourable variance after a net transfer to reserves of £1.508m. A detailed analysis of the outturn is attached at Appendix 8.

4.44. This favourable variance includes a Council Tax surplus of £469k and an overspend against the Council Tax reduction scheme of £250k. Whilst the Council Tax team continue to make significant progress in collecting old year arrears, a n increase in provision for bad

debts has been required reflecting the increased quantum as a result of the introduction of premiums for empty homes and second homes.

4.45. Housing Revenue Account

4.46. Council on 13th January 2025 agreed the Authority's 2025/26 Housing Revenue Account (HRA) budget.

4.47. The Housing Revenue Account (HRA) out turned £6.028m surplus, which will transfer into the HRA working balance reserve. This is significantly more than the expected £440k, which is due to the housing improvement program being funded by borrowing instead of a contribution from revenue. The HRA working balance will be reviewed and adjusted to bring the working balance back in line with the Housing business plan 2026/27.

4.48. A detailed analysis of the outturn is included at Appendix 5.

4.49. **Insurance Fund**

4.50. The total Insurance Fund comprises of both a provision and a reserve. The provision represents potential liabilities on known claims and the reserve relates to claims not yet made. There was a deficit on insurance transactions of £131k in year after an adjustment to the provision has been made. Following analysis of outstanding claims the provision was increased by £72k. A breakdown is shown in the following table.

Table 14 – Insurance Fund

	Provision	Reserve	Total
	£0	£0	£0
Opening Balance	1,779	4,954	6,733
Additional Provision Made	72		72
Surplus/(Deficit) on Insurance Transactions		-203	- 203
	1,851	4,751	6,602

4.51. Building Control

4.52. The year-end position on the Building Control Trading Account was a transfer of £56k into the Trading Account. The final balance on the Trading Account is now £137k.

Table 15 – Building Control Account

	Chargeable to Trading Account	Non- Chargeable	Total
	£000	£000	£000
Employee Costs	249	98	347
Transport	12	5	17
Supplies & Services	14	5	19

Support Services	78	48	126
Total Expenditure	**353**	**156**	**509**
Building Regulations fees	(411)	0	(411)
Provision for Bad Debt	2	0	**2**
Total Income	**(409)**	**0**	**(409)**
Total	**(56)**	**156**	**100**

4.53. **Trading Operations**

4.54. The Trading Organisations referred to in this section are made up of Building Maintenance, Caretaking and Security and Building Cleaning and Courier.

4.55. The provisional figures for the Trading Services are shown below:

Table 16 – Trading Operations

Outturn Summary	Amended Budget 2025/26	Actual Outturn 2025/26	Variance	Use of Reserves 2025/26
	£000's	£000's	£000's	£000's
Building Maintenance Trading Account	0	265	(265)	(265)
Building Cleaning Trading Account	1,082	1,453	(371)	(371)
Building Maintenance Twin Hat Underspend	667	534	133	133
Courier Account	(1)	0	(1)	(1)
Total	1,748	2,252	(504)	(504)

4.56. Explanations of the variances are shown in Appendix 5.

4.57. Efficiency Targets

4.58. As part of the Final Revenue Budget Proposals for 2025/26, an efficiency target of £8.771m was set for the Council which includes £1.2m for schools; this is a very challenging savings target and builds on challenging savings targets set over the past two years.

4.59. The current position in respect of the 2025/26 81% was reported as achieved by 31st March 2025) and past year savings 61% of the combined 2024/25 and 2023/24 is detailed in Table 19 below. This is slightly lower at outturn than had been reported throughout the year.

4.60. It should be noted that this analysis shows the schools savings target of £1.2m is achieved but in practice the increase in deficits for schools suggests that schools have not taken steps to achieve these savings. The allocation of the sum will not be linear and will reflect the allocation of the schools formula budget. This saving is flagged as red in the context of the high number of schools reporting deficits in 2025/26.

Table 18 – Outturn Position 2025/26 Savings

Directorate	Amount Proposed	Amount Achieved in Year	Amount Mitigated Other	% Achieved/ Mitigated	RAG
Learning and Skills	512	512	-	100%	Green
Social Services	3,624	2,892	74	82%	Amber
Neighbourhood Services and General Fund Housing	2,322	780	680	63%	Red
Place	238	168	-	71%	Amber
Corporate Resources and Policy	875	665	150	93%	Amber
Delegated Schools	1,200	1,200		100%	
Total 2025/26	**8,771**	**6,217**	**904**	**81%**	**-**

4.61. The Shortfall against the 2025/26 savings target is broadly in line with 2024/25. Although some outstanding savings also persist from 2024/25. This is perhaps not unexpected given this increasing complexity of savings implemented and consequently provision has been made against non-delivery of savings in 2025/26 of £2m.

4.62. Delivery of savings is monitored closely through SLT, Reshaping Board and the Social Services Programme Board and additional capacity to support he implementation of savings has been introduced through the Transformation Team. Further consideration of implementation timelines will be factored into budget setting for 2026/27 and the Medium Term Financial Plan.

4.63. The shortfall against Neighbourhood Services requires work in respect of car parking provision and transfer of assets to continue in 2025/26 and will be supported through some additional resource for asset transfer.

4.64. Whilst Social Services has not achieved the savings target in full during 2025/26 this is largely due to the need to handle any placement moves very carefully and the savings will be kept under review throughout the year.

4.65. The shortfall in Place relates to issues around the implementation of the ANPR solution for Country parks which is as a result of additional time taken to ensure the most appropriate solution is invested in. However, this has been mitigated by other savings in year.

4.66. The shortfall against Corporate Resources relates to the delay in the realisation of asset savings predominantly relating to the Docks Offices the service will work to prioritise the mitigation of this saving in year.

4.67. The Position for 2023/24 and 2024/25 outstanding savings is also shown below.

Table 19 – Quarter 3 Position 2023/24 and 2024/25 Savings

Outstanding Prior Year Targets 2023/24 and 2024/25

Directorate	Amount Proposed	Amount Achieved Prior Year	Amount Achieved /Mitigated 2025/26	% Achieved	RAG
Learning and Skills	295	167	0	57%	Amber
Social Services	700	300	250	79%	Amber
Neighbourhood Services and General Fund Housing	776	251	175	55%	Red
Place	20	0	20	100%	Green
Corporate Resources and Policy	598	40	243	47%	Red
Total Prior Year	**2,389**	**758**	**688**	**61%**	**-**

4.68. Attached at Appendix 9 is a statement detailing all savings targets for 2025/26 and the current progress against them.

4.69. **Reserves**

4.70. A reserve is an appropriation from a revenue account and does not constitute a cost of service until the expenditure is eventually incurred. A reserve does not cover a present obligation or liability and is a voluntary means of setting aside monies for future requirements either capital or revenue.

4.71. As part of the preparation for the 2026/27 budget a forecast £7m reallocation of reserves was set out to match the projected school net deficit these transfers have been undertaken as part of the outturn adjustments although the exact balances have been adjusted to reflect the available funds.

4.72. The reallocation exercise for reserves is set out in the table below.

Table 20 Reallocation of Reserves

As at	Reallocation of Reserves
	£'000
General Fund	1,000
Insurance	500
Learning and Skills	800
Social Services	1,000
Neighbourhood Services	181
Corporate Resources	250
Place	400
Cost of Living	93
Corporate Landlord	120
Reshaping Assets	400

Capital	600
Capital Regeneration and Levelling Up	70
Other Ringfenced Schools Reserves	1,313
School Deficit Reserve	- 6,727
Total Reserves	0

4.73. Table 21 below sets out the use of reserves for a variety of purposes including planned usage to fund Capital Expenditure, planned revenue usage in accordance with the earmarked purpose of the reserve, unplanned usage to fund emerging overspends during 2024/25 and planned transfers to reserves to set aside fund for specific purposes. The use of reserves to support the Capital programme has reduced to £1.797m and reflects slippage on the delivery of schemes in 2025/26. Where schemes have been reprofiled into 2026/27 this drawdown from reserves will now take place in 2026/27 to match expenditure.

4.74. Use of reserves includes full use of the Budget Risk reserve of £2m to offset delays on delivery of savings. In addition £500k of the Corporate Landlord Reserve was utilised to offset delays on the delivery of Dock Office Savings.

Table 21 – Reserves

As at	Balance 31/03/25	Capital	Planned Budget Movement 2025/26	Unplanned Budget Movement 2025/26	Schools and HRA	School Deficit Transfer	Provisional Balance 31/03/26
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
General Fund	13,000			(47)		(1,000)	11,953
Insurance	4,954		(203)			(500)	4,251
Learning and Skills	1,581					(800)	781
Social Services	2,009		0			(1,000)	1,009
Neighbourhood Services	2,241	(1,587)	(132)			(181)	341
Corporate Resources	500		(72)			(250)	178
Place	2,431	(91)	(129)	(177)		(400)	1,892
Other Services	1,702	(14)	242	(372)			1,557
Other Corporate	527		(41)				487
Homelessness and Housing	4,107		(93)				4,199
Cost of Living	124		(10)			(94)	20
Pay Pressures	3,764		(139)				3,625
Legal	1,000		(586)				415
Project Zero	1,040	(232)	(86)				894
Reshaping Risk and Investment	2,297		(167)				2,130

Corporate Landlord	3,822			(500)		(120)	3,202
Reshaping Assets	552	(100)				(400)	52
Digital Reshaping	1,268		(338)				931
Budget Risk	2,000			(2,000)			0
Capital Reserves							
Capital	7,083	338	(1,498)			(600)	8,318
Adaptations	14		410				424
Capital Regeneration and Levelling Up	2,034	(81)				(70)	1,884
Sub Total	58,050	(1,767)	774	(3,096)		(5,415)	48,546
Schools	(4,137)				(6,690)		(10,827)
Other Ringfenced Schools Reserves	1,327		(411)			(1,313)	156
School Deficit Reserve	4,100					6,727	10,827
Housing Revenue Account	3,88				6,028		9,913
Total Reserves	63,225	(1,767)	912	(3,096)	(662)	0	58,612

5 How evidence has been used to inform the report, including the views of others?

5.1 There is continuous review of the Council's finances which are reported through to Cabinet in Budget and Medium Term Financial Planning updates and quarterly monitoring of revenue and capital budget and treasury forecasts.

6 Next Steps

6.1 The Council's 2025/26 Draft Statement of Accounts will be reported to Governance and Audit Committee in July with the External Audit being undertaken by Audit Wales over the summer the indicative timetable proposes the audit is finalised by the end of September 2026 and then reported to Full Council for approval.

6.2 Outstanding items for 2025/26 will continue to be kept under review as part of 2026/27 monitoring such as savings not achieved and adverse variances. The outturn figures will inform statutory returns for Welsh Government.

7 How does this report support the Vale 2030 and Reshaping?

7.1 The Council's Financial Strategy is continually reviewed alongside Vale 2030 and Reshaping and are the principal means by which resources are directed to meeting the Council's corporate objectives.

8 **How does this support the Five Ways of Working?**

8.1 Vale 2030 sets out the Council's ambitions form 2025 through to 20230 and there has been demonstrable Integration in its developing with the Reshaping Programme and Medium Term Financial Plan.

8.2 The Council works well with its partners and this Collaboration also plays a part in the join delivery of services, most notably Shared Regulatory Service, Adoption Service and Regional Internal Audit Service.

Resources

9 **Finance**

9.1 As detailed in the body of the report.

10 **Workforce**

10.1 Where any potential employment impacts arise, the Council will follow its existing policies and procedures and ensure that there is full engagement with staff and the Trades Unions.

11 **Legal**

11.1 No Equalities Impact Assessment has been completed at this time. The Council's budget preparation process has due regard to the requirements of the Council's Strategic Equality Plan including the Equalities Act 2010 and Public Sector Equality Duty for Wales.
The subsequent development of specific proposals and strategies that form the Council's budget including savings proposals have had Equality Impact Assessments completed as part of budget setting.

11.2 The provisional outturn figures for the Council have been used in the preparation of the Statements of Accounts. Regulation 10(1) of the Accounts and Audit (Wales) Regulations 2014 (as amended) requires the Responsible Financial Officer to sign and date the Statement of Accounts and certify that they present a true and fair view of the financial position at the end of the year. This means that for 2025/26 the Statement of Accounts were certified by the Section 151 Officer by 30th June May 2026.

12 **Key Contacts**

12.1 **Who are the primary officers to contact with any comments and/or queries on the report?**

Lead Officer: Matt Bowmer Head of Finance/s151 Officer	Democratic Services Officer Matt Swindell Cabinet and Committee Services Officer. mlswindell@valeofglamorgan.gov.uk

Appendices

Appendix 1 – Revenue Outturn Position by Service and Spend Type

Appendix 2 – Schools Outturn

Appendix 3 – Learning and Skills

Appendix 4 – Social Services

Appendix 5 – Neighbourhood Services

Appendix 6 – Corporate Resources

Appendix 7 – Place

Appendix 8 – Policy

Appendix 9 – Savings 2025/26 and Prior Year

Background Documents

None.

