Agenda Item No: 8

Meeting of:	Resources Scrutiny Committee
Date of Meeting:	Wednesday, 11 November 2026
Relevant Scrutiny Committee:	Resources Scrutiny Committee
Urgent Decision Procedure Used (If yes, why)	Not applicable
Item Type	Part I
Report Title:	Forward Work Programme 2026/27 Update.
Portfolio Holder:	Executive Leader and Cabinet Member for Performance and Resources
Lead Officer(s):	Director of Corporate Resources

1.0 What is this report about?

1.1 On 10th June 2026, Members of the Committee approved its Forward Work Programme (FWP) schedule for 2026/27 and agreed the items to be reported and topics for Task and Finish review investigations.

1.2 The FWP outlines the agreed agenda for the six formal meetings of the Scrutiny Committee throughout the Municipal year.

1.3 This report provides the agreed 6 monthly FWP update and provides details about changes made since the last FWP report was presented to Committee in June 2026.

2.0 What are the Recommendations?

	Recommendations – What and How?	Reason for Recommendation – Why?
1	T H A T the Forward Work Programme appended to the report be agreed, subject to any amendments raised by Members at the meeting.	To enable the Scrutiny Committee to approve a programme of work for the rest of the municipal year that reflects Members' priorities, ensures effective forward planning, and supports the Committee in fulfilling its Scrutiny role.

	Recommendations – What and How?	Reason for Recommendation – Why?
2	T H A T the agreed Forward Work Programme be published on the Council's website for public information.	To promote openness, transparency and public engagement by providing residents, stakeholders and partner organisations with clear visibility of the Committee's planned work across the remainder of the municipal year.
3	T H A T recommendation tracking information provided in the report in relation to Resources Scrutiny Committee be agreed.	To agree the tracking of recommendations previously made by the Scrutiny Committee.

3.0 What is the background to this report?

3.1 On 10th April 2025, Cabinet agreed proposals for new Scrutiny arrangements to take affect for the 2025/26 municipal year, which were aligned to the new objectives contained within the Council's new Corporate Plan – Vale 2030.

3.2 The new arrangements were subsequently agreed by Council at its meeting held on 28th April 2025, which included a new Committee structure resulting in four objective-led Scrutiny Committees.

3.3 2025/26 Municipal Year marked the first year of the new Scrutiny arrangements and an overview of the first year was provided to the Committee at its meeting on 10th June 2026.

3.4 Also during its meeting held on 10th June 2026, members of the Resources Scrutiny Committee were presented with a proposed version of its Forward Work Programme for 2026/27, which was approved by members, subject to additions suggested at the meeting.

3.5 The Resources Scrutiny Committee is one of the four Directorate Scrutiny Committees, and its remit covers the Council's Wellbeing Objective: 5 – Being the best council we can be.

3.6 The Committee considers reports from the following Council Service Areas: Corporate Policies and Performance, Communication and Participation, Customer Relations, Finance, Procurement, Digital, Property, Human Resources, Equalities (internal policy) and Welsh (internal policy).

3.7 Th Forward Work Programme belongs to the Elected Members of the Scrutiny Committee and is maintained, in partnership, by the Committee Chair, the lead Democratic and Scrutiny Services Officer and relevant Directors. Therefore, the administrative upkeep of the programme is absorbed within day-to-day working practices, and the Chair of each Committee is encouraged to present this report on behalf of Committee Members.

3.8 In developing the proposed Forward Work Programme for 2026/27, the Committee's planned areas of Scrutiny have been considered alongside Cabinet's Annual Strategic Forward Work Programme. As per the link below: https://www.valeofglamorgan.gov.uk/Documents/_Committee%20Reports/Cabinet/2026/26-04-16/Cabinet-Annual-Strategic-Forward-Work-Programme.pdf

3.9 This approach helps to support appropriate alignment between executive decision-making and Scrutiny activity, and to identify opportunities where timely pre-decision Scrutiny may add value.

