

THE VALE OF GLAMORGAN COUNCIL

VOLUNTARY SECTOR JOINT LIAISON COMMITTEE: 29<sup>TH</sup> JANUARY, 2024

REFERENCE FROM CABINET: 18<sup>TH</sup> JANUARY, 2024

**“C208        RESHAPING - A FUTURE TRANSFORMATION PROGRAMME FOR THE COUNCIL (EL/PR) (SCRUTINY – CORPORATE PERFORMANCE AND RESOURCES) –**

The Leader presented the report, the purpose of which was to seek Cabinet approval for the next phase of the Council’s transformational change programme, Reshaping. The Council had been dealing with challenging budgets since 2010 and launched the original Reshaping programme in 2015. The establishment of five community libraries had been a success and had delivered for the community with peripatetic support from the Council and Council staff had worked in new ways to deliver services and been able to save Penarth Pier Pavilion and created sustainability regarding the new Bellevue Community Centre. Working in partnerships had allowed the Council to mitigate to some extent the £59m in savings from 2010/11 to 2021 through austerity.

Councillor Wilson was delighted that the report would be shared with many stakeholders as per Recommendation (3) of the report as it was important to hear from all those partners and the community who work with the Council to deliver services and reshape them for the benefit of the community.

The Leader referred to the Target Operating Model as described in Paragraph 2.2 of the report which would ask what type of organisation the Council wanted to be in terms of processes, people, structure, and governance and would link to the Corporate Plan. Strengthening Communities referred to how the Council could strengthen and enable communities to support themselves, as so many had done during the pandemic. Digital Innovation would look at how to free up resources for those who required additional help and the gathering of data would enable decisions to be taken on what was happening in the community. An area of focus within Economic Resilience of communities would be via the Council’s response to the UK Government’s Levelling Up and Transforming Towns Funding and what impact that would have for the Vale of Glamorgan once funding was made available.

Councillor Brooks said that Reshaping had been new to all Councils and had slowly evolved and changed over the years, with community hubs such as the community libraries and the Warm Welcome Scheme developing and becoming an integral part of each community. Many of those schemes dealt with issues such as social isolation which was important post-pandemic as it impacted on people’s health and finances and those schemes were there to offer support.

Councillor John said there were several Reshaping schemes coming through the system, but it was important to remember that it was not always possible where

issues such as public access to land existed for total control to be given over to a community interest but that the Council would work in partnership where possible.

This was a matter for Executive decision.

Cabinet, having considered the report and all the issues and implications contained therein

RESOLVED –

- (1) T H A T the content of the report be noted.
- (2) T H A T the proposals for developing the next phase of the Council's transformational change programme, Reshaping, as set out in the report be approved.
- (3) T H A T the report be referred to Corporate Performance and Resources Scrutiny Committee, Joint Consultative Forum, Voluntary Sector Joint Liaison Committee, Community Liaison Committee, the Public Services Board, the Regional Partnership Board, the Council's diversity networks and the Equalities Consultative Forum for their consideration and that any views are shared with the Chief Executive and reported to Cabinet in due course.
- (4) T H A T Cabinet receives further updates on the Reshaping Programme as it develops in parallel with the Council's work on the new Corporate Plan and Medium-Term Financial Strategy.

#### Reasons for decisions

- (1) To apprise Cabinet of the work underway to transform the Council.
- (2) To enable the Reshaping programme to be developed further.
- (3) To seek the views of a wide range of stakeholders in the development of the programme.
- (4) To enable Cabinet to receive further updates in due course and that the work on the transformational change programme be delivered in parallel with the development of the new Corporate Plan and supported the effective delivery of the Medium-Term Financial Strategy.”

Attached as Appendix – Report to Cabinet: 18<sup>th</sup> January, 2024