Appendix 1a Outturn Revenue Monitoring Summary

Directorate/Service	Revised Budget	Virement	Adjusted Revised Budget	Outturn (net of reserve transfers)	Variance	Use of Reserves/ (Transfer to)
	£'000	£'000	£'000	£'000	£'000	£'000
Learning and Skills						
Schools	128,568	-	128,568	135,258	-6,690	-63
Unplanned use of school reserves	-		-	-6,690	6,690	6,690
Subtotal Schools	128,568	-	128,568	128,568	-	6,627
Strategy, Culture, Community Learning & Resources	8,054	-2,821	5,233	5,876	-643	-219
Directors Office	268		268	260	8	-
Additional Learning Needs & Wellbeing	5,392		5,392	5,019	373	21
Standards and Provision	2,651		2,651	2,301	350	-
School Transport	-		-	258	-258	-
National Insurance	-2,821	2,821	-	-	-	-
Total Learning and Skills (incl. Schools)	142,112	-	142,112	142,283	-171	6,429
Unplanned Use of Reserves	-	-	-			
Social Services						
Children and Young People	24,685	510	25,195	27,069	-1,873	169
Adult Services	73,056	-175	72,881	74,080	-1,199	-410
Resource Management & Safeguarding	8,714	-83	8,631	8,772	-141	-
Youth Justice	703	-703	-0	-	-0	-
National Insurance	-451	451	-	-	-	
Total Social Services	106,707	-	106,707	109,920	-3,213	-240
Unplanned Use of Reserves	-		-	-800	800	800
Environment and Housing						
Neighbourhood Services & Transport	25,909	-246	25,663	26,992	-1,329	132
Building Services	686	-19	667	799	-132	0
Building/Cleaning Services	1,081		1,081	1,453	-372	-
Regulatory Services	1,711		1,711	1,725	-14	-
Council Fund Housing	2,367	-25	2,342	1,842	500	306
Planned Use of Reserves (Council Fund Housing)	-500		-500	-	-500	-
Public Sector Housing (HRA)	-440	-	-440	-6,028	5,588	-
Use of Reserves HRA	440	-	440	6,028	-5,588	-6,028
National Insurance	-290	290	-	-	-	
Total Environment and Housing	30,964	-	30,964	32,812	-1,848	-5,589
Unplanned Use of Reserves				-1,554	1,554	1,554
Corporate Resources						
Resources	16,256	-306	15,950	16,582	-632	927
Housing Benefit	-431		-431	-505	74	-
National Insurance	-338	338	-	-	-	-
Total Corporate Resources	15,487	32	15,519	16,077	-558	927
Unplanned Use of Reserves	-	-	-	-450	450	450
Place					-	
Regeneration	1,622	-45	1,577	1,407	170	71
Sustainable Development	1,530	-86	1,444	1,790	-346	-271
Private Housing	-	-	-	-	-	-
National Insurance	-131	131	-	-	-	-
Total Place	3,021	-	3,021	3,197	-176	-200
Unplanned Use of Reserves				-176	176	176
Policy						
Members and Democratic	1,730		1,730	1,747	-17	
General Policy	407	882	1,289	1,348	-59	-1,710
Borrowing and Investments	8,122	-914	7,208	4,263	2,945	
Levies and Precepts	8,761		8,761	8,881	-120	
Insurance	1,928	-	1,928	1,956	-28	202
Council Tax Reduction Scheme and Arrears	12,335		12,335	12,585	-250	
Council Tax Surplus			-	-469	469	
Total Policy	33,283	-32	33,251	30,311	2,940	-1,508
Transfer from Council Fund				-47	47	47
Grand Total	331,574	-	331,574	331,574	-	2,846

Funding	
Revenue Support Grant	-176,793
NDR Contribution from Pool	-47,654
Council Tax Arrears	-1,250
Council Tax	-105,877
Total Funding	-331,574

Movement in Reserves		
Unplanned Use of Reserves		2,980
Use of Reserves Schools		6,690
Transfer into Reserves		-3,445
Planned Use of Reserves (Projects)		2,600
HRA		-6,028
Total		2,797
Capital Movement		1,767
General Fund Movement		47
Total		4,612

Appendix 1b Outturn Revenue Monitoring Summary

Directorate/Service	Budget								
	2025/26								
	Employees	Other Expenditure	CERA	Use of Reserves	Total Expenditure	Grant Income	Other Income	Total Income	Net Budget
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Learning and Skills									
Schools	146,004	21,782	286	-6,627	161,445	-25,733	-7,143	-32,877	128,568
Subtotal Schools	146,004	21,782	286	-6,627	161,445	-25,733	-7,143	-32,877	128,568
Strategy, Culture, Community Learning & Resources	6,632	17,832	763	-525	24,702	-17,425	-846	-18,271	6,431
Directors Office	259	1	-	-	260	-	-	-	260
Additional Learning Needs & Wellbeing	3,340	3,762	-	-21	7,081	-1,077	-1,281	-2,358	4,723
Standards and Provision	3,284	1,591	-	-	4,875	-2,518	-56	-2,574	2,301
Total Learning and Skills (incl. Schools)	159,519	44,968	1,049	-7,174	198,363	-46,753	-9,327	-56,080	142,283
Social Services									
Children and Young People	12,121	20,512	10	-969	31,674	-4,817	-588	-5,405	26,269
Adult Services	11,686	80,571	27	410	92,692	-9,351	-9,262	-18,613	74,080
Resource Management & Safeguarding	10,717	2,472	3	-	13,193	-1,556	-2,865	-4,421	8,772
Youth Justice		-		-					
Total Social Services	34,524	103,555	40	-560	137,559	-15,724	-12,715	-28,439	109,120
Environment and Housing									
Neighbourhood Services & Transport	15,446	32,203	648	-1,796	46,501	-11,058	-9,237	-20,294	26,207
Building Services	1,313	-753	-	-132	428	-25	-	-25	402
Building/Cleaning Services	3,323	-1,868	-	-372	1,083	-	-2	-2	1,081
Regulatory Services	2,088	2,386	-	-9	4,465	-1,852	-887	-2,739	1,725
Council Fund Housing	1,884	9,579	23	-306	11,180	-8,805	-532	-9,338	1,842
Public Sector Housing	3,512	17,863	738	5,985	28,099	-248	-27,851	-28,099	-
Total Environment and Housing	27,566	59,411	1,409	3,369	91,755	-21,989	-38,509	-60,497	31,258
Corporate Resources									
Resources	16,799	5,142	-	-1,377	20,564	-1,995	-2,437	-4,432	16,132
Housing Benefit	-	18,788	-	-	18,788	-19,293	-	-19,293	-505
Total Corporate Resources	16,799	23,930	-	-1,377	39,352	-21,288	-2,437	-23,725	15,627
Place	4,886	3,268	190	-165	8,179	-2,916	-2,241	-5,157	3,021
Total Place	4,886	3,268	190	-165	8,179	-2,916	-2,241	-5,157	3,021
Policy									
Policy	530	34,686	197	1,312	36,724	-647	-5,298	-5,946	30,780
Council Tax Surplus							-469	-469	-469
Total Policy	530	34,686	197	1,312	36,724	-647	-5,767	-6,415	30,311
Transfer from Council Fund				-47	-47				-47
Grand Total	243,824	269,819	2,885	-4,642	511,886	-109,317	-70,997	-180,313	331,574

Funding	
Revenue Support Grant	-176,793
NDR Contribution from Pool	-47,654
Council Tax Arrears	-1,250
Council Tax	-105,877
Total Funding	-331,574