3.10 The Forward Work Programme document has been maintained by Democratic Services in consultation with Service Area Officers in preparation for Member consideration.

3.11 The latest iteration of the document (at the time of report publication) is attached at **Appendix A** to this report. Any subsequent updates will be presented to the Committee verbally by the Democratic and Scrutiny Services Officer present. The work programme is a proposed list of items for consideration and may be subject to change depending on prevailing circumstance.

3.12 The Council undertakes an Annual Self-Assessment to evaluate how effectively it is delivering its statutory functions, corporate objectives and governance responsibilities. Scrutiny contributes to this process by providing ongoing challenge and oversight through its consideration of performance reports, service updates and delivery plans during the municipal year. Directors play a key role within Scrutiny Committees by presenting evidence, responding to challenge and providing professional insight, which helps shape the findings and conclusions of the Self-Assessment. Annual Directorate Plans are submitted by each of the Directors, which detail each Directorate's planned in-year priority activities, performance measures and associated performance targets that will contribute to delivery of Vale 2030.

3.13 The Council's Scrutiny arrangements are also supported by a programme of member briefing sessions, which complement formal Scrutiny Committee activity by providing Elected Members with timely information and policy context on key issues. Resources, presentations and materials from these briefing sessions are available to all Elected Members via MemberNet, ensuring consistent access to information and supporting informed engagement across the wider Scrutiny function.

4.0 What issues are there to be considered?

4.1 **Forward Work Programme Update:**

4.1.1 Members are asked to consider and approve the updated Forward Work Programme attached at Appendix A

4.1.2 The update shows which items have been reported to previous Committee meetings, and when future items are expected to be reported.

4.1.3 The Committee are asked to approve the updated work programme for publication onto the Council's website, and also make suggestions of future report topics that they see have merit in being considered by the Scrutiny Committee.

4.1.4 A report on Procurement Savings in Schools and a report on the Committee's current Task and Finish project have been provisionally scheduled for the January 2027 meeting.

4.1.5 An Update report on the Corporate Landlord Service has been provisionally scheduled for the March 2027 meeting.

4.1.6 The Refresh of Medium-Term Financial Plan and Draft Capital Investment Strategy and Initial Capital Programme Proposals reports have been removed from the FWP due to changes to the way that the budget is reported. The information is being provided to Members in alternative formats, going forward.

4.1.7 The Q2 Sickness Absence report is now a pre-cabinet item at the November 2026 meeting, as opposed to a reference from Cabinet as, was previously the case.

4.1.8 The Let's Talk About Life in the Vale Survey item that had been listed under the 'To be scheduled' section, has been removed, as this was a legacy entry from previous municipal years' FWPs, as opposed to a report that is currently intended for Scrutiny.

4.1.9 The Financial Management Code Update 2026/27 report, previously scheduled for the September meeting has been removed, as the report was instead presented to Governance and Audit Committee in July 2026.

4.1.10 The All-Member Briefing on the Glamorgan Voluntary Services Annual Report is now scheduled for Thursday February 18th, 2027, at 5pm.

4.2 **Committee Meetings [Proposal]:**

4.2.1 The Committee has met on two occasions so far this municipal year, in June and September, 2026.

4.2.2 The Committee has considered the following subjects:

- People Strategy 2026 - 2030
- Q4 Sickness Absence Report 2025/2026
- Summer 2026 – Customer Relations Update.
- Scrutiny Arrangements: First year Review and Approval of the Forward Work Programme
- Welsh Language Standards Annual Monitoring Report 2025-2026
- Revenue Outturn Position 2025/26
- Capital Outturn 2025/26
- Financial Strategy 2027/28 to 2031/32
- Vale of Glamorgan Public Services Board (PSB) Annual Report 2025-26.

- Enhancing Support to Residents During Bereavement.

4.2.3 As previously indicated, future agenda items are shown in Appendix A to the report.

4.3 **Recommendation Tracking:**

4.3.1 Tracking of the Committee's decisions and subsequent impact continues to be monitored and regularly updated by the Democratic and Scrutiny Services Team.