Deficit balances are highlighted in yellow

	Closing Schools Balances as at 31st March	Balance 31.03.15	Balance 31.03.16	Balance 31.03.17	Balance 31.03.18	Balance 31.03.19	Balance 31.03.20	Balance 31.03.21	Balance 31.03.22	Balance 31.03.23	Balance 31.03.24	Balance 31.03.25	Balance 31.03.26	In-Year move. on last FY
Primary Schools	Albert Primary	£62,501	£67,991	£97,944	£92,943	£97,269	£46,720	£112,591	£164,844	£57,129	£16,653	-£19,016	-£37,448	-£18,432
	All Saints Primary	£46,968	£20,523	£29,026	£61,781	£86,424	£58,021	£78,258	£152,724	£9,613	-£114,796	-£269,429	-£489,201	-£219,772
	Barry Island Primary	£33,440	£76,811	£46,140	£33,287	£42,247	£2,976	£51,837	£113,260	£13,461	-£89,270	-£108,814	-£122,949	-£14,135
	Cadoxton Primary	£18,400	£47,444	£11,567	£585	£71,851	£55,250	£170,253	£210,108	£33,190	-£87,229	-£452,999	-£501,454	-£48,455
	Cogan Primary	£101,668	£140,498	£177,667	£94,699	£84,878	£63,283	£171,145	£237,751	£193,524	£183,078	£159,467	£188,427	£28,960
	Colcot Primary	£13,317	£57,867	£51,715	£27,206	£34,257	-£13,997	£54,834	£79,832	-£39,887	-£154,505	-£443,624	-£745,634	-£302,010
	Dinas Powys Primary	£38,369	£4,691	£140	£16,662	£38,252	-£18,872	£130,199	£165,811	£111,995	£92,863	£127,395	£116,640	-£10,755
	Evenlode Primary	£41,866	£49,945	£23,083	£21,502	£31,137	£33,260	£172,549	£306,387	£256,770	£248,896	£335,707	£317,969	-£17,738
	Fairfield Primary	£30,796	£692	-£35,471	£0	£39,718	-£29,219	£20,824	£76,441	-£38,817	-£24,633	-£125,712	-£234,955	-£109,243
	Gladstone Primary	£34,991	£74,968	£77,848	£36,173	£43,676	-£83,577	-£66,769	£82,054	-£114,235	-£556,758	-£1,099,917	-£1,277,232	-£177,315
	Gwenfo Primary	£44,123	£87,600	£90,914	£69,376	£87,011	£15,738	£72,859	£128,976	£14,339	-£163,665	-£384,262	-£616,174	-£231,912
	High Street Primary	£25,647	£34,027	£20,121	£23,624	£28,090	£19,051	£104,394	£189,596	£132,673	£112,260	£15,844	-£34,966	-£50,810
	Holton Primary	£41,907	£73,207	£62,743	£58,740	£4,277	-£39,992	£123,000	£155,636	£42,907	-£54,745	-£166,335	-£315,413	-£149,078
	Jenner Park Primary	£59,640	£70,073	£17,478	£64,626	£66,611	£36,562	£133,525	£235,529	£116,353	£124,870	-£925	-£50,812	-£49,887
	Llandough Primary	£29,889	£34,211	£57,378	£58,011	£72,049	£35,997	£45,683	£80,195	£26,168	-£44,065	-£167,535	-£297,603	-£130,068
	Llanfair Primary	£10,827	£7,792	£14,516	£15,501	£23,359	£8,901	£59,013	£96,287	£85,534	£86,952	£76,847	£47,864	-£28,983
	Llangan Primary	£24,625	£35,781	£32,190	£56,781	£50,840	£35,195	£36,232	£13,744	£14,327	£22,866	-£11,975	-£41,971	-£29,996
	Llansannor Primary	£16,332	£16,497	£29,519	£77,881	£58,978	£10,726	£94,031	£150,957	£56,176	-£6,094	-£45,711	£25,871	£71,582
	Oak Field Primary	£6,515	£15,727	£4,570	£60,695	£44,240	£28,365	£52,978	£153,479	£58,326	£11,706	-£235,519	-£507,280	-£271,761
	Palmerston Primary	£39,570	£20,702	£55,133	£73,552	£62,527	£2,395	£13,114	£44,240	-£6,031	-£101,600	-£380,782	-£576,612	-£195,830
	Pendoylan Primary	-£8,922	-£38,751	-£40,573	-£49,736	-£23,465	-£15,161	£37,680	£66,521	£19,588	-£6,122	£3,524	£105,462	£101,938
	Peterston Super Ely Primary	£20,192	£29,608	£30,689	£30,199	£29,239	£27,107	£49,754	£86,720	£39,100	£28,252	£44,482	£16,157	-£28,325
	Rhws Primary	£37,620	£47,681	£11,682	£17,094	£32,886	-£44,486	£23,726	£76,923	-£37,569	-£393,506	-£632,760	-£934,017	-£301,257
	Romilly Primary	£1,052	£25,765	£28,558	£23,776	£15,679	£5,775	-£12,999	£222	-£243,629	-£570,598	-£978,497	-£1,152,218	-£173,721
	South Point Primary	£11,246	£8,485	£26,590	£35,199	£79,961	£97,519	£79,628	£51,722	£35,905	-£6,027	-£13,239	-£50,760	-£37,521
	St Andrews Major Primary	£12,207	£6,371	£20,914	£40,747	£39,942	£48,305	£108,755	£175,666	£79,398	£30,615	£671	-£25,068	-£25,739
	St Athan Primary	£45,832	£49,755	£31,263	£54,815	£60,116	£44,007	£94,918	£148,588	£95,205	£15,230	£48,477	£8,706	-£39,771
	St Brides Major Primary	£159,432	£133,314	£128,531	-£9,247	£55,747	£13,648	£73,516	£173,615	£72,358	£41,882	£38,042	£106,366	£68,324
	St David's Primary	£14,313	£10,508	£11	£15,398	£0	-£10,671	£25,683	£9,287	-£108,560	-£189,279	-£317,656	-£502,915	-£185,259
	St Helen's Primary	£65,198	£62,367	£30,608	£51,502	£25,902	£20,244	£102,140	£174,382	£77,404	£2,409	-£92,415	-£103,101	-£10,686
	St Illtyd Primary	£83,252	£68,477	£59,646	£57,392	£69,872	£29,785	£20,085	£146,979	£67,437	£33,014	£55,178	£32,551	-£22,627
	St Joseph's Primary	£24,935	£15,159	£12,649	£56,048	£39,743	£25,611	£87,327	£119,008	£51,240	£5,927	-£144,167	-£325,493	-£181,326
	St Nicholas CIW Primary	£16,082	£65,158	£69,470	£105,230	£73,061	£56,676	£88,316	£115,353	£152,599	£108,558	£74,554	£77,898	£3,344
	Sully Primary	£47,166	£88,255	£73,299	£69,911	£77,263	£58,819	£168,509	£187,990	£156,707	£112,709	£78,653	-£18,906	-£97,559
	Victoria Primary	£90,349	£83,350	£45,767	£41,212	£79,456	£34,759	£117,275	£257,582	£62,466	-£47,123	-£264,473	-£604,685	-£340,212
	Wick & Marcross Primary	£90,789	£143,094	£71,813	£50,863	£86,718	£60,818	£141,179	£238,623	£275,597	£293,391	£352,597	£286,072	-£66,525
	Y Bont faen Primary	£43,937	£45,150	£50,098	£64,998	£55,340	£66,162	£134,721	£148,391	£89,640	£108,026	£106,192	£193,876	£87,684
	Ysgol Dewi Sant	£148,280	£92,441	£41,205	£55,557	£38,984	£39,778	£108,246	£134,085	£92,903	£78,404	£76,106	£14,049	-£62,057
	Ysgol Gymraeg Gwaun Y Nant	£70,498	£48,040	£40,261	£30,501	£28,282	£16,041	£109,023	£207,619	£204,939	£70,178	£48,123	£39,860	-£8,263
	Ysgol Gymraeg Pen Y Garth	£31,813	£15,720	£0	£23,963	£23,662	£0	£21,273	£108,006	-£15,641	-£115,939	-£168,582	-£190,079	-£21,497
	Ysgol Gymraeg Sant Baruc	£10,148	-£1,363	-£8,390	£18,905	£46,421	£29,928	£133,011	£216,332	£186,580	£103,040	£85,848	£80,048	-£5,800
	Ysgol Iolo Morganwg	£87,039	£49,453	£26,633	£18,460	£35,645	£21,931	£74,876	£99,082	£3,699	-£50,243	-£157,347	-£333,023	-£175,676
	Ysgol Sant Curig	£58,751	£61,094	£39,232	£32,003	£2,673	-£55,697	£96,494	£231,691	£207,546	£137,259	£128,423	£113,900	-£14,523
	Ysgol Y Ddraig	£37,661	£32,613	£22,299	£65,024	£58,011	£14,475	£336,678	£388,872	£87,700	£25,907	£56,775	-£21,585	-£78,360
	Total Primary	**£1,920,261**	**£2,078,791**	**£1,676,476**	**£1,843,439**	**£2,098,829**	**£852,157**	**£3,850,364**	**£6,401,110**	**£2,676,127**	**-£681,252**	**-£4,768,786**	**-£8,339,838**	**-£3,571,052**
Age 3-19 school	Cowbridge School	£589	£41,882	£22,207	£70,782	£72,883	-£9,054	£475,555	£973,071	£650,931	£361,095	£81,296	£164,539	£83,243
	Ysgol Bro Morgannwg	£149,871	£250,546	£55,514	-£52,067	-£23,075	-£112,535	£204,895	£619,913	£465,864	-£95,479	-£380,024	-£812,919	-£432,895
	Total All-through	**£150,460**	**£292,428**	**£77,721**	**£18,715**	**£49,808**	**-£121,589**	**£680,450**	**£1,592,984**	**£1,116,795**	**£265,616**	**-£298,728**	**-£648,380**	**-£349,652**
Secondary Schools	Whitmore High	£26,020	£53,110	£175,682	£22,298	£15,706	£7,317	£256,827	£799,563	£920,539	£1,014,442	£730,954	£713,633	-£17,321
	Pencoedtre High	£230,765	£320,939	£250,651	£246,711	£2,449	-£160,884	£189,226	£891,150	£763,622	£422,586	-£301,131	-£1,366,872	-£1,065,741
	Llantwit Major Comprehensive	£85,214	£51,746	£98,824	£92,322	£99,723	£63,547	£331,122	£748,439	£609,559	£681,608	£227,762	-£442,349	-£670,111
	St Cyres Comprehensive	-£47,392	-£175,447	-£141,388	£85,273	£32,039	-£2,208	£217,668	£563,493	£310,787	-£166,278	-£649,711	-£1,134,998	-£485,287
	St Richard Gwyn Comprehensive	£2,673	£26,550	£54,310	£139,274	£132,459	£117,137	£276,328	£460,678	£292,805	£130,559	-£140,442	-£432,408	-£291,966
	Stanwell Comprehensive	£274,368	£188,044	£69,013	£75,130	£260,696	£1,563	£218,148	£534,797	-£588,165	-£111,696	£373,862	£399,874	£26,012

	Closing Schools Balances as at 31st March	Balance 31.03.15	Balance 31.03.16	Balance 31.03.17	Balance 31.03.18	Balance 31.03.19	Balance 31.03.20	Balance 31.03.21	Balance 31.03.22	Balance 31.03.23	Balance 31.03.24	Balance 31.03.25	Balance 31.03.26	In-Year move. on last FY
	Total Secondary	**£571,648**	**£464,942**	**£507,092**	**£661,008**	**£543,072**	**£26,472**	**£1,489,319**	**£3,998,119**	**£2,309,146**	**£1,971,221**	**£241,294**	**-£2,263,120**	**-£2,504,414**
Special School	Ysgol Y Deri	£65,762	£110,187	£60,528	£99,571	**-£11,807**	£82,010	£291,026	£779,017	£575,414	£753,255	£689,163	£424,171	**-£264,992**
	Total Special	**£65,762**	**£110,187**	**£60,528**	**£99,571**	**-£11,807**	**£82,010**	**£291,026**	**£779,017**	**£575,414**	**£753,255**	**£689,163**	**£424,171**	**-£264,992**
	GRAND TOTAL	**£2,708,131**	**£2,946,348**	**£2,321,817**	**£2,622,733**	**£2,679,902**	**£839,050**	**£6,311,159**	**£12,771,230**	**£6,677,483**	**£2,308,841**	**-£4,137,057**	**-£10,827,167**	**-£6,690,110**

	Number Deficit	**2**	**3**	**4**	**3**	**3**	**11**	**2**	**0**	**9**	**22**	**28**	**32**

	Movement on previous Year		**£238,217**	**-£624,531**	**£300,916**	**£57,169**	**-£1,840,852**	**£5,472,109**	**£6,460,071**	**-£6,093,747**	**-£4,368,642**	**-£6,445,898**	**-£6,690,110**
								Covid	Covid				

Cowbridge 3-19 school data includes secondary school balances data prior to the date Cowbridge became a middle school (2023/24)
Cogan primary balances include nursery school balances in the years prior to amalgamation (2022/23)
Evenlode primary balances includeBute Cottage nursery school balances in the years prior to amalgamation (2022/23)

Appendix 3	Outturn Monitoring 2025/26
Directorate	Learning and Skills

Learning and Skills Summary

Directorate/Service	Adjusted Revised Budget	Outturn (net of reserve transfers)	Variance (net of reserve transfers)	Use of Reserves (transfers to /(from) reserves)
	£'000	£'000	£'000	£'000
Learning and Skills				
Schools	128,568	135,258	(6,690)	63
Unplanned use of school reserves	-	(6,690)	6,690	(6,690)
Subtotal Schools	128,568	128,568	0	(6,627)
Strategy, Culture, Community Learning & Resources	5,233	5,876	(643)	219
Directors Office	268	260	8	-
Additional Learning Needs & Wellbeing	5,392	5,019	373	(21)
Standards and Provision	2,651	2,301	350	-
School Transport Overspend	-	258	(258)	-
Total Learning and Skills (incl. Schools)	**142,112**	**142,283**	**(171)**	**(6,429)**

The Learning and Skills Directorate outturned with an overspend of £171k, after absorbing the £258k overspend on education transport. Although the education transport budget sits within another directorate, any variance must be funded by Learning and Skills. Without this transport pressure, the Directorate would be reporting an overall favourable variance of £88k.

Due to flexible use of grant income throughout the Directorate an additional allocation of £700k was made to schools.

Delegated Schools

	Revised Budget	Final Outturn 2025/26	Variance	Use of Reserves (Transfers to/(from) Reserves)
	£000's	£000's	£000's	£000's
Schools	128,568	135,258	(6,690)	63
Use of Reserves (Schools)	0	(6,690)	6,690	(6,690)
Total	**128,568**	**128,568**	**0**	**(6,627)**

Closure of Accounts Headlines for Schools

Schools had to draw down £6.69M from reserves in order to outturn at the 2025/26 budget. The opening position on school balances was a £4.1M deficit and as a result schools balances carried forward to 2026/27 are now in an overall deficit position of £10.827M. The Directorate was able to contribute £700k from underspends identified at year-end to help mitigate the overall cumulative deficits.

The closing position identifies that 32 schools (60% of all schools) were in a deficit position at 31st March 2026, and that total deficit balances amounted to £14.3M. Whilst 21 schools (40% of all schools) were in a surplus position at 31st March with total surplus balances amounting to £3.47M. The overall net deficit of £10.827M amounts to just under 8% of the school's budget share.

Any school with a deficit balance at 31st March 2026 has been asked to prepare a recovery plan eradicating the deficit over a 3 year period, which is due prior to the deadline of 31st May 2026

Table summarising school balance as at 31st March 2026

Sector	No. of schools in Surplus	Gross Surplus Value	No. of schools in Deficit	Gross Deficit value
		£000's		£000's
Primary	17 (39%)	1,772	27 (61%)	(10,112)
3-19 schools	1 (50%)	165	1 (50%)	(813)
Secondary	2 (33%)	1,114	4 (67%)	(3,378)
Special	1 (100%)	425	0 (0%)	0
TOTAL	**21 (40%)**	**3,476**	**32 (60%)**	**(14,303)**

<u>Directors Office</u>

	Revised Budget	Final Outturn 2025/26	Variance	Use of Reserves (Transfer to/(from) Reserves)
	£000's	£000's	£000's	£000's
Directors Office	268	260	8	0
Total Directors Office	**268**	**260**	**8**	**0**

Closure of Accounts Headlines

This service area was underspent by £8k due to savings on staff salaries.

Strategy Community Learning and Resources

Outturn Summary	Revised Budget	Final Outturn 2025/26	Variance	Use of Reserves (Transfer to/(from) reserves)
	£000's	£000's	£000's	£000's
Non-Delegated Schools Expenditure	3,375	3,923	(548)	(390)
Strategy and Resources	2,643	2,446	198	607
National Insurance Grant	(2,821)	(2,786)	(35)	0
Transport Variance		259	(259)	0
Culture and Community Learning	2,036	2,293	(257)	0
Total Strategy Community Learning and Resources	**5,233**	**6,134**	**(901)**	**219**

Closure of Accounts Headlines – Strategy, Community Learning and Resources

The Strategy, Community Learning and Resources service outturned with an adverse variance of £901k. Underspends against Strategy & Resources and Non-Delegated Schools have been used to partially offset the overspend of £257k against Culture and Community Learning. Due to underspends across the Directorate, which were mainly as result of increased Grant funding, a decision was made to transfer a total of £700k to help with the deficit against school budgets. This transfer was actioned against Non-Delegated School codes.

The overspend against school transport of £258k swas subsequently charged to Strategy, Community Learning at year end thus increasing the overall adverse variance

Favourable Variances – Strategy & Resources

The following favourable variances were utilised to offset adverse variances within the service.

- **Staff savings within Strategy and Resources teams £119k -** These savings are as a result of vacant posts, long-term absences and grant income
- **Software licences for schools £57k** - partial implementation of new systems has led to a reduction in the type and number of licences required

- **Welsh Education and Immersion £80k** - The provision is now funded by grant so savings have been made on core budgeted costs as only ineligible costs such as transport had to be funded

- **Free School Meal Contract £64k** - the savings are due to a reduction in the number of eligible pupils

- **Historic Pension Payments £35k** - costs for South Glamorgan staff who were granted early retirement on reorganisation are now reducing year on year

Key Pressures – Strategy, Community Learning and Resources

The favourable variances listed above were used to offset the following 25/26 adverse variances

- **School repairs £19k** – One off urgent repairs in schools were required due to health and safety reasons amounted to £19k. There is no longer a central budget for school repairs after this was cut from the budget to meet previous efficiency savings.

- **Libraries £81k** - This was made up of £37k shortfall on income generation as the income targets built into the budget are unachievable. There were also additional costs in relation to the purchase of books, premises costs and a contribution towards a capital grant

- **Arts Development Efficiency Saving £63k** - in 2023/24 the Arts service budget was reduced to nil, requiring a review of the service. An ongoing solution to fund the provision has not been identified and the service remains under review. This is an ongoing pressure for 26/27

- **Penarth Pier Pavillion £80k** - the running costs of £260k for the Pier exceeded the £180k income generated during the year

- **Adult Community Learning £32k** - Welsh for Adults outturned with an adverse variance of £6k. From January 2026 this provision is no longer being run by the Vale and has transferred to Aberystwyth University. Vale Courses overspent by £27k, as a result, efficiency savings put in place in 2023/24 of £40k were only partially met. This was achieved by reducing caretaker hours, a reduction in broadband charges and some grant funding

- **Education Transport Overspend - £259k** - Whilst the Education transport budget is not within the budget of the Learning and Skills Directorate, the adverse variance is charged to the Education budget at year end. The overspend is driven by an increase in contract prices in addition to an increase in students requiring transport support, in particular within ALN. The transport budget and variance per sector is identified in the table below.

EDUCATION TRANSPORT OVERSPEND 2025/26			
Outturn Summary	Revised Budget 2025/26	Final Outturn 2025/26	Variance
	£000's	£000's	£000's
Primary	988	1,015	(27)
Secondary	2,427	2,381	46
Further Ed	207	198	9
Post 16	183	120	63
ALN	3,329	3,679	(350)
TOTAL	**7,134**	**7,393**	**(259)**

Additional Learning Needs (ALN) and Wellbeing

	Revised Budget 2025/26	Final Outturn 2025/26	Variance	Use of Reserves/ (Transfer to/(from) Reserves)
	£000's	£000's	£000's	£000's
Complex Needs and Recoupment	2,577	2,223	354	(21)
Additional Learning Needs	2,448	2,500	(52)	0
Prevention and Partnership	366	296	70	0
Total Additional Learning Needs	**5,392**	**5,019**	**373**	**(21)**

Closure of Accounts Headlines -ALN and Wellbeing

The ALN and Wellbeing budget outturned with a favourable variance of £373k, supported by £1M of additional grant funding. The grant has been used to fund core ALN provision including resource base staffing, central ALN staffing and pupil placements in both independent schools and out of county school. Although the grant has helped to mitigate significant service pressures, the Directorates ongoing reliance on external grant funding to deliver core ALN services is not sustainable in the long term. However, the Welsh Government has not indicated any intention to withdraw the ALN Grant in the foreseeable future.

Favourable Variances – ALN & Wellbeing

The following favourable variances were utilised to offset adverse variances within the service.

- **Prevention and Partnership £70k -** the underspend resulted from the flexible use of grant funding against eligible core expenditure.
- **Pupil Placements £307k** - there was an underspend on the pupil placement budget which covers placements in independent provision and Out of County provision within other LAs. This is because a number of placements had been budgeted for but were subsequently delayed and did not start within the 2025/26 financial year

- **ALN and Complex Needs staffing teams and leadership £60k** - a net underspend across ALN teams, educational psychology, casework management and senior leadership arising from vacant posts and use of grant funding to offset core staffing costs
- **Recoupment Income £105k** - Additional recoupment income from other LAs for the placement of Out of County pupils in Vale of Glamorgan resource bases and Ysgol Y Deri

Key Pressures – ALN & Wellbeing

The favourable variances listed above were used to offset the following 25/26 adverse variances

- **Residential Pooled LAC overspend £124k** - contribution made to Social Services towards the overspend on the Joint Pooled LAC budget
  Non Delegated Resource Bases £30k - overspend due to additional costs incurred in relation to Welsh Learning Support Assistant

Standards and Provision

Monitoring Summary	Revised Budget 2025/26	Final Outturn 2025/26	Variance	Use of Reserves/ (Transfer to/(from) Reserves)
	£000's	£000's	£000's	£000's
School Improvement	682	459	223	0
Inclusion and Youth Services	1,881	1,756	125	0
Learning Link's/Vulnerable groups	88	87	1	0
Total Standards and Provision	**2,651**	**2,301**	**350**	**0**

Closure of Accounts Headlines -Standards and Provision

The Standards and Provision Service outturned with a favourable variance of £350k. This was primarily due to a lower-than-budgeted contribution to the Central South Consortium and the flexible use of grant income against core staffing salaries.

Unmet savings targets of £126k within the Youth Service have been mitigated through vacant posts and flexible use of one-off grant funding.

Favourable variances – Standards and Provision
The following favourable variances were utilised to offset adverse variances within the Directorate.

- **School Improvement £223k** - significant underspend as a result of a reduction in the contribution to the central South Consortium (£199k) and grant funding used to offset core eligible staffing costs (£24k)
- **Inclusion Services £61k** - Favourable variance generated by use of additional grant funding awarded from the LAEG grant which has offset existing eligible expenditure

- **Youth Services £64k -** Underspend as a result of savings from vacant post and additional one-off grant funding awarded to the service.

Key Pressures – Standards and Provision

There were no significant pressures or adverse variances identified for 2025/26

Learning and Skills Reserve Summary - Total Transfers to and (-From) Reserves

Reserve Name	2025/26 Reserve Movements	Transfer (to)/from reserves
	Brief Description of purpose of drawdown	**£000's**
Use of Reserves		
School Reserves	Draw down from reserves to balance 25/26 budgets (note will put school reserves into an overall deficit of £14.7M)	6,690
Schools hwb end user devices	Annual contribution to the Hwb end user devices reserve to eventually replace laptops in schools	(320)
Schools Investment Strategy Reserve	Annual rent of two temporary demountable buildings at Ysgol Y Deri	172
Schools Investment Strategy Reserve	Underspend on capital loan repayments transferred to reserves	(289)
Schools Investment Strategy Reserve	Transfer into reserve in respect of capital charges to other LAs for historic placements at Ysgol Y Deri	(28)
Schools ANF Reserve	Transfer out of ANF fund to distribute to schools	49
Schools Long Term Absence Reserve	Overspend on the 2025/26 insurance schemes for schools long term sickness	145
Schools Maternity Scheme	Underspend on the2025/26 insurance schemes for schools maternity	(116)
Bro Morgannwg pitch sinking fund	Transfer from Ysgol Bro Morgannwg's 3G pitch sinking fund back to school to assist with balancing the budget	100
Catering Equipment Reserve	Catering Equipment is funded from the catering equip reserve for which BFCC is charged a lease	70
Energy Management Fund	Salix loans for schools	(123)
Corporate Retirement Fund reserve	Transfer in to cover the overspend on the annual budget for the Schools' Early Retirement and Voluntary Redundancy (ERVR) scheme.	79
Total Use of Reserves		**6,429**

Savings – Learning and Skills

The final outturn against 2025/26 savings are identified in the table below.

Savings for 2025/26 have been achieved; however, ongoing pressures remain around resource bases and sensory support, which although cut as a saving, are now being funded through the ALN grant

2025/26 Savings	Risk	£000's Target	£000's Value Achieved
5% cut to Resource Base Budgets	Green	16	16
Vacant Post Review ALN (including £30k from prevention and partnership)	Green	196	196
Remove Y Deri respite catering budget, respite provision previously stopped	Green	12	12
Remove Early Years Provision Budget	Green	31	31
Review Sensory Team Level of Provision	Green	19	19
Remove Non-Maintained Nursery placements residual budget	Green	11	11
Central South Consortium reduced contribution	Green	14	14
Reduction in Out of School Tuition service	Green	30	30
Alternative use of Local Authority Education Grant match funding budget	Green	183	183
Total		**512**	**512**

	%
Proportion of Savings Achieved and Mitigated	100%
Savings not achieved in year	0%

Although the Directorate has met savings targets for 2025/26, the Directorate has not met all previous year savings on an ongoing basis. These are detailed in the table below and are being offset by underspends generated elsewhere in the Directorate (including ALN and Strategy and Resources) of through flexible use of grant.

Previous year savings (unmet)	Risk	£000's target	£000's Value Achieved/ Mitigated
Review Arts provision (introduced April 2023)	Red	65	0
Libraries income generation	Amber	60	23
Move to Full Cost Recovery for ACL Get back on Track Service	Amber	130	130
Old Hall - 20% loss overall in Cowbridge consider alternative funding	Amber	40	14
TOTAL Unmet savings from previous financial years		**295**	**167**

Learning and Skills Summary

The Learning and Skills centrally retained budget (excluding schools) outturned at an adverse variance of £171k which was driven by the £259k overspend on education transport.

Whilst the Directorate outturn (excluding transport) has overall been within budget, this has been achieved through funding core and statutory provision through substantial use of grant funding for which there is no certainty for future years.

Schools by legislation carry forward balances from one financial year to the next. School balances are now in an overall deficit position of £10.827M. Schools will be faced with balancing 26/27 budgets, including this deficit balance carried forward. Schools have been asked to submit balanced budgets or recovery plans by the statutory deadline of 31st May 2026.

Appendix 4	Outturn Monitoring 2025/26
Directorate	Social Services

Social Services Summary

Directorate/Service	Adjusted Revised Budget	Outturn (net of reserve transfers)	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Social Services				
Children and Young People	25,195	27,069	(1,873)	169
Adult Services	72,881	74,080	(1,199)	(410)
Resource Management & Safeguarding	8,631	8,772	(141)	0
Total Social Services	106,707	109,920	(3,213)	(240)
Unplanned Use of Reserves	0	(800)	800	800
Total Social Services	106,707	109,120	(2,413)	560

Children and Young People

Directorate/Service	Adjusted Revised Budget	**Outturn**	**Variance**	**Use of Reserves**
	£'000	**£'000**	**£'000**	**£'000**
Children and Young People	25,195	27,069	(1,873)	160
Total	25,195	27,069	(1,873)	160

The outturn position for the Children and Young People Services budget for 2025/26 is an adverse variance of £1.87m, which is offset by a surplus against the Youth Justice and Early Support Service, which is part of Children and Young People Services.

The following information provides an explanation of the key pressures associated with this adverse variance. It is a priority for Children and Young People Services to support children to remain at home where it is safe to do so and to prevent escalation to higher cost arrangements wherever possible. In this context, there are budgetary pressures associated with providing packages of domiciliary care to children with disabilities that prevent escalation to higher cost arrangements. The overspend on domiciliary care is £145k.

These costs are similar to 2024/25 but we have reclaimed more income from Health. The increased complexity of this need has been identified, and a cost pressure has been awarded for the upcoming financial year.

Where the Council is providing accommodation to children, there are pressures against the external placement budget, which has overspent by £1.06m, with bespoke accommodation arrangements costing £634k.

During 2025/26, despite rigorous consideration of alternatives to residential care, the Local Authority experienced a higher demand to meet the accommodation needs of children with highly complex needs resulting in an increase in the number of children requiring residential care from 20 to 26. This increase reflects the high level of need of these children, together with constraints in retaining them in alternative provision as their needs escalated.

The remaining key pressure relates to the Emergency Duty Team which provides an out of hours Social Services response, against which there is an overspend of £106k. This budget has consistently overspent year on year and there has been no budget uplift. A cost pressure has been awarded for the following financial year.