4.3.2 Decision tracking data has been compiled into a PowerBI format and is now continuously available to Members, via MemberNet, as well as to the Public via the Council's Scrutiny webpage. This is a new approach to improve efficiency and transparency in decision making.

4.3.3 As an update on some of the Committee's recommendations from this municipal year, Members will have seen via email that a letter was sent to Welsh Government on behalf of the committee, asking for an accelerated conclusion to their review of the funding formula. A response from Welsh Government has been received and circulated to Committee Members.

4.3.4 As an update on Committee's recommendations to Cabinet this municipal year, and on the item of Pre-Decision Scrutiny on Enhancing Support to Residents During Bereavement that Members scrutinised at September's meeting prior to Cabinet consideration, the matter was discussed by Cabinet at their 22nd October meeting, with Committee being thanked for their constructive consideration of the matter. In response to Committee's recommendations, The Cabinet Member advised that intention of the proposals was not to compete commercially with existing providers but to offer an enhanced, additional, affordable and resilient option to residents, working in collaboration with existing partners, and also that the possibility of whether registration services could be provided in the community would be considered by Officers.

4.4 **Task & Finish Working Groups [Investigative]:**

4.4.1 The recommendations arising from the Committee's Task and Finish review on Countering Misinformation were approved by Cabinet at their meeting of 16th April, 2026. The recommendations within the report have been forwarded to Officers in the Communications team, who are assessing what can be taken forward. The Service area aims to bring an update report to this Committee before the end of the municipal year.

4.4.2 The Customer Contact and Contact One Vale (C1V) Task and Finish Group, comprising Cllrs Emma Goodjohn (Chair), Samantha Campbell, Ewan Goodjohn, Ian Johnson, Jayne Norman and Joanna Protheroe, has so far met remotely on five occasions to gather evidence, review information and discuss emerging findings. The purpose of the review is to assess how effectively C1V and wider customer contact arrangements meet the needs of residents, and to identify opportunities to improve customer access, service delivery and the overall customer experience.

Throughout the review, Members have received updates and evidence from the Head of Digital and the Operational Manager for Customer Relations, to better understand current performance, challenges and future developments. Members also undertook a visit to the C1V Contact Centre, where they observed operations, listened to customer calls and spoke directly with Customer Service Representatives (CSRs) to gain a first-hand understanding of the nature and complexity of enquiries received. Through these sessions, Members have discussed findings, challenged existing processes and suggested potential improvements to help shape future customer contact and digital service delivery arrangements. The Group is also exploring opportunities to visit contact centres at other Local Authorities in the near future to compare approaches, identify examples of good practice and gather ideas that may help inform recommendations arising from the review.

4.5 **For Information Reporting [Committee HUB]:**

4.5.1 The Committee did not receive any reports via the For Information route during the period.

5.0 How evidence has been used to inform the report, including the views of others?

5.1 **Recommendation/Decision Tracking**

5.1.1 Tracking of the Committee's decisions and subsequent impact continues to be monitored and regularly updated by the Democratic and Scrutiny Services Team.

5.1.2 The Forward Work Programme update has been the basis of consultation with relevant Directors and Service Officers and is closely aligned to objectives as contained in the Vale 2030 Corporate Plan.

5.1.3 At the November 2025 meeting, the Committee agreed that a summary of the Decision Tracking Data relevant to the Resources Scrutiny Committee be presented to the Committee as part of the biannual Forward Work Programme Monitoring Reports. This would provide a six-monthly update to Committee Members, on the data readily available, to maintain an understanding of the Committee's impact in supporting the Council's decision-making processes:

Total number of recommendations raised by the Committee over the municipal year to date:	31
Recommendations referred to Cabinet:	4 (13%)
Recommendations labelled as Other:	27 (87%)
Recommendations raised as a result of a Cabinet Reference:	19 (61%)

Recommendations **Accepted** by Cabinet:	4 (100%)
Recommendations **Partially Accepted** by Cabinet:	0
Recommendations **Noted** by Cabinet:	0

Next Steps

5.2 Committee members are requested to consider the Forward Work Programme biannually at the May and November Committee meetings. After which, the agreed Forward Work Programme will be published on the Council's website for public information.