Direct payments overspent by £87k. The total spend in the last financial year was £205k whereas this year it has increased to £252k. In that context, a cost pressure has been awarded for the following financial year.

The total spend against When I'm Ready was £183k, in comparison to the previous year where it was £129k. The overspend this year is £125k.

The Council have sought to maximise other grant streams to reduce the overall position.

Adult Services

Directorate/Service	Adjusted Revised Budget	Outturn	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Adult Services	72,881	74,080	(1,199)	(410)
Total	72,881	74,080	(1,199)	(410)

Outturn Monitoring Headlines

The outturn for the Adult Services budget for 2025/26 is an adverse variance of £1,199k. The adverse variance is attributable to the following.

The Community Care budget is overspent by £3.5m. This includes all external residential care, home care, direct payments, respite and supported accommodation payments. This is offset during the year by deferred income receipts, as past costs are recouped from house sales. The deferred income outturn is £1.4m over target. The projected overspend in Community Care is further offset by team underspends, mostly relating to staffing and grant funding receipts.

The Community Care Budget was the key pressure on the Adult Services budget in 2025/26. This was due to rising demand, particularly for older people, and increased costs coupled with a limited market for new complex case placements.

Resource Management and Safeguarding

Directorate/Service	Adjusted Revised Budget	Outturn	Variance	Use of Reserves
-	£'000	£'000	£'000	£'000
Resource Management and Safeguarding	8,631	8,772	(141)	0
Total	8,631	8,772	(141)	0

Outturn Monitoring Headlines – Resource Management and Safeguarding

The Resource Management and Safeguarding service budget for 2025/26 is an adverse variance of £141k. The adverse variance is attributable to the following.

- Residential Homes: Overspend of £383k across all four homes, driven largely by agency usage and staffing pressures, agency and relief cover.
  Additional pressures relate to operational costs, including premises related expenses.
- Commissioning and Finance: Overspend of £119k, largely driven by National Approach to Advocacy costs, which will be transferred to CYP 2026/27. Remaining overspend relates to staffing costs and Supplies and Services costs against Support Services.
- RMS Management: Underspend of £123k, primarily due to government and other grants received.
- Safeguarding and Service Outcomes: Underspend of £231k, with the variances across Adult and Children's Safeguarding partially offset by the DOLS underspend.
- Business Intelligence & Service Performance: Slight underspend of £8k, due to lower staffing costs in some areas.

Transfers to and From Reserves Social Services

Reserve Name	2025/26 Reserve Movements	
	Brief Description of purpose of drawdown	£000's
Planned and Ringfenced Use of Reserves		
Legal Reserve	Legal Costs Childrens Services	169
Adaptions Reserve	Funding to Adaptions	(409)
Total Use of Reserves		(240)
Unplanned Use of Reserves		
Budget Risk Reserve	Funding to support Budget Volatility and delay in delivery of transformation savings	800
Total Use of Reserves		560

Savings – Social Services

Progress against savings is identified in the table below.

2025/26 Savings	Risk	£000's Target	£000's Value Achieved/ Projected
Telecare Expansion & fee review	Green	20	20
Adult Transport Review	Green	15	15
Releasing time to care	Green	350	190
Complex Cases Review	Green	250	250
Agency Review	Green	10	1

Reablement "intake" model of care	Green	200	200
Property payments growth in income (Finance Ref Additional Deferred Income)	Green	500	500
Debt Recovery	Green	200	200
Direct Payment Processes	Green	50	46
Increase Income	Green	75	25
Vacant Post and Unutilised Budget Review	Green	81	81
Advocacy contract	Green	10	10
Non-residential max charge uplift	Green	83	83
Residential Accommodation for children	Red	790	580
Unaccompanied Asylum Seeking Children Supported Accommodation	Amber	75	75
Pre Birth Pathway	Amber	147	147
Regional projects review	Red	75	75
Children's Transport Review	Amber	65	65
Eliminate Programme	Amber	250	250
Agency Review	Red	136	0
Staffing Review	Green	48	48
Independent Fostering Agency placements for children	Red	90	0
Maximise impact of Additional funding	Amber	104	104
Total		3,624	2,965

Proportion of Savings Achieved and Mitigated	82%
Savings not achieved in year (to date)	18%

Appendix 5	Outturn Monitoring 2025/26
Directorate	Neighbourhood Services and Housing

Neighbourhood Services and Housing Summary

Directorate/Service	Adjusted Revised Budget	Outturn (net of reserve transfers)	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Environment and Housing				
Neighbourhood Services & Transport	25,663	26,992	(1,329)	132
Building Services	667	799	(132)	
Building/Cleaning Services	1,081	1,453	(372)	
Regulatory Services	1,711	1,725	(14)	-
Council Fund Housing	2,342	1,842	500	306
Planned Use of Reserves (Council Fund Housing)	(500)	-	(500)	-
Public Sector Housing (HRA)	(440)	(6,028)	5,588	-
Use of Reserves HRA	440	6,028	(5,588)	(6,028)
Total Environment and Housing	30,964	32,812	(1848)	(5,589)
Unplanned Use of Reserves		(1,554)	1,554	1,554
Total Environment and Housing	30,964	31,258	(94)	(4,035)

Neighbourhood Services & Transport

Monitoring Summary	Adjusted Revised Budget	Outturn	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Support and Emergency Planning	272	553	(280)	0
Engineering, Structures and Highways Development	1,045	1,689	(645)	132
Car Parks	(1,108)	(498)	(610)	0
Waste, Parks and Highways Operational	17,035	17,000	35	0
Transportation and Enforcement	8,042	8,158	(116)	0
Leisure and Community Centres	378	90	288	0
Total Neighbourhood and Transport	25,663	26,992	(1,329)	132

Outturn Monitoring Headlines for Neighbourhood Services and Transport

Neighbourhood Services is reporting a £1.329m overspend at the end of 2025/26 this is predominantly made up of pressures in Operational Highways and non delivery of savings.

Within Operational Highways there are adverse variances of £399k against carriageway patching and £170k against street lighting energy costs these reflect inflationary pressures and some additional costs due to limited investment in resurfacing the carriageway in previous years.

In addition, there is significant pressure in the service in relation to the lag on implementation of savings relating to car parks, parks and enforcement which totals approximately £1.016m across the service this has been offset in part by staff vacancies and additional income across the service. The enforcement saving has been impacted by the late delivery of the camera car and income levels will be kept under close review in 2026/27.

Changes to the way costs are charged to Capital has impacted the outturn of the Engineering, Structures and Highways Development teams and this has meant that some of the income targets has not been achieved. A further review of the approach to charging has been undertaken for 2026/27.

A number of pressures within Waste Management will be impacted by the roll out of transitional changes in respect of the receipt of the EPR grant as illustrated in the recent Cabinet report and therefore this budget has out turned on target in 2025/26.

Building Services

Monitoring Summary	Adjusted Revised Budget	Outturn	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Building Services	667	799	(132)	0
Total Building Services	686	799	(132)	0

Outturn Monitoring Headlines for Building Services
The Building Services budget area has outturned with a deficit of £132k which is mainly due to the trading account making a loss of £264k that has been offset by the surplus of £132k in Twinhat due to vacant posts the balance of £132k is being funded from the Building Services Improvement Fund.

Building Cleaning and Security

Monitoring Summary	Adjusted Revised Budget	Outturn	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Building Cleaning and Security	1,081	1,453	(372)	0
Total Building Cleaning and Security	1,081	1,453	(372)	0

Outturn Monitoring Headlines for Building Cleaning and Security

The building cleaning & security budget outturned at a deficit of £372k. This is mainly due to the Dock office saving of £200k not being realised in 2025/26, increased staffing costs due to new business but also additional agency, overtime costs to cover sickness and vacancies whilst waiting for the implementation of Corporate landlord model. There was also increased supplies & services costs due to new business investment in equipment. The deficit was funded £200k from Corporate Landlord reserve to offset the non delivery of the Dock Office saving in year and £172k from Building services improvement fund.

Regulatory

Monitoring Summary	Adjusted Revised Budget	Outturn	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Regulatory Services	1,711	1,725	(14)	0
Total Regulatory	1,711	1,725	(14)	0

Outturn Monitoring Headlines for Regulatory

The Regulatory budget, which funds the Vale's contribution to the Regulatory Shared Service outturned with a £14k overspend in 2025/26.

General Fund Housing

Monitoring Summary	Adjusted Revised Budget	Outturn	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
General Fund Housing	2,342	1,842	0	306
Use of Reserves	(500)	0	0	0
General Fund Housing	1,842	1,842	0	306

Outturn Monitoring Headlines for General Fund Housing

The General Fund Housing out turn included costs associated with exiting the contract with the Holiday Inn Express. This will be funded from the Homelessness & Housing reserve and the legal risk reserve. It also transferred some sums into reserves for resettlement costs in future years.

Housing Revenue Account (HRA)

2025/26 Original Budget	2025/26 Revised Budget		2025/26 Projected Outturn
£000	£000		£000
		Expenditure	
4,909	5,022	Supervision & Management – General	5,758
1,962	1,864	Supervision & Management – Special	1,864
5,920	6,570	Repairs & Maintenance	7,874
6,889	5,812	Capital Financing Costs	5,471
298	268	Rent, Rates, Taxes & Other Charges	243

691	309	Increase in Provision for Bad Debts	298
6,979	7,782	Capital Expenditure from Revenue Account (CERA)	695
27,648	27,627		22,203
		Income	
(26,158)	(26,593)	Dwelling Rents	(26,492)
(199)	(186)	Non Dwelling Rents	(185)
(215)	(199)	Interest	(312)
(817)	(810)	Charges For Services and Facilities	(916)
(95)	(74)	Contribution towards expenditure	(75)
(205)	(205)	Grant Income	(251)
(27,689)	(28,067)		(28,232)
(41)	(440)	(Surplus)/ deficit for the year	(6,028)

Projected Movement on Reserve

2025/26 Original Budget	2025/26 Revised Budget		2025/26 Projected Outturn
£000	£000		£000
(3,885)	(3,885)	Balance Brought Forward as at 1st April (Surplus)/Deficit	(3,885)
(3,926)	(4,325)	Balance Carried Forward as at 31st March (Surplus)/Deficit	(9,913)

Outturn Monitoring Headlines for Housing Revenue Account

The Housing Revenue Account out turned £6,028m surplus, which will transfer into the HRA working balance reserve. This is significantly more than the expected £440k, which is due to slippage on the Housing Improvement Program and funding utilising preferential PWLB borrowing rather than a revenue contribution. The HRA working balance will be reviewed and adjusted to bring the working balance back in line with the Housing business plan 2026/27.

Transfers to and From Reserves Neighbourhood Services and Housing

Reserve Name	**2025/26 Reserve Movements**	
	Brief Description of purpose of drawdown	**£000's**
Planned Use of Reserves		
Homelessness & Housing Reserve	To fund additional costs at the hotel for dilapidation costs and lost room rental income	1,292
Legal Reserve	To fund additional costs at the hotel for dilapidation costs and lost room rental income	397
Homelessness & Housing Reserve	Budgeted transfer from reserves Resettlement Costs	20
Bad Weather Reserve	To fund overspends against Winter Maintenance in 2025/26	262
Unplanned Use of Reserves		
Budget Risk Reserve	Lag on delivery of savings	800
Building Services Improvement Fund	Drawdown to offset deficit on trading accounts for Building Services and Building Maintenance	304

Corporate Landlord Reserve	Lag on delivery of Dock Office savings	250
Budget Risk Reserve	Lag on delivery of savings	200
Transfer to Reserves		
Homelessness & Housing Reserve	Transfer to Reserves Resettlement Tariff	-1,402
Neighbourhood Services Reserve	Greenlinks Transfer	-130
Housing Revenue Account	Transfer to Reserves	-6,028
Total Use of Reserves		(4,035)

Savings – Neighbourhood Services and Housing

Progress against savings is identified in the table below.

	Risk	£000's Target	£000's Value Achieved/ Mitigated
Restructure of Neighbourhood Services management	Green	100	100
Reduce litter bins by a further 25% (post 25% reduction) and reduce service standards for cleaning and public convenience provision across the Vale	Amber	200	200
Reduction of service standards across Resorts	Amber	50	50
Alternative delivery model for Parks and Open Spaces - A full service Transformation.	Amber	270	270
Resource reduction (Vehicles and Staffing)	Green	100	100
Review of service routes and resources	Amber	15	0
Permanent closure of car park Court Road Multistorey (residual budget)	Red	38	0
Fleet reduction and efficiency	Amber	50	0
Fees and Charges Increase to full cost recovery or 3%	Green	25	25
Income - Increase garden waste subscription charges for 2025/26	Green	20	20
Income - Increased market share Commercial Waste	Amber	50	50
Car Parking Income Coastal locations	Red	320	0
Income from capital projects	Amber	50	0
Annual income target	Amber	190	0
New camera car and increased enforcement opportunities	Amber	225	26
Waste Income	Green	400	400
Declare all Lifeguard buildings surplus for Community Asset Transfer consideration or closure	Amber	10	10
Introduce additional concessions across Neighbourhood Services assets	Green	25	25
Community Asset Transfer of assets (Vale wide)	Amber	25	25
GFH –Vacant post review	Green	103	103
GFH- Reduction in agency staffing	Green	6	6
GFH- Reduction in Management charges for leased accommodation	Green	50	50
		2,322	1,460

	%
Proportion of Savings Achieved and Mitigated	63%
Savings not achieved in year	£862k/37%

Appendix 6	Outturn Monitoring 2025/26
Directorate	Place

Place Summary

	Revised Budget	Virement Outturn	Adjusted Revised Budget	Outturn	Variance	Use of Reserves
	£'000	£'000	£'000	£'000	£'000	£'000
Regeneration	1,622	(45)	1,577	1,407	170	71
Sustainable Development	1,530	(86)	1,444	1,790	(346)	(271)
National Insurance	(131)	131	-	-	-	-
Total Place	3,021	0	3,021	3,197	(176)	(200)
Unplanned Use of Reserves	0	0	0	176	176	176
Total Place	3,021	0	3,021	3,021	0	(24)

Regeneration

	Revised Budget	Virement Outturn	Adjusted Revised Budget	Projected Outturn 2025/26	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£'000	£'000	£000's	£000's	£000's
Regeneration	1,622	(45)	1,577	1,407	170	71
Total	1,622	(45)	1,577	1,407	170	71

Outturn Monitoring Headlines for Regeneration

Regeneration out turned at £1.407m against a budget of £1.577m, £170k under budget. Drawdown on the Place reserve has been required in the sum of £86k for expenditure relating to Wilko and £15k was transferred to reserves in respect of surplus on the 198 Holton Road property rental, ringfenced for future regeneration projects, (agreed by Welsh Government) giving a net reserve drawdown of £71k.
Surplus budget in Regeneration is primarily due to prudent financial management and regular meetings between Finance team leaders and the Operational Manager during the year.

Sustainable Development

	Revised Budget	Virement Outturn	Adjusted Revised Budget	Projected Outturn 2025/26	Variance	Use of Reserves/ (Transfer to Reserves)
	£'000	£'000	£'000	£000's	£000's	£000's
Sustainable Development	1,530	(86)	1,444	1,790	(346)	(271)
Total	1,530	(86)	1,444	1,790	(346)	(271)

Outturn Monitoring Headlines for Sustainable Development

The Sustainable Development budget incorporates Planning and Countryside Services.

Planning fee income increased slightly in the last quarter of the year, however the implementation of the Welsh Government increase in planning fees late in the financial year meant that Planning was unable to recover the deficit already showing in the financial year and was over budget by £381k by year end. That position is likely to be redressed this year with the significant and well-overdue increase in planning fees, and income will be monitored monthly on a rolling basis. Departmental outgoings/incomings will be kept under review in that context.

The Countryside budget was under budget by £35k following a transfer of reserves of £146k for car parking and £17k to donation reserves.

As Regeneration and Countryside out turned in surplus this has allowed £170k and £35k to be offset in relation to Planning's deficit of £381k. Drawdown required for the residual deficit is £176k, which is requested from the Place reserve.

Transfers to reserves are outlined in the table below totalling £218k. £162k in respect of Countryside and £56k for the Building Control Trading Account.

Transfers to and From Reserves - Place

Reserve Name	**2025/26 Reserve Movements**	
	Brief Description of purpose of drawdown	**£000's**
Planned and Ringfenced Use of Reserves		
Drawdown		
Regeneration		
Place reserve	Required drawdown for Wilkinsons's expenditure including loan repayments and interest	86
Sustainable Development		
Place reserve	Required drawdown for Planning deficit in year	176
Transfer Into Reserves		
Regeneration		
Atal Y Fro	Movement to reserve for ringfenced figure for regeneration works	(15)
Sustainable Development		
Porthkerry Car Parking	Movement to the car parking reserve due to income received in year	(42)
Cosmeston Car Parking	Movement to the car parking reserve due to income received in year	(103)

Porthkerry Donations	Movement to the donation reserve	(1.5)
Cosmeston Donations	Movement to the donation reserve	(1.5)
Heritage Coast Car Park reserve	Movement to the car park reserve	(14)
Building Control Trading Account	Movement to the Building Control Trading Account	(56)
Place Reserve	Accounting Corrections	(52)
Total Use of Reserves		(23)

Savings – Place

Progress against savings is identified in the table below.

2025/26 Savings	Risk	£000's Target	£000's Value Achieved/ Projected
Regeneration - Vacant Post review	Green	63	63
Regeneration - Focus on income from business support	Green	15	15
Regeneration - Additional Income commercial lease income	Green	20	20
Sustainable Development - Planning Income target – WG fees increase	Red	70	0
Sustainable Development - New Planning income opportunities- new products (eg. enhanced pre-application fees)	Green	20	20
Sustainable Development - Fee increases in both Planning and Building Control	Green	10	10
Sustainable Development - Country Park Leisure commercialisation	Green	40	40
Total		**238**	**168**

	%
Proportion of Savings Achieved and Mitigated	70.59%
Savings not achieved in year	29.41%

Place Summary

The overall outturn for Place in 2025/26 is a negative position of £176k.

Regeneration out turned in surplus which has allowed £170k to be offset in relation to Sustainable Development's deficit of £346k.

Drawdown required for the residual deficit is £176k, which is requested from the Place reserve.

Appendix 7	Outturn Monitoring 2025/26
Directorate	Corporate Resources

Corporate Resources Summary

	Adjusted Revised Budget	Outturn	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Resources	15,950	16,582	(632)	927
Housing Benefit	(431)	(505)	74	-
Total Corporate Resources	**15,519**	**16,077**	**(558)**	**927**
Unplanned Use of Reserves	-	(450)	450	450
Total Corporate Resources	**15,519**	**15,627**	**(108)**	**1,377**

Resources

	Adjusted Revised Budget	Outturn	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Resources	15,950	16,582	(632)	927

Outturn Monitoring Headlines for Resources

The provisional outturn for the Corporate Resources budget at Outturn 2025/26 is an adverse variance of £632k.

- Unrealised savings assigned to Facilities in relation to the Docks Offices, overspends in utility costs across council offices, and repairs & maintenance costs have contributed to the outturn overspend position of £716k.
- Systems Implementation overspent by £96k due to the increased costs of the new Oracle Fusion system contract, and additional services required.
- Exchequer had an adverse variance of £47k due to reduced court prosecutions income and a part-unrealised saving in-year.
- Legal & Democratic Services outturn position is a £292k overspend. This is caused by historic income targets now lost, reliance on Consultancy and Agency staff, corporate overspend on postages, and an increased contribution required to the Joint Coroner Service.
- Human Resources is outturned at a £70k overspend due to use of Agency staff within the Service, maternity costs with cover, unrealisable historic income targets, and the increasing cost of vaccines.
- The adverse variances of £1,221k above have been offset by favourable variances in the Digital, Financial & Property Services, and Strategic Advisory of £290k, £194k, and £103k respectively.

Housing Benefit

	Adjusted Revised Budget	Outturn	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Housing Benefit	(431)	(505)	74	-

Outturn Monitoring Headlines

The provisional outturn position for the 2025/26 Housing Benefit budget is a favourable variance of £74k, attributable to: -

- Housing benefit payments were underspent by £100k, largely attributable to subsidy income received on recovered overpayments.
- This underspend has been partly offset by an overspend of £26k in relation to audit fees.

Transfers to and From Reserves Corporate Resources

Reserve Name	2025/26 Reserve Movements	
	Brief Description of purpose of drawdown	£000's
Planned and Ringfenced Use of Reserves		
Graduate Trainee Reserve	Trainee Accountant, 2 x Communication Interns, Strategy Intern	113
Corporate Resources Reserve	Temporary staff engagements (Communications and Strategy & Sustainability)	72
Legal Reserve	Trainee Lawyer	29
Electoral Registration Reserve	Maternity cover and Modern Democracy poll station licence fee	18
Reshaping Reserve	Temporary Engagements (Business Improvement Team)	109
Reshaping Reserve	Transformation Team	138
Reshaping Reserve	CIPFA Leadership Team event	4
Reshaping Reserve	Overseas Post and Temporary Admin Post	41
Digital Reserve	Temporary Junior ICT Officer	30
Digital Reserve	AWS Cloud Migration	217
Digital Reserve	Call Centre Automation	32
Digital Reserve	Magic Notes implementation	15
Digital Reserve	ShareGate software	22
Digital Reserve	AR Module Implementation	21
Regional Internal Audit Reserve	Regional Internal Audit Service surplus	-5

Energy Management Reserve	WGES Development Grant match funding and Alps Carbon Management	17
Welfare Reform Reserve	Vale Foodbank contribution and transfer in from SPF	10
Child Burial Reserve	Transfer to Child Burial Reserve	-16
Pay Pressure Reserve	Redundancy and pension payment	60
Planned Use of Reserves		**927**
Budget Risk Reserve	Offset lag on delivery of savings	450
Use of Reserves		**1,377**

Savings – Corporate Resources

Progress against savings is identified in the table below.

2025/26 Savings	Risk	£000's Target	£000's Value Achieved/ Projected
Digital – Digital Services Operating Model Review		120	120
Comms & Equalities – Welsh Language Translation: Adopt Amazon Translation Services		100	100
Property – Eich Lle: Dock Office		50	0
All Directorate – Income: Income from traded DBS services, Service Level Agreements, Payroll SLAs, Fees & Charges, and Shared Cost AVCs		80	80
Digital – C1V & ICT Budget Reduction: General reduction in non-pay C1V budgets and ICT budgets		305	305
Legal and Democratic – Mayor's Office: Further review expenditure with a view to reduction		5	5
All Directorate – Managed Headcount Reduction (currently x 5 roles)		205	205
Comms & Equalities – Communications Licences: Granicus Module		10	0
Total		**875**	**815**

	%
Proportion of Savings Achieved and Mitigated	93%
Savings not achieved in year	7%

Corporate Resources Summary

- The savings target in respect of evacuating the Docks Office was increased by a further £50k ahead of 25/26, to a total of £350k and was unrealisable during the year.
- There was an overspend in gas and electricity costs across Office Accommodation of £135k. There was a temporary cost pressure to relieve these costs in 24/25 but removed ahead of 25/26. A cost pressure of £100k has been allocated to utilities ahead of 26/27 to mitigate this. A water leak was discovered at the Alps Offices at the beginning of the year and another in the autumn. There was also a leak discovered at the Town Hall. These are now believed to be resolved but increased water

costs at the sites by £117k. A refund claim is in the process of being submitted, and receipt will be a benefit in 26/27.

- The Facilities overspend increased further with the nature of repairs & maintenance work – as cleaning and security budgets were centralised at actual rates it has left little budget for repair & maintenance works. This expenditure across all sites was £92k overspent, £15k of this relating to lift maintenance at the Civic.
- Legal Services had to employ Consultancy and Agency staff to cover vacancies, specifically in the Community Services team in the Principal Lawyer and Senior Lawyer posts. The net employee/consultancy costs due to these arrangements were £157k.
- Legal and Democratic Services have historic income targets that are no longer realisable; including a £30k shortfall in Land Charge Search Fees, and a £61k agreement to provide Legal Services to Cardiff CC & Town Councils which is no longer in place. There was also a shortfall of £35k in insurance receipts.
- Corporate postages were centralised ahead of 24/25 and the budget allocated to Legal & Democratic Services. Thee total overspend on the centralised postages budget was £186k offset, in-part, by a £75k contribution from Policy. The increased utilisation of hybrid mail is expecting to reduce these costs in 26/27.
- The required contribution to the Joint Coroner Service had increased by 15.5% to £495k per annum ahead of 2025/26. The Coroner's budget is currently at £445k and the outturn position resulted in a deficit of £29k.
- The System Implementation budget was overspent by £96k. This due to the increased costs of the new three-year Oracle Fusion contract beginning September 2025, and additional service/product costs incurred throughout the year. A cost pressure of £128k has been allocated as part of the 26/27 budget to mitigate the increased Oracle contract costs.
- The outturn position reflects the mitigation of a number of these items through underspends within the resources budget.