5.3 The Forward Work Programme will continue to reflect the various forms of Scrutiny and be assessed on a regular basis by the Committee Chair:
Investigative (Task & Finish) - Committees can take deeper dives into topics using a range of methods based upon the Committee's forward work programme and identified priorities.
Proposal (Committee Meetings) - Policies are in development and are seeking Scrutiny feedback and recommendations to help shape the Council's future direction.
For Information Reporting (Committee HUB) - Information only or update items which are for noting and where Scrutiny can add limited value, but the Member call-in procedure is used as required.

5.4 Committee Members are encouraged to approach the Committee Chair and/or the lead Democratic and Scrutiny Services Officer with any suggestions or queries in relation to the Forward Work Programme at any time.

6.0 How does this report support the Vale 2030 and Reshaping?

6.1 Scrutiny Committee Forward Work Programmes are published by the Council on a biannual basis, via the Scrutiny webpage, which encourages public involvement in the decision making process. The Scrutiny Public Participation Guide is available on the Council's Public Participation Webpage as well as advice on the Scrutiny Request for Consideration process. These methods of engagement support the commitment set out within Vale 2030 to ***'Provide residents with more meaningful and engaging opportunities to participate and have a greater say in our work.'***

6.2 Scrutiny Committees are not the final decision-making authority within the Council but they can raise recommendations, and refer those on, to help improve the Council's work. As such, an interactive tool providing an overview of recommendations made during the municipal year and the status of those recommendations are readily available to both Elected Members and members of the public. This process supports the commitments set out within Vale 2030 to ***'Improve accountability and transparency by sharing more information about how decisions are made and scrutinised, priorities set, and budgets determined'*** as well as ***'Use digital technology more innovatively to improve***

services whilst ensuring that services are accessible to everyone.'

7.0 How does this support the Five Ways of Working?

7.1 **Long Term** - In maintaining an annual Forward Work Programme, the Scrutiny Committees support the long term sustainability aims set out in the Council's strategic priorities and the Wellbeing of Future Generations (Wales) Act. By scheduling key areas of work across the full municipal year, Committees ensure that oversight is not confined to short term pressures, but instead considers the enduring needs of residents, communities, and services. A year long programme provides the space for continued monitoring of corporate objectives, emerging risks, and evolving policy commitments such as those within the Vale 2030 plan. This long term approach ensures that Scrutiny activity remains aligned to the Council's vision and contributes to delivering sustainable outcomes across social, economic, environmental, and cultural well-being.

7.2 **Prevention** - The structure of a comprehensive annual work programme enables Scrutiny Committees to identify issues early and respond proactively before risks escalate into more significant challenges. By routinely reviewing performance data, service updates, and strategic assessments throughout the year, Committees can highlight areas where preventative action may strengthen service resilience or protect vulnerable groups. This forward looking method supports the Council's preventative ethos, allowing time for officers, Cabinet, and partners to consider recommendations that address root causes – rather than reacting to problems once they materialise. It also helps ensure that the Council's resources are used effectively by preventing avoidable demand on services later in the year.

7.3 **Integration** - Scrutiny work programmes are designed to reflect and reinforce the interconnected nature of the Council's well-being objectives. By mapping scheduled reports and review activities to wider strategic priorities, Scrutiny Committees help ensure that decisions and service developments are not considered in isolation, but within the broader context of corporate planning, financial strategy, and community outcomes. An integrated programme also supports alignment across Committees, avoiding duplication and strengthening a collective understanding of cross cutting themes such as equalities, climate action, safeguarding, and public participation. This helps Scrutiny play a constructive role in ensuring that the Council's planning and decision making processes remain cohesive and mutually supportive.

7.4 **Collaboration** - A maintained and published Forward Work Programme encourages collaboration between Scrutiny Members, officers, Cabinet Members, partners, and community stakeholders. By setting out work in advance, officers have clarity on when their insights and expertise will be required, enabling better-prepared reporting and improving the quality of evidence presented to Scrutiny. The programme also creates opportunities for joint work – for example, Task & Finish activity, cross-committee sessions, or engagement with external bodies where partnership approaches can add value. This collaborative ethos enhances both transparency and shared ownership of service improvement, strengthening Scrutiny's role as a constructive, collective mechanism for accountability.

7.5 **Involvement** - Publishing the Forward Work Programme for the entire municipal year promotes meaningful public involvement by providing residents and stakeholders with clear visibility of upcoming Scrutiny items. This transparency allows individuals, communities, and partner organisations to contribute insights, lived experience, or evidence at the most relevant stage of the decision-making cycle. It also supports the commitments within the Council's Public Participation Strategy by offering structured points of engagement throughout the year, rather than on an ad hoc basis. By ensuring that Scrutiny's work is accessible and planned, Committees help extend involvement beyond elected Members, enabling a broader range of voices to influence the Council's work and future direction.

Resources

8.0 Finance

8.1 There are no financial factors to consider as a direct result of this report.

9.0 Workforce

9.1 There are no workforce factors to consider as a direct result of this report.

10.0 Legal

10.1 **Does an Equalities Impact Assessment need to be completed? If not, why?**

An Equalities Impact Assessment has not been completed because this report relates solely to the Committee's forward work programming arrangements and does not propose any changes to policy, service delivery, or operational practices that would give rise to identifiable equality impacts.

10.2 **Monitoring Officer Comments:**

The Monitoring Officer has reviewed the contents of this report and confirmed that the preparation and approval of the Scrutiny Committee's Forward Work Programme is consistent with the Council's constitutional arrangements. The report does not raise any issues of unlawfulness and adheres to the established decision-making framework. The Monitoring Officer is also satisfied that the Forward Work Programme supports the principles of good governance, including accountability, transparency and sound decision-making, as expected of statutory officers under established governance standards.

11.0 Key Contacts

11.1 **Who are the primary officers to contact with any comments and/or queries on the report?**

Service Area Officer:	Democratic and Scrutiny Services Officer:
Liz Whitaker Democratic and Scrutiny Services Officer ewhitaker@valeofglamorgan.gov.uk 01446 709144	Liz Whitaker Democratic and Scrutiny Services Officer ewhitaker@valeofglamorgan.gov.uk 01446 709144

Appendix

Appendix A – Resources Scrutiny Committee Draft Forward Work Programme 2026/27.

Background Documents

1st Year Review and FWP

Index of resource hyperlinks embedded within the report:
https://www.valeofglamorgan.gov.uk/Documents/_Committee%20Reports/Cabinet/2026/26-04-16/Cabinet-Annual-Strategic-Forward-Work-Programme.pdf

https://www.valeofglamorgan.gov.uk/Documents/_Committee%20Reports/Cabinet/2026/26-04-16/Directorate-Plans-2026-27.pdf

https://participate.valeofglamorgan.gov.uk/petitions

https://www.valeofglamorgan.gov.uk/en/our_council/Council-Structure/Scrutiny/Scrutiny.aspx

https://www.valeofglamorgan.gov.uk/Documents/_Committee%20Reports/Committee%20Information/Public-Speaking-Guides/25-06-17-Scrutiny-Participation-Guide-Updated.pdf

https://www.valeofglamorgan.gov.uk/en/our_council/Council-Structure/Public-Participation-at-Council-Meetings.aspx

https://valeofglamorgancouncil-customerportal.achieveservice.com/en/AchieveForms/?form_uri=sandbox-publish://AF-Process-a7564af5-14e1-40ee-87d9-2a3bc3dc5bef/AF-Stage-b1f7ae81-4534-405f-befa-27d62c1bb5be/definition.json&redirectlink=/en&cancelRedirectLink=/en&consentMessage=yes&noLoginPrompt=1

Resources Scrutiny Committee
Forward Work Programme 2026 - 27

Corporate Plan Objectives
Being the best Council we can be.
Remit: Corporate Policies and Performance, Communication and Participation, Customer Relations, Finance, Procurement, Digital, Property, Human Resources, Equalities (internal policy) and Welsh (internal policy).

Cabinet Members	Directors
Cabinet Member - Performance and Resources Cllr Lis Burnett	Director of Corporate Resources Tom Bowring
Cabinet Member – Community Engagement, Equalities and Regulatory Services. Cllr Ruba Sivagnanam	**SLT:** Head of Finance – Matt Bowmer Head of Digital – Nickki Johns Head of Legal and Democratic Services – Victoria Davidson Head of HR and Organisational Development – Tracy Dickinson

Committee Membership	Democratic Services Contact
Chair: Cllr. Joanna Protheroe **Vice-Chair:** Cllr. Ewan Goodjohn Committee Membership Webpage Scrutiny Information Webpage(s)	Liz Whitaker Democratic and Scrutiny Services Officer ewhitaker@valeofglamorgan.gov.uk 01446 709144

Co-opted Membership - TBC	
[NAME]	[Organisation]

Forms of Scrutiny	
Investigative (Task and Finish)	Committees can take deeper dives into topics using a range of methods based upon the Committee's forward work programme and identified priorities.
Proposal	Policies are in development and are seeking Scrutiny feedback and recommendations to help shape the Council's future direction.
Briefings	Information only or update items which are for noting and where scrutiny can add limited value but the Member call-in procedure can be used.

Task and Finish Working Groups [Investigative]

- Cross-party work, with a clearly defined scope, and the Cabinet Member sighted.
- Brought together on a voluntary basis by 4 to 8, politically balanced (where practical) Members, with the Chair decided by the "home" Scrutiny committee.
- Leverage the expertise of officers, partners, wider stakeholders alongside evidence and insight from the people of the Vale of Glamorgan who will be invited and encouraged to participate as expert witnesses and share their lived experiences.
- Hold the Cabinet and officers accountable on specific topics while proactively shaping the Council's policy direction.
- Reports and recommendations fed back to the Cabinet Member, Scrutiny Committee and Cabinet for consideration.

Topic	Officer Lead	Timeframe
Resident Contact / Customer Relations improvements	**Nikki Johns Tony Curlis Benji Jenkins**	**Provisionally scheduled for reporting to Committee in January 2027**

Resources Committee Meetings [Proposal]

- Six scheduled meetings per Municipal Year.
- Opportunity for Committees to make individual recommendations on policies that are still in their development stage, and where decisions have yet to be taken.
- Committee recommendations fed back to Cabinet to consider as a policy develops, with Cabinet providing a response to recommendations, including any rationale for accepting, partially accepting or rejecting.
- Arena for responding to Cabinet Member Decision Call-ins and/or Committee Requests for Consideration.

Topic	Officer Lead	Meeting Date
Resident Contact / Customer Relations Update Report	**Tony Curliss Operational Manager Digital Transformation / Customer Relations**	**10th June 2026**
Q4 Sickness Absence Report	**Laithe Bonni**	**10th June 2026**

(As a reference from 28th May Cabinet)	Operational Manager Employee Services	
Draft People Strategy (As a reference from Cabinet)	Tracy Dickinson Head of HR and Organisational Development	10th June 2026
Scrutiny Arrangements: First Year Review and Approval of the Forward Work Programme 2026/27.	Liz Whitaker – Democratic Services Officer	10th June 2026
Financial Strategy 2027/28 to 2031/32. (Reference from Cabinet)	Matt Bowmer Head of Finance/Section 151 Officer	16th September 2026
Enhancing support to residents during bereavement (Pre-Cabinet)	James Langridge-Thomas Operational Manager Democratic Services	16th September 2026
Revenue Outturn 2026/26	Matt Bowmer Head of Finance/Section 151 Officer Gemma Jones Operational Manager - Accountancy	16th September 2026
Capital Outturn 2025/26	Matt Bowmer Head of Finance/Section 151 Officer Gemma Jones Operational Manager - Accountancy	16th September 2026
Vale of Glamorgan Public Services Board Annual Report	Tom Bowring Director of Corporate Resources	16th September 2026
Welsh Language Standards Annual Monitoring Report 2025/26	Elyn Hannah Welsh and Inclusion Officer	16th September 2026
Capital Monitoring Q1 2026/27 (Reference from Cabinet)	Matt Bowmer Head of Finance/Section 151 Officer Gemma Jones Operational Manager - Accountancy	11th November 2026
Revenue Monitoring Q1 2026/27 (Reference from Cabinet)	Matt Bowmer Head of Finance/Section 151 Officer Gemma Jones Operational Manager - Accountancy	11th November 2026

Strategic Approach to Capital Planning (Reference from 22nd Oct Cabinet)	Matt Bowmer Head of Finance/Section 151 Officer Gemma Jones Operational Manager - Accountancy	11th November 2026
Q2 Sickness Absence Report (Pre-Cabinet)	Laithe Bonni Operational Manager Employee Services	11th November 2026
Resources Scrutiny Committee Recommendation Tracking and Updated FWP	Liz Whitaker Democratic Services Officer	11th November 2026
Q2 Capital Monitoring Reference From Cabinet	Matt Bowmer Head of Finance/Section 151 Officer Gemma Jones Operational Manager - Accountancy	13th January 2027
Q2 Revenue Monitoring Reference From Cabinet	Matt Bowmer Head of Finance/Section 151 Officer Gemma Jones Operational Manager - Accountancy	13th January 2027
C1V Task and Finish Review Report	Chair of Task and Finish Group Benji Jenkins Democratic Services Officer	13th January 2027
Update on Countering Misinformation Task and Finish Recommendations	Hannah Rapa Corporate Communications Participation and Equalities Manager	13th January 2027
Pay Policy 2027/2028 Reference From Cabinet	Tracy Dickinson Head of HR and Organisational Development	13th January 2027
Procurement Savings from Schools	Matthew Curtis Head of Strategy, Community Learning and Resources	13th January 2027
Q3 Revenue Monitoring Reference From Cabinet	Matt Bowmer Head of Finance/Section 151 Officer Gemma Jones Operational Manager - Accountancy	10th March 2027
Q3 Capital Monitoring Reference From Cabinet	Matt Bowmer Head of Finance/Section 151 Officer Gemma Jones	10th March 2027

	Operational Manager - Accountancy	
Corporate Resources Directorate Plan 2027/28	**Tom Bowring Director of Corporate Resources**	**10th March 2027**
People Strategy Progress Update	**Tracy Dickinson Head of HR and Organisational Development**	**10th March 2027**
Resident Contact / Customer Relations Update Report	**Nickki Johns Head of Digital**	**10th March 2027**
Corporate Landlord Progress Update	**Tom Bowring Director of Corporate Resources Lorna Cross Head of Corporate Landlord**	**10th March 2027**

For Information Reporting / Member Briefings		
• Information only reports provided to Elected Members, with a notification indicating when new material is available. • Ad hoc reports and presentations from the Council and Partner organisations which would likely not benefit from Scrutiny time but be useful information to support Members in improving their awareness of local, regional and national policy direction. • Member briefing sessions would be arranged, often before relevant Scrutiny Committee meetings, to invite officers or wider partners to provide whole Member briefing sessions and presentations as appropriate. • Information is also provided to the public via the Council's Scrutiny Webpage.		
Topic	**Officer Lead**	**Method and Timeframe e.g. FIO report, Presentation, Member Briefing Session**
Glamorgan Voluntary Services Annual Report	**Christine Boston Chief Executive Officer Glamorgan Voluntary Services**	**All Member Briefing Session Thursday February 18th 2027 at 5pm**

Working Group. – (If Required)
[Purpose of Group] [Membership]