Appendix 8	Outturn Monitoring 2025/26
Directorate	Policy

Policy Summary

Directorate/Service	Adjusted Revised Budget	Outturn (net of reserve transfers)	Variance	Use of Reserves
	£'000	£'000	£'000	£'000
Policy				
Members and Democratic	1,730	1,747	(17)	
General Policy	1,289	1,348	(59)	(1,710)
Borrowing and Investments	7,208	4,263	2,945	
Levies and Precepts	8,761	8,881	(120)	
Insurance	1,928	1,956	(28)	202
Council Tax Reduction Scheme and Arrears	12,335	12,585	(250)	
Council Tax Surplus	-	(469)	469	
Total Policy	33,250	30,311	2,940	(1,508)

Outturn Monitoring Headlines for Policy

The General Policy Outturns with a favourable variance of £2.940m and reflects an £679k surplus relating to charges for external borrowing and a £2.377m surplus on Investment Income offset by small overspends across the service area.

There is a small overspend projected against the Council Tax Reduction Scheme of circa £251k which is offset by the Council Tax Surplus in year £469k this sum is in excess of the £1.250m budgeted.

The capital charges budget is underspent as the Council is currently able to borrow internally due to the level of Council reserves saving the interest costs associated with external borrowing, however, going forward the ability to utilise internal borrowing will depend on the level of reserves and these are expected to reduce in the near future.

Transfers to and From Reserves Policy

Reserve Name	2025/26 Reserve Movements	
	Brief Description of purpose of drawdown	£000's
Planned and Ringfenced Use of Reserves		
Catering Equipment	Transfer to Reserve Leasing Income	(220)
Vehicle Repairs and Renewals	Budgeted Transfer to Reserves for Renewals	(1,353)

Elections	Transfer to Reserve Provide for Local Elections	(42)
Elections	Other elections movement	5
Energy Management	Reserve Correction	24
Insurance	Transfer from Reserve	202
Reshaping Reserve	Transfer to fund additional service costs in C1V	(125)
Unplanned Use of Reserves-		
None		
Total Use of Reserves		(1,509)

Service	Appendix 9i Description of Saving Proposal	Impact on Residents/ Service Users	FTE Impact 2025/26	Saving Category	2025/26 Proposed £000's	Amount Achieved/Project to be achieved in Year	Amount Mitigated Other	% Achieved/ Mitigated	RAG Rating	Impact on Residents Rating	Notes	QTR4 Update
Learning and Skills												
ALN and Wellbeing	**5% cut to Resource Base Budgets**	**Y**	Y	Tactical	16	16		100%	Green	Amber	Cut has been made for 2025/26 budgets need to keep under review	Achieved
ALN and Wellbeing	**Vacant Post Review ALN**	**Y**	Y	Tactical	196	196		100%	Green	Amber	Posts were vacant and have not been filled	Achieved
ALN and Wellbeing	**Remove Y Deri respite catering budget , respite provision previously stopped**	**N**	N	Tactical	12	12		100%	Green	Amber	removed budget which was no longer required	Achieved
ALN and Wellbeing	**Remove Early Years Provision Budget**	**Y**	Y	Tactical	31	31		100%	Green	Amber	Budget deleted.	Achieved
ALN and Wellbeing	**Review Sensory Team Level of Provision**	**Y**	Y	Tactical	19	19		100%	Green	Amber	Provision reduced but dependent on need coming through.	Achieved
Strategy, Com. Learning and R	**Remove Non-Maintained Nursery placements residual budget**	**N**	N	Tactical	11	11		100%	Green	Amber	Year two of saving implemented in 2024/25	Achieved
Standards and Provision	**Central South Consortium reduced contribution**	**N**	N	Tactical	14	14		100%	Green	Amber	Delivered	Achieved
Standards and Provision	**Reduction in Out of School Tuition service**	**Y**	Y	Tactical	30	30		100%	Green	Amber	Delivered	Achieved
Standards and Provision	**Alternative use of Local Authority Education Grant matchfunding budget**	**N**	N	Tactical	183	183		100%	Green	Amber	Delivered	Achieved
Total Learning and Skills					**512**	**512**	**-**	**100%**				
Social Services												
Adults	**Telecare Expansion & fee review**	**Y**	N	TOM - Income	20	20		100%	Green	Green	Review completed for 25/26	Achieved
Adults	**Adult Transport Review**	**Y**	N	Tactical	15	15		100%	Green	Green	Day service runs reduced. Policy Development completed needs roll out and implementation as people are assessed / reviewed. Proposal being developed to use RIF for a transport officer to extend this project and rationalise provision further	Achieved
Adults	**Releasing time to care**	**Y**	N	Service Transform	350	190		54%	Green	Green	Year 2 of Saving	Part Achieved
Adults	**Complex Cases Review**	**Y**	N	Service Transform	250	250		100%	Green	Green	Reviews being completed and on target	Achieved
Adults	**Agency Review**	**N**	N	Tactical	10	1		10%	Green	Green	Peripetetic social worker now in post	Part Achieved
Adults	**Reablement "intake" model of care**	**Y**	N	Service Transform	200	200		100%	Green	Green	Pathways of care grant s received	Achieved
Adults	**Property payments growth in income (Finance Ref Additional Deferred Income)**	**N**	N	Tactical	500	500		100%	Amber	Amber	Requires monitoring throughout year and is dependent on properties being sold	Achieved
Adults	**Debt Recovery**	**N**	N	Tactical	200	200		100%	Green	Green		Achieved
Adults	**Direct Payment Processes**	**N**	N	Tactical	50	46		91%	Green	Green	Policy redrafted & reconciliation of accounts implemented. Annual Managed banking reviews now due	Achieved
Adults	**Increase Income**	**Y**	N	Tactical	75	25		33%	Amber	Amber	Financial assessments underway & on target	Achieved
Resource Management and Sa	**Vacant Post and Unutilised Budget Review**	**N**	Y	Tactical	81	81		100%	Green	Green	Post deleted	Achieved
Adults	**Advocacy contract**	**N**	N	Tactical	10	10		100%	Green	Green	Achieved by retender	Achieved
Adults	**Non-residential max charge uplift**	**N**	N	Tactical	83	83		100%	Green	Green	WG Grant	Achieved
Children and Young People	**Residential Accommodation for children**	**N**	N	Service Transform	790	580		73%	Red	Red	Dependent on CLA population. Significant challenges in this area. There are some overspends offseting this saving due to additional CLA and Remand placements in year.	Part Achieved
Children and Young People	**Unaccompanied Asylum Seeking Children Supported Accommodation**	**N**	N	Service Transform	75	75		100%	Amber	Amber	Impacted by uncertainty re new arrivals and timing of accommodation developments may slip	Achieved

Children and Young People	**Pre Birth Pathway**	**N**	N	Service Transform	147	74	73	100%	Amber	Amber	Development of new project	Part Achieved
Children and Young People	**Regional projects review**	**Y**	N	Tactical	75	75	0	100%	Green	Green	Extraction from existing arrangements may be some delay on implementation in 2025/26 but currently projected to be mitigated within the service	Achieved
Children and Young People	**Children's Transport Review**	**N**	N	Tactical	65	65		100%	Amber	Amber	Some transport arrangements won't be amendable given children's ages / needs	Achieved
Children and Young People	**Eliminate Programme**	**N**	N	Tactical	250	250		100%	Amber	Amber	grant funding received	Achieved
Children and Young People	**Agency Review**	**N**	N	Tactical	136			0%	Red	Amber	Dependent on achieving permanent appointments, including where possible converting agency post holders to permanent.	Service Change but Saving Not Achieved
Children and Young People	**Staffing Review**	**N**	Y	Tactical	48	48		100%	Green	Green	Achieved by Youth Justice and Early Support Service	Achieved
Children and Young People	**Independent Fostering Agency placements for children**	**N**	N	Service Transform	90			0%	Red	Red	Dependent on Children Looked After population. There are some overspends offseting this saving due to additional placements in year.	Service Change but Saving Not Achieved
Children and Young People	**Maximise impact of Additional funding**	**N**	N	Tactical	104	104		100%	Amber	Amber		Achieved
Total Social Services					**3,624**	**2,892**	**73**	**82%**				
Neighbourhood Services	**Restructure of Neighbourhood Services management**	**N**	N	Service Transform	100		100	100%	Green	Amber	Not restructured yet but the savings are being met from vacant position and phased retirement in the service.	Not Achieved on a Recurring Basis
Street Cleansing	**Reduce litter bins by a further 25% (post 25% reduction) and reduce service standards for cleaning and public convenience provision across the Vale**	**Y**	Y	Service Transform	200		200	100%	Amber	Amber	Currently working through a reshaping project that will deliver the savings. Consideration of a new approach utilising the additional waste grant funding to mitigate the impact of this change.	Not Achieved on a Recurring Basis
Street Cleansing	**Reduction of service standards across Resorts**	**Y**	Y	Service Transform	50		50	100%	Amber	Amber	Subject to same reshaping programme as Street Cleansing. Reduced use of agency workers. Keeping as amber due to concerns about good weather and how this could impact resort staffing levels. This area will be subject to an Autumn Report.	Not Achieved on a Recurring Basis
Parks	**Alternative delivery model for Parks and Open Spaces - A full service Transformation.**	**Y**	Y	Service Transform	270		270	100%	Amber	Amber	Currently going through a reshaping programme that will deliver the savings. A number of posts being held unfilled. Also currently spending circa £1m on contracted services (all depts). This work has now been brought back in-house.	Part Achieved
Waste Management	**Resource reduction (Vehicles and Staffing)**	**Y**	Y	Tactical	100	100		100%	Green	Amber	Completed.	Achieved
Winter Maintenance	**Review of service routes and resources**	**Y**	Y	Tactical	15			0%	Red	Amber	Reduced gritting routes, delegation in place to cover up to 10% reduction or increase in treatment.	Not Achieved on a Recurring Basis
Car Parks	**Permanent closure of car park Court Road Multistorey (residual budget)**	**Y**	Y	Tactical	38		0	0%	Red	Amber	These costs are likely to continue for the remainder of this financial year, as the site will be subject to an options appraisal linked to Place plans for Barry.	Not Achieved on a Recurring Basis
Transport	**Fleet reduction and efficiency**	**N**	Y	Service Transform	50			0%	Red	Amber	Not delivered Fleet review to be undertaken in 2026/27	Not Achieved on a Recurring Basis
Neighbourhood Services	**Fees and Charges Increase to full cost recovery or 3%**	**Y**	Y	Tactical	25	25		100%	Green	Amber	Completed.	Achieved
Waste Management	**Income - Increase garden waste subscription charges for 2025/26**	**Y**	Y	TOM - Income	20	20		100%	Green	Amber	Completed.	Achieved
Waste Management	**Income - Increased market share Commercial Waste**	**N**	Y	TOM - Income	50	50		100%	Amber	Amber	Marketing commercial services.	Achieved

Car Parks	**Car Parking Income Coastal locations**	**Y**	Y	TOM - Income	320	0		0%	Red	Red	Implementation of fees subject to further review.	Not Achieved on a Recurring Basis
Highway Construction	**Income from capital projects**	**N**	Y	Tactical	50	0		0%	Amber	Amber	Reasonable expectation of delivery, will need to identify specific projects.	Not Achieved on a Recurring Basis
Highway Development	**Annual income target**	**N**	Y	Tactical	190	0		0%	Amber	Amber	Reasonable expectation of delivery, will need to identify specific projects.	Not Achieved on a Recurring Basis
Enforcement	**New camera car and increased enforcement opportunities**	**Y**	Y	TOM - Income	225	26		12%	Amber	Amber	Delays in delivery of cars and appointment of staff Income achieved but significant costs incurred in year offsetting benefit	Part Achieved
Waste Management	**Waste Income**	**N**	Y	Tactical	400	400		100%	Green	Amber	EPR Funding confirmed	Achieved
Lifeguard Buildings	**Declare all Lifeguard buildings surplus for Community Asset Transfer consideration or closure**	**Y**	Y	TOM - Assets	10		10	100%	Amber	Amber	Started discussions with some clubs	Not Achieved on a Recurring Basis
Concessions	**Introduce additional concessions across Neighbourhood Services assets**	**N**	N	TOM - Assets	25		25	100%	Green	Amber	An EP and a Cabinet Report was agreed to enable the advertisement of new concessions and some are now in place.	Not Achieved on a Recurring Basis
Other Assets	**Community Asset Transfer of assets (Vale wide)**	**Y**	N	TOM - Assets	25		25	100%	Amber	Amber	The assets identified for transfer are being managed through the reshaping assets board and will be progressed throughout 2026	Not Achieved on a Recurring Basis
General Fund Housing	**Vacant Post review**	**N**	Y	Tactical	103	103		100%	Green	Amber	Budget adjusted	Achieved
General Fund Housing	**Reduction in agency staffing budget**	**N**	Y	Tactical	6	6		100%	Green	Amber	Budget adjusted	Achieved
General Fund Housing	**Reduction in management charges for leased accommodation**	**Y**	N	Tactical	50	50		100%	Green	Amber	Budget adjusted	Achieved
Total Environment and Housing					**2,322**	**780**	**680**	**63%**				
Corporate Resources												
Digital	**Digital Services Operating Model Review**	**N**	Y	Service Transform	120	60	60	100%	Amber	Green	Amber: Delay to restructure however likely to be mitigated by other savings in year	Achieved
Comms and Equalities	**Welsh Language Translation: Adopt Amazon Translation Services.**	**N**	N	Digital	100	70	30	100%	Amber	Amber	Proof of Concept due to go live April/May. Significant volume of translations are being processed using this service currently.	Not Achieved on a Recurring Basis
Property	**Eich Lle: Docks Office**	**N**	N	TOM - Assets	50			0%	Amber	Amber	Dock Office decant now completed	Not Achieved on a Recurring Basis
All Directorate	**Income: Income from traded DBS services, Service Level Agreements, Payroll SLAs, Fees and Charges and Shared Cost AVCs.**	**Y**	N	TOM - Income	80	70	10	100%	Green	Amber	SLAs adjusted and notably, Payroll have secured additional clients from new secondary schools.	Achieved
Digital	**C1V and ICT Budget Reduction: General reduction in non-pay C1V budgets and ICT Budgets.**	**N**	N	Tactical	305	305		100%	Green	Green	Savings are based on rebuild of IT budget - currently on target .	Achieved
Legal and Democratic	**Mayor's Office: Further review expenditure with a view to reduction.**	**N**	N	Tactical	5	5		100%	Green	Amber	Budgets adjusted.	Achieved
All Directorate	**Managed Headcount Reduction (currently x5 roles)**	**Y**	Y	Tactical	205	155	50	100%	Amber	Amber	Roles identified and work progressing to ensure these are realised, with any timing issues to be mitigated within the year from other underspends.	Part Achieved
Comms and Equalities	**Communications Licences: Granicus Module**	**N**	N	Tactical	10	0		0%	Amber	Amber	Contracts being negotiated to ensure this module is realised in terms of savings from overall Granicus products.	Not Achieved on a Recurring Basis
Total Corporate Resources					**875**	**665**	**150**	**93%**	**-**	**-**	**-**	**-**

Place												
Regeneration	**Vacant Post review**	**N**	N	Tactical	63	63		100%	Green	Amber	Post deleted	Achieved
Regeneration	**Focus on income from business support**	**N**	N	Tactical	15	15		100%	Green	Amber	Fees from managing grant programmes and other schemes.	Achieved
Regeneration	**Additional Income commercial lease income**	**N**	N	TOM - Other	20	20		100%	Green	Amber	BSC 2 due to open in June - massive interest in space already.	Achieved
Sustainable Development	**Planning Income target – WG fees increase**	**Y**	N	TOM - Income	70			0%	Red	Amber	Welsh Gov increase in fees introduced late in financial year, which impacted on the ability to recover from the defecit in year.	Not achieved.
Sustainable Development	**New Planning income opportunities- new products**	**Y**	N	TOM - Income	20	20		100%	Green	Amber	New products in place	Achieved
Sustainable Development	**Fee increases in both Planning and Building Control**	**Y**	N	TOM - Income	10	10		100%	Green	Amber	Fees due to go up	Achieved
Sustainable Development	**Country park Leisure commercialisation**	**Y**	N	TOM - Income	40	40		100%	Green	Amber	Ongoing - working with operator to test feasibility. May need to identify alternative savings. Mitigated in year	Not Achieved on a Recurring Basis
Total Place					**238**	**168**	**-**	**71%**	**-**	**-**	**-**	**-**
Total 2025/26					**7,571**	**5,017**	**903**	**78%**				
Schools					**1,200**	**1,200**		**100%**				
Total 2025/26 Incl Schools					**8,771**	**6,217**	**903**	**81%**				

2025/26 Savings Targets

Directorate	Amount Proposed	Amount Achieved in Year	Amount Mitigated Other	% Achieved/ Mitigated	RAG
Learning and Skills	512	512	-	100%	Green
Social Services	3,624	2,892	73	82%	Red
Neighbourhood Services and General Fund Housing	2,322	780	680	63%	Red
Place	238	168	-	71%	Amber
Corporate Resources and Policy	875	665	150	93%	Amber
Delegated Schools	1,200	1,200		100%	Red
Total 2025/26	**8,771**	**6,217**	**903**	**81%**	**-**

Outstanding Prior Year Targets 2023/24 and 2024/25

Directorate	Amount Proposed	Amount Achieved Prior Year	Amount Achieved /Mitigated 2025/26	% Achieved	RAG
Learning and Skills	295	167	0	57%	Amber
Social Services	700	300	250	79%	Amber
Neighbourhood Services and General Fund Housing	776	251	175	55%	Red
Place	20	0	20	100%	Amber
Corporate Resources and Policy	598	40	243	47%	Red
Total Prior Year	**2,389**	**758**	**688**	**61%**	**-**

11,160	**6,975**	**1,591**	**77%**	

Appendix 9ii	Outstanding Prior Year	Amount Proposed	Amount Achieved of Prior Year Savings	Amount Achieved/Mitigated 2025/26	% Achieved	RAG	Impact on Residents Rating	
Learning and Skills								
Strategy, Com. Learning and Resources	**Review Arts Provision**	65	0	0	0%	Red	Amber	The Arts service budget was cut in 2023/24 as part of the Directorates Efficiency savings target. Although the budget was cut, there has-been no corresponding reduction in this service. In the 2024/25 financial year, grant funding from the Arts Council of Wales was utilised to fund the service. There was no such grant funding available for 2025/26 and this remains an area of budget pressure for 2026/27. The saving target is mitigated for 2025/26 in that it has been funded by underspends within the directorate from ALN and Strategy and Resources.
Strategy, Com. Learning and Resources	**Libraries income generation 2024/25 savings**	60	23	0	38%	Red	Amber	The efficiency savings cut of £60k introduced to the libraries service in 2024 was an ambitious target. The service aimed to generate £20k from renting out the new makersapce rooms, £20k for special events and £20k for fees and charges. Some of the savings were identified from increased income, and some were met from reducing expenditure on DVDs, newspapers etc. The libraries service overspent by £81k, the overspend was partly driven by unmet savings targets.
Strategy, Com. Learning and Resources	**Move to full cost recovery position for ACL (Get back on track)**	130	130	0	100%	Amber	Amber	This £130k saving has been met in 2025/26 on a temporary basis using grant funding from Communities for Work and offsetting core staffing costs against other grants. The budget reduction has not been achieved on an ongoing basis. , the full budget saving has not yet been identified on an ongoing basis. The cost of the ACL Get back on track service is estimated at £384k, whilst the grant available is £193k. The £130k saving allocated in 2024/25 aimed to bring the service closer to being self-funded however this has not been achieved on a permanent basis.
Strategy, Com. Learning and Resources	**Old Hall (Vale Funded Courses) - 20% loss overall in Cowbridge consider alternative funding**	40	14	0	35%	Amber	Amber	This saving has been partially met through the reduction of premises staff however utilities have increased. There are plans to rent out the newly refurbished additional annex at Cowbridge (which has been refurbished via SPF funds), which may provide an additional revenue stream for 2026/27 providing income exceeds costs. The take-up of the service at Cowbridge Old Hall has a direct impact on funding and the ability to achieve a balanced budget, if target learners are not achieved, the service will out-turn in a deficit position . The service out-turned with an adverse variance of £32k which was partly driven by unmet savings targets.
Total Learning and Skills Prior Year		**295**	**167**	**-**	**57%**			
Social Services								

Children and Young People	Closer to Home Residential Care (C&YPs)	100		100	100%	Amber	Amber	This saving has been applied but Childrens placements budgets and is projected to be achieved at the end of quarter 1
Children and Young People	UASC Supported Accommodation	75		75	100%	Green	Amber	This is achieved in 2025/26
Children and Young People	Pop up Accommodation	75		75	100%	Amber	Amber	This saving has been applied but Childrens placements budgets and is projected to be achieved at the end of quarter 1
Adult Services	Reduced building rental	50	0		0%	Red	Amber	This has been moved to the Commissioning budget whilst alternative accommodation options are explored this saving will not be achieved and will need to be mitigated within the budget.
Adult Services	Closer to Home Supported Living (LD)	100			0%	Red	Amber	
Adult Services	Releasing time to care	300	300		100%	Green	Amber	Achieved on a part year basis in 2024/25 and through a variety of measures achieved for 2025/26.
Total Social Services Prior Year		**700**	**300**	**250**	**79%**			
Neighbourhood Services and Housing								
Car Parks	Parking Charging Review	100		100	100%	Amber	Amber	Part year contribution to 2025/26 savings above. Income from ANPR car parks will be higher in 2025 and this should cover this amount.
Other Assets	Jenner Park alternative model	65			0%	Red	Amber	Still discussing reshaping and asset transfer and will be added to the reshaping and asset board to take forward. As the asset transfer will take time, a report will be tabled to Cabinet for both Jenner Park and Llantwit Major AFC suggesting a 5 year lease for all buildings, with all utilities paid by the clubs. Also pitch fees at the highest point possible to seek a break-even position.
Garage	Garage Generation of additional income	10		10	100%	Green	Amber	Should have been delivered through MOT increases.
Leisure	Parkwood VAT relief	70			0%	Red	Amber	Discussion still ongoing following a recent Cabinet report
Concessions	Additional concessions	20	20	0	100%	Green	Amber	Not met last year and has been added to current year's programme.
Other Assets	New Model for Community Centres to include full maintain of buildings	20			0%	Amber	Amber	Some progress being made, won't deliver in full.
Waste Management	Waste Maintenance collections at Flats and Apartments	150	100	50	100%	Green	Amber	Flats and apartments did not change in 2024 but the service reduced a vehicle so achieved the savings in a different way.
Waste Management	Expansion of Commerical Recycling Collections	50	35	15	100%	Amber	Amber	Not met in 2024/25 but carried over into current year. New customers in 2025, including schools should realise this amount.
Street Cleansing	Review of Street Cleansing Service	191	96		50%	Red	Amber	Only half the savings met in 2024/25 and has been carried forward into the reshaping programme in current year.
Other Assets	Asset Transfers Single use Facilities	100			0%	Red	Amber	Not met in 2024/25 but carried over into current year. Will be addressed via the asset board.
Total Neighbourhood Services and Housing Prior Year		**776**	**251**	**175**	**55%**			
Place								
Sustainable Development	**ANPR Income Country Parks**	20		20	100%	Amber	Amber	Increased enforcement should bring in more income. ANPR on hold while assessment of installation in other areas. Will review at the end of the summer.
Total Place Prior Year		**20**	**-**	**20**	**100%**			
Corporate Resources		**Amount**	**Amount**	**Amount**	**%**	**RAG**	**Impact on Residents**	
Property	**Review C1V Office Accommodation**	50		50	100%	Green	Amber	Building vacated and handed to Legacy.

Property	**Review Docks Office Site**	300	40		13%	Amber	Amber	Pending Dock Office decant - to be realised in due course. Place moving summer 2025, Social Services dependent upon future property negotiations. Saving on cleaning & security costs as we did not transfer the element included in the £350k saving target to the trading account.
Comms and Equalities	**Communications, Participation & Equalities Group. Media Monitoring . Saving has been deferred to 2025/26.**	13		13	100%	Green	Amber	Green: Contract cancelled.
Property	**Corporate Office Accommodation Facilities Management**	95		90	95%	Red	Amber	Outstanding - to progress relating to courier provision and have made some FM changes within Dock Office. Saving removed as a result of the new trading account arrangements but problem will come back to Resources in the form of Corporate Landlord. At Q1 it is assumed that this is mitigated by underspends from within the service.
Property	**Property Fees & Charges**	50			0%	Red	Amber	Issue due to change in capital fee recovery model. Recalculating the hourly charge to reflecf feasibility work agreed. However, this will not be sufficient to recover this additional income.
Digital	**Managed Print Service**	80		80	100%	Red	Green	Will not achieve - Savings in 2025/26 to be modelled. Will not be realised and needs to be added in as a cost pressure.
Finance	**Open Banking & Payments**	10	0	10	100%	Amber	Amber	Welsh translation issues being addressed. Merchant fees savings - will save the £10k on transaction fees if impl.however other opportunities are being pursued by the service.
Total Corporate Resources Prior Year		**598**	**40**	**243**	**47%**	**-**	**-**	**-**
Tota Prior Year		**2,389**	**758**	**688**	**61%**	**-**	**-**	**